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FINANCIAL TIMES

No. 27,504 Wednesday March 8 1978 ***15p

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NEWS SUMMARY

Police voop 1 gun ng
ad-Yard raided houses in lone, Sidcup and Bexley, in an operation aimed at finding a ring believed to be using weapons and explosives to gang of robbers.

Equities and gilts advance; gold up
● GILTS improved in inter-office trade after the official close as markets responded favourably to the latest banking figures. The FT Government Securities Index registered a rise of 0.09 to 74.89.
● EQUITIES also made late gains. The FT 30-Share Index, off 1.3 at 3 p.m., closed at 444.1.

Italy holds key
is holding up the ending of European security talks by insisting, against opposition of the other 34 states, on a declaration of Mediterranean security.

Japanese rights
has published a new constitution, strengthening the powers of its citizens to speak out against the powers of the government in relation to the constitution.

litburo victim
Werner Lambers, among youngest members of the German Politburo and one of the most likely to be ousted.

ire trial
Sent Mobutu Sese Seko said he would be tried in the Congo for the role he played in the assassination of Patrice Lumumba.

ain jails actors
actors and actresses were for two years after being married in Barcelona on the 17th of February.

cklake snatch
well-dressed gunman held Mrs. Alice Kaiser, widow of a wealthy industrialist, in New York and escaped with her 100 diamond necklace.

ga battle
A battle is going on round No. 1, a Somali guerrilla leader admitted, it appears likely that the town in the Ogaden will be recaptured by the Ethiopian army.

offy
Prime Minister's twice in question time in the Commons, he was asked to live on a 40-acre estate in the Cotswolds.

decision st be m
The decision to be made by the House of Commons on the 10th of March will be whether to grant a vote of confidence to the Prime Minister.

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Rhodesian border conflict worsens with Zambesi raid

BY MICHAEL HOLMAN, LUSAKA, March 7

Rhodesian forces to-day launched what a Zambian Government spokesman called "an unprovoked and indiscriminate attack using jets, helicopters and ground troops" across the Zambesi river.

The attack appears to be a briefings from military or major intensification of the Ministry of Defence personnel. Rhodesian forces, Zambia later said, have been ordered to claim to have shot down six of the Rhodesian aircraft while fighting continued with wounded Zambian soldiers being airlifted to hospitals in Lusaka.

Government troops "are continuing the situation," said the Zambian spokesman, but gave no further details. The attack comes at a sensitive time—less than a week after the signing of Rhodesia's internal settlement new heavy attack at the UN Security Council.

It took place near the eastern border town of Fria in the Luangwa valley. The thickly wooded valley is 130 miles east of Lusaka and Fria stands at the tip of the triangle of Zambian territory, bordered by Rhodesia and Mozambique. Last September, the Zambian Government accused Rhodesia of a napalm attack near the town.

Assessing the state of the war on the border is difficult. The Zambian Government provides 8,000 to 10,000 in training in Mozambique. The attack—particularly if it is confirmed that it has taken place on this scale—will reinforce the deeply pessimistic mood among Zambian Government officials.

They have already warned of the inevitability of Russian and Cuban involvement should the Rhodesian war intensify and the West continue to offer qualified support of the agreement reached in Salisbury last week between Mr. Smith, the Rhodesian Prime Minister, and internally-based leaders.

Officials of Zulu maintain there is not a guerrilla camp near Fria, nor they say, are their Zulu guerrillas involved in the fighting. Yet observers here say it would be surprising if the Cubans in Africa Page 4



Israeli Defence Minister threatens to end visit

BY DAVID LENNON

MR. EZER WEIZMAN, Israeli Minister of Defence, has threatened to end his visit to the U.S. and possibly resign from the Government if work is renewed on building two Israeli settlements on the West Bank of the Jordan.

He sent a message to this effect to Jerusalem yesterday from New York, where he has heard reports that the Government was considering rescinding his orders to freeze all settlement activity until after Mr. Menachem Begin, the Prime Minister, visits Washington next week.

This is only the latest public expression of the sharp rift in the Cabinet on the settlement issue. Mr. Weizman opposes settlement activity in the occupied areas while peace negotiations are in progress. Last week he ordered the Army to prevent creation of a new settlement in Sinai. At the weekend he issued similar orders on the West Bank.

His decision further illustrates his firm resolve to prevent the pro-settlement lobby on the Cabinet from "creating facts" in his absence.

Last week he persuaded the Prime Minister to back his decision to stop settlers building a village in Sinai, in spite of the protests of Mr. Ariel Sharon, the Agriculture Minister, who follows a policy of "settle now, justify later."

Angry campaign
The two West Bank settlements, at Nebi Salah and Beit El, are projects of the quasi-messianic Gush Emunim group. The Defence Minister's ban on these settlements has aroused the settlers' anger, and they have launched a campaign of protest against the Government.

To-morrow they plan a demonstration outside the Prime Minister's office in Jerusalem, and later may try to set up unauthorized settlements.

It was apparently Mr. Weizman's fears that Mr. Begin might waver in the face of this protest that led him to issue his ultimatum.

A senior American official said in Jerusalem that Israel must take concrete and difficult decisions in the coming weeks on the Palestinian issue and on withdrawal from the West Bank and the Gaza Strip.

When Mr. Begin visited Washington next week the Americans would make clear to him what they believed needed to be done to keep the peace process going.

According to the official, the Middle East peace shuttle of Mr. Alfred Atherton, U.S. Assistant Secretary of State, which ends to-day, succeeded in narrowing and sharpening the differences between Israel and Egypt.

TEL AVIV, March 7.

Growth of money supply reduced

BY MICHAEL BLANDEN

THE GROWTH of the money supply slackened last month but remained well above the Government's target levels.

The banking figures published yesterday indicate that the sterling money supply on the wider definition (M3), which is the main measure used in official monetary controls, rose by substantially less than the 2.3 per cent. increase recorded in January.

At the same time, the London clearing bank figures suggest that there may have been a recovery in lending to manufacturing industry while personal customers cut their borrowing for the first time in recent months.

The main pointer to the money supply is given by the Bank of England statistics of the total eligible liabilities of the banking system. These are the main deposit funds of the banks, and an important component of money supply.

Eligible liabilities rose by around 1.4 per cent. in the four-week period to mid-February, after a jump of nearly 2 per cent. in the previous month.

This outcome suggests that the growth of money supply so far this year has remained substantially higher than the top end of the official target range of 9 to 13 per cent. for the year ending in mid-April, but has started to come down from the exceptional growth rate experienced in the previous month.

In the nine months to mid-January sterling M3 had already risen by nearly 11 per cent., equivalent to an annual rate of around 1.4 per cent., leaving only 2 per cent. further expansion within the target for the remaining three months of the year.

The slittened market, which had been influenced by predictions of a substantially bigger rise, reacted favourably in late dealings yesterday.

The growth of eligible liabilities, affected by exceptional movements in the banks' money market assets, may slightly exaggerate the growth of money supply during the month. This is in any case subject to a number of adjustments, including particularly for seasonal factors, compared with the banking figures.

The clearing banks showed that their sterling lending to the U.K. private sector rose £244m. during the month, indicating an underlying increase after seasonal adjustments of perhaps around £150m. Most of the rise was in the manufacturing sector.

The official said Israel's new position that U.N. Resolution 242 does not call for Israeli withdrawal on the West Bank has affected the negotiating atmosphere. He stressed that the U.S. has always held that Resolution 242 does call for withdrawal on all fronts.

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Japan pegs car exports to Britain

BY STUART ALEXANDER

JAPAN HAS agreed to restrict shipments of cars to the U.K. to the same level as last year. The agreement is for a year initially but is expected to be renegotiated for 1979 by representatives of the two countries' motor industries.

The undertaking by the Japanese Government is the first it has given in the growing dispute over car sales.

The number of cars sent to Britain this year will be no greater than last year and a similar arrangement has been made for light commercial vehicles. No heavy lorries will be shipped direct to the U.K.

Mr. Edmund Dell, Trade Secretary, told the Commons yesterday that the Japanese Ministry of International Trade and Industry was to give strong administrative guidance to the Japanese vehicle industry.

A letter delivered by the Japanese Ministry to the British embassy in Tokyo said this should lead to a natural decline in the Japanese share of the U.K. car market "assuming the market grows in accordance with the forecast given by the U.K. Society of Motor Manufacturers and Traders to the Japanese Automobile Motor Association."

There will be no attempt now to impose formal restrictions on Japanese car imports, unless the agreement is ignored, and the Government feels this will give the U.K. industry a chance to improve its performance.

"I very much hope that British manufacturers, particularly British Leyland, will be able to take advantage of the greater degree of certainty which I believe these assurances give them," Mr. Dell said.

It is thought, however, that if strikes or poor productivity in the U.K. industry lead to a shortage of cars then the Japanese would be allowed to compete.

In its letter, the Japanese Ministry said it was prepared to give the guidelines "fully recognising the special circumstances of the British industry and sincerely hoping for the early and successful revitalisation of the British industry."

British Leyland, which has been pressing for some sort of control for some time, said last night it was pleased with the assurances but added that, while its own stocks were high, so too were those of the Japanese.

Department of Trade estimates put Japanese stocks at between 40,000 and 50,000—about four months' supply.

Last year, 140,610 Japanese cars were registered in the U.K. for a 10.81 per cent. share of the market. The Government would like to see that drop below 10 per cent.

This year, the total U.K. market is expected to expand from 1.3m. to 1.45m. cars and demand has been strong in the first two months.

Sales of Japanese cars have been high—about 13 per cent. of the market—but this can be evened out.

If the market should turn down later in the year, then there are provisions in the agreement with the Japanese Government for some further restraint with shipments and sales being monitored.

The Government clearly is relieved at not having to impose restrictions—although the option remains open—and sees the agreement as part of the strategy for reducing the imbalance of visible trade with Japan. However, cars account for only 20 per cent. of the imports from Japan and the estimated overall trade deficit of £260m.

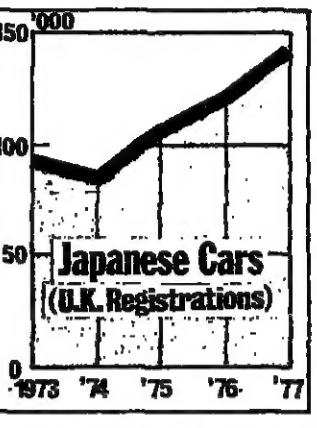
Last night, Mr. Doug Hoyle, president of the Association of Supervisory, Technical and Managerial Staffs, and Labour MP for Nelson and Colne, said the assurances were vague, weak and woolly.

Dealers in Japanese cars were upset and the Datsun Dealers' Association has placed advertisements in national newspapers this morning explaining its position.

They claim they are the victims of unilateral discrimination and point out that the cost of all Japanese cars brought into Britain accounts for only 0.7 per cent. of the total U.K. import bill.

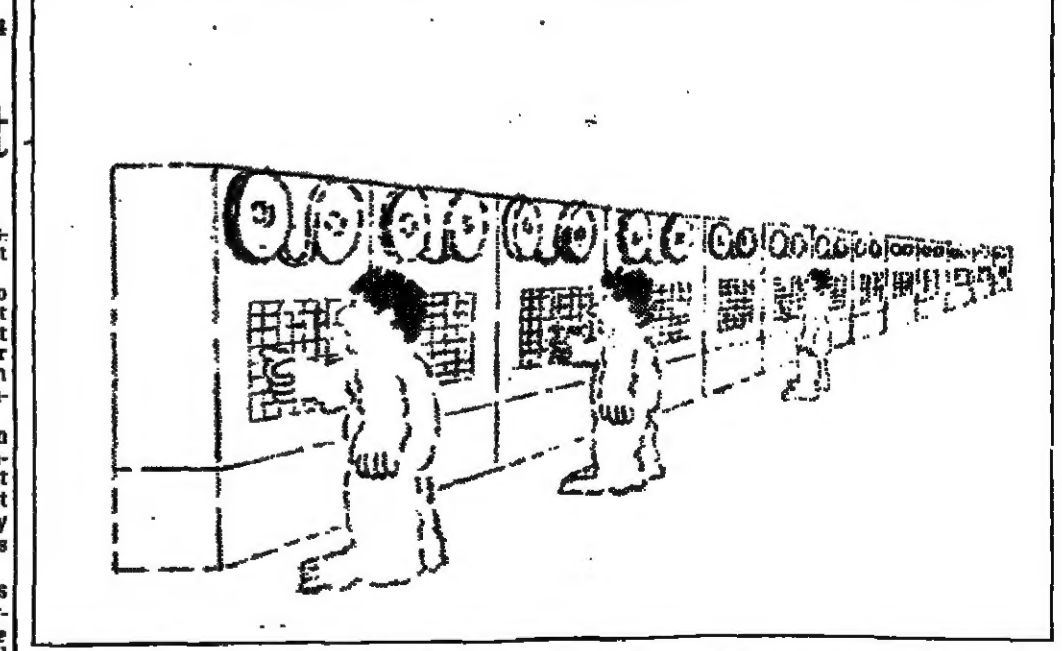
Mr. John Ebenezer, managing director of Mazda Car Imports, said an inevitable consequence would be a rise in the level of imports of European cars. He was doubtful if it would give Leyland any breathing space.

Most Japanese car dealers are expected to review their pricing policies in the light of the agreement. With volume limited and the scope for growth removed they will want to see profit maximised and this probably will lead to reduced discounting.



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De Beers Dtd	325 + 11
Free State Gold	517 + 1
Gold Fields SA	513 + 1
Randfontein Ests.	555 + 1
Welkom	597 + 17
Western Holdings	518 + 1
Winkellbank	515 + 20

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THE FRENCH LEFT'S NATIONALISATION PLANS

A giant leap into the unknown

BY DAVID CURRY IN PARIS

THIS time next year France will have, or be on its way to, one of the biggest public ownerships in the non-Communist world. Although the Communists have quarrelled in the past about the treatment of minority interests and to a lesser extent, the system of compensation, they are each committed to a significant extension of state ownership.

MAIN COMPANIES IN EXISTING STATE SECTOR
enault: Turnover of Frs.25.3bn. in 1976, employing 40,000. Profitability patchy, lorry sector disastrous, at role as locomotive of industry all-important.
Electricite de France: Turnover of Frs.51.7bn. in 1976, employing 100,000. Frs.120bn. to spend on nuclear power in six years.

az de France: Turnover of Frs.93bn. in 1976, employing 7,000. Gas utility linked with EDF.

IF-Aquitaine: Turnover of Frs.37bn. in 1976, employing 3,000. Leading exploration oil company stronger in as than oil. Frs.1bn. refining losses in 1977.

harbournages de France: Turnover of Frs.11.1bn. in 1976, employing 50,000. Coal mining enterprise with large chemicals, plastics and fertiliser subsidiaries.
erospatiale: Turnover of Frs.9bn. in 1976, employing 1,000. Helicopters and missiles healthy, aircraft sector very sick.

NCF: Turnover of Frs.27bn. in 1976, employing 270,000. The national railway system which absorbs half of the total public sector direct subsidy. Cut-price road freight subsidiary.

ir France: Turnover of Frs.8bn. in 1976, employing 1,000. Frs.8bn. to invest in three years. Chronic government interference.

ost Office (PTT): Budget of Frs.59.4bn. in 1977, employing 420,000. Biggest investor in France: Frs.27bn. in 1977.

Finance and industry should whose names do not officially appear on the nationalisation list. Thus, the public works contractor Bouygues, the Lafarge cement group and Europe's biggest publishing house, Hachette, would become effectively subservient to the state.

But, as the table shows, the left also had its disputed list of nine industrial groups for nationalisation. Depending on how far it goes in buying out minority interests, the number of companies affected ranges from 10 to 200.

A number of analysts have tried to calculate the impact of additional nationalisation. Three private sector institutions, senior Finance Ministry officials,

writing under pseudonym Christian names Stoffaes and Jacques Viennet, claim that the addition of the credit sector and the industrial groups would make the state responsible for 25 per cent of industrial employment against 13 per cent now, for 40 per cent of French industrial exports and 50 per cent of investment.

A different analysis which focuses on those companies identified drawn into the state's orbit as a result of the nationalisation of credit institutions argues that the proportion of industrial production owned by the state would rise from the present quarter to around 45 per cent. The state would also end up owning on average around 52 per cent of the capital of the country's leading 500 concerns.

To round-off the statistical skirmishing a study assesses the state sector in terms of proportion of added value. This puts the size of the French existing public sector at 11 per cent, compared with 14 per cent in Austria, 12 per cent in Italy and Sweden, 10 per cent in Holland and Britain and 7 per cent in Germany. The new nationalisations would raise the French figure to 18 per cent. This would bring almost a third of the workers in industry on to the state payroll.

Before examining the quarrel within the left over nationalisation the whole debate must be put into perspective. In fighting the left's proposals the majority face one big psychological handicap: the biggest nationalist in France was the late General de Gaulle. He gathered essential services and functions into the state's hands immediately after the war to act as locomotives for France's industrial recovery. Thus, the three big state-owned banks, Banque Nationale de Paris, Credit Lyonnais and Societe Generale, owe their status to de Gaulle. The main utilities were also taken over and, in retaliation for his alleged wartime collaboration, Louis Renault was deprived of his motor empire.

A second important point is that nationalisation has crept forward throughout the Fifth Republic. This has not been by outright take-over authorised by parliament, but by the use of state-owned companies as pivots for industrial regrouping and as instruments to rescue private concerns which might otherwise fall into foreign hands.

Renault's absorption of the Michelin tyre/Citroen car heavy vehicle subsidiary Berliet, the expansion in the state-owned coal industry subsidiary ELF-Citroen, the introduction of ELF-Aquitaine, the state-owned oil group, into the capital of the protein manufacturer Rousselot to keep out British Petroleum, are examples of such creeping nationalisation.

Even M. Raymond Barre, the Prime Minister, an impeccable free enterprise man, last year announced the government's intention to take a blocking minority stake in the capital of the country's main defence contractor, Dassault-Breguet, the manufacturer of the Mirage aircraft.

Government in France has always intervened directly in industry in the interests of creating sectors of international dimensions. The re-organisation of the telecommunications sector around Thomson-CSF, CIT-

Alcatel and ITT was done at the behest of the industry ministry, as was the complex redistribution of assets in the nuclear industry to make Crenot-Loire the technological master-company for France's nuclear construction programme. The state's interests here are directly represented by the CEA, the equivalent of Britain's Atomic Energy Authority which has an important stake in the capital of strategic joint ventures, including Framatome and Novatome.

Thus, the battle is not between private enterprise and public control. It is between a form of compromised capitalism operating alongside a strong state sector and between an economic system formally controlled in essentials by the state.

Inevitably the prospect of further nationalisations has led to attempts to compare the profitability of the existing private and public sectors. In practice it is almost impossible to establish an acceptable basis of comparison.

It is difficult to make clear distinctions between private and public sectors. After all, it was the state which pushed Citroen into Peugeot's arms (and provided the dowry) as well as consigning Berliet to Renault. To take another example, the state-owned aerospace company Aerospatiale could hardly survive without the subcontracting it does for the private enterprise Dassault.

For the record the direct subsidy to state industry in 1977 was around Frs.30bn. Of this around half was to the state railways, not least for a pension fund which pays out to 420,000 pensioners although present work-force is only 254,000. Charbonnages de France, Aerospatiale and Air France are other recipients. However, to balance the picture the private sector benefits from heavy industrial funding, particularly in the defence area, and the two giants of the public sector, the post office (which invested Frs.26.7bn. last year) and Electricite de France (which will invest Frs.120bn. on nuclear power up to 1985) are the lifeblood of many a private company. Where exactly does the left stand on nationalisation?

There are three basic issues: ● The length of the list. The Communists would like to add Renault, Peugeot-Citroen and the oil industry (the state already has 70 per cent of Elf and 55 per

THE INDUSTRIAL CANDIDATES FOR TAKEOVER

Saint-Gobain: Turnover of Frs.32bn. in 1977, employing 160,000. Flat glass, packaging. Half of sales but almost all profit earned overseas. Black spot: paper.
Thomson-Brandt: Turnover of Frs.16.8bn. in 1976, employing 105,000. Electrical engineering, defence, aerospace, household electricals, medical equipment. A nucleus of the government-organised telecommunications industry.

Compagnie Generale d'Electricite: Turnover of Frs.27.6bn. in 1976, employing 171,000. Heavy electrical engineering, shipbuilding, public works contracting and telecommunication cables. Another key telecommunications company. Central position in power station engineering. Substantial financial holdings.

Roussel-Uclaf: Turnover of Frs.3.27bn. in 1976, employing 15,500. Fine chemicals, pharmaceuticals, animal products, cosmetics. Majority-owned by Hoechst of West Germany.

Rhone-Poulenc: Turnover of Frs.21.7bn. in 1976, employing 113,500. Heavy chemicals, pharmaceuticals, textiles,

fertilisers. Recent expansion in fertilisers. Emergency surgery in textiles.

Pechiney Ugine Kuhlmann: Turnover of Frs.22.3bn. in 1977, employing 98,000. Metals, special steel, chemicals. Fragile recuperation. Emphasising overseas expansion and non-mining activities. World's fourth-largest aluminium producer.

Dassault-Breguet: Turnover of Frs.5.7bn. in 1977, employing 15,000. Aircraft manufacture. State to take over one-third stake. Frs.12.8bn. orders in 1977, 87 per cent for export.

ITT: Turnover of Frs.3.9bn. in 1976, employing 22,000. Telecommunications, industrial and household electricals and components. The remaining telecommunications nucleus, otherwise self-governing empire of medium-sized concerns.

CIT-Honeywell-Bull: Turnover of Frs.3.8bn. in 1977, employing 19,000. Computers, peripherals. France's latest attempt at a computer industry based on U.S. partnership. Frs.1.2bn. four-year state subsidy.

THE COMMUNIST "ADDITIONS"

Chiers-Chatillon: Turnover of Frs.3.46bn. in 1976, employing 14,000. The smallest of the steel groups. Consolidated 1976 loss of Frs.263m.

Denain Nord-Est Longwy: Turnover of Frs.19.8bn. in 1976, employing 82,000. Controls Usinor, Vallourec and half-stake in Fos Centre. Usinor lost Frs.4bn. in three years and workforce cut by 3,000.

Marine-Wendel: Turnover of Frs.13bn. in 1976, employing 66,000. Main Lorraine steelmaker. About 8,000 jobs shed. Complex restructuring in process. Losses similar to Usinor.

Schneider S.A.: Turnover of Frs.15.3bn. in 1976, employing 130,000. Steel, electrical, public building and, above all, nuclear group crucial to French energy development.

Peugeot-Citroen: Turnover of Frs.35bn. in 1976, employing 151,000. Leading car manufacturer. Frs.1.37bn. of consolidated profit in 1976. Government loans to take over Citroen repaid.

CFP-Total: Turnover of Frs.47bn. in 1976, employing 44,000. Thirty-five per cent state-owned energy group. Refining losses said to threaten exploration programme.

cent of CFP-Total) to the list of the parent brings control of the stakes in subsidiaries. The

There is room for manoeuvre in issue, however, touches an essential difference in ideology between the two parties: the government of the left is the option of taking financial stakes "which may go as far as majority holding in steel, oil, air and sea see the conflict between the mixed and the directed economy.

● The same question of control or ownership bedevils arguments over compensation. The Communists want the minority shareholders should place of shares by bonds which will be redeemed over 20 years, leading to eventual complete ownership. The company stake exceeds 50 per cent. The Socialists will allow voting by non-voting stock. Many into public ownership if its workers request it. The Socialists see this as opening the way to nationalisation a la carte (and at the prompting of the CGT communist-led union). The Communists, claiming that

sector will, in many cases, already bring control of some of these stakes.

At the moment the two sides are sticking to these positions. The socialist-leaning union the CFTD has proposed a compromise which would lead to the buying out of minorities where the holding company stake was 66 per cent or more and would also legislate to remove the powers invested in the present "blocking" minority, thus removing the Communist fear that minority shareholders could effectively frustrate the state's plans for a concern.

There is a fourth dispute: the original common programme says that the Government may decide to take a commitment to public ownership if the chemical and fertiliser field (Rhône-Poulenc included) France's main metals and mining concerns — Pechiney-Ugine-Kuhlmann — and one of its chief pharmaceutical and fine chemicals operations (Roussel-Uclaf),

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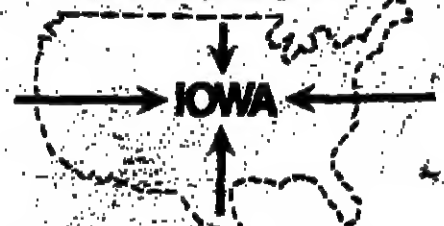
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OVERSEAS NEWS

Japan bank rate cut likely as yen rises

By Charles Smith

TOKYO, March 7 THE SHARP RISE in the yen's exchange rate against the dollar which occurred on Monday (when the yen appreciated nearly two points on the Tokyo foreign exchange market) has greatly increased the chances of an early cut in Japan's bank rate.

This was made clear today when Mr. Takeo Fukuda, the Prime Minister, told the Diet that the bank rate might be lowered at an opportune time "to cope with further yen appreciation. The cut, from the current rate of 4.25 per cent, could be by 0.5 per cent, or even 0.75 per cent. It would be designed both to reduce the incentive for foreign investors to shift hot money into Japan and to counteract some of the unsettling effects of the yen appreciation on domestic business confidence.

The Government is showing extreme concern on this latter point, all the more so since the economy had appeared to be gradually picking up during the two months or so of exchange rate stability which preceded the latest bout of yen appreciation.

Monday's flurry on the foreign exchange market, however, also produced hints from officials that a new round of foreign exchange controls designed to restrict hot money movements is being "studied." It seems unlikely, however, that Japan will invoke such controls as anything other than a last resort. Before doing so the Government will apparently appeal to the U.S. to show greater "responsibility" in its management of the dollar exchange rate.

The appeal will be made to Mr. Charles Schultz, the chairman of President Carter's Council of Economic Advisers, who is due in Tokyo shortly for consultations with his Japanese opposite number, Mr. Kiichi Miyazawa, the Director General of the Economic Planning Agency.

A third effect of the yen appreciation has been to renew the urgency behind government efforts to correct Japan's balance payments surplus, probably by means of an additional series of emergency import measures. Mr. Fukuda hopes to have a list of such measures ready in advance of his planned summit meeting with President Carter in May. The measures could include stepped-up imports of aircraft from the U.S. and for the first time in Japan's recent history from Europe.

The yen had a quiet day on the Tokyo foreign exchange market today, closing at 223.30, down 0.85 points from the previous day's close. Turnover on the spot market totalled \$395m, compared with Monday's exceptionally heavy \$825m.

Civil rights strengthened in new China constitution

PEKING, March 7.

CHINA TODAY published a new constitution strengthening the rights of its citizens to speak out and increasing the powers of the Parliament in relation to the Communist Party. The new constitution, approved by the fifth National People's Congress on Sunday, replaces a document approved three years ago.

A striking feature of the latest document is that it is based largely on the 1954 constitution, China's first as a Communist state, and gives back to citizens many rights since dropped. Several complete articles from the original constitution have been revived in the latest one. The new constitution stresses that all power has been dropped from the 1975 document. For instance, the right to defence in a trial is now restored and any person can lodge complaints against Government workers. The country's ethnic minorities are also given back their rights to "preserve or

Poll debacle splits Janata

BY K. K. SHARMA

NEW DELHI, March 7.

THE RULING Janata Party has been jolted by its failures in elections in the south of India and is now deeply split with factions within it blaming each other for the reverses. The main targets are Mr. Morarji Deasai, the Prime Minister, and Mr. Chandra Shekhar the Janata Party President.

The attack on the Prime Minister is based on the view that the people are disillusioned by the Government's performance since it took office nearly a year ago, especially its failure to give primacy to rural development. Mr. Deasai's main critic is Mr. Charan Singh, the Home Minister, who used the opportunity of the Government's discussion on the "rolling plan" for development in the next five years for a bitter attack on the Prime Minister in his capacity as Chairman of the Planning Commission.

When the plan, which is to be discussed by the National Development Council on March 18 and 19, was presented to the Cabinet over the weekend, Mr. Charan Singh is understood to have demanded reasons for a failure to allocate the bulk of the proposed outlay of Rupees 700m.

Japanese investment shift likely

BY DOUGLAS RAMSEY

THE Japan Development Bank predicts in a recent study that the equipment investment in the country's manufacturing industry will drop by nearly 7 per cent in fiscal 1978 for the fourth consecutive year. In its half-yearly survey of capital spending, the bank polled a total of 1,323 companies in all sectors of the economy. Overall, Japanese business looks like increasing its capital expenditure by 7.3 per cent, according to the survey, because planned investment by non-manufacturing companies

will rise sharply (up 19 per cent). Electric utilities, in particular, plan a major expansion in their facilities with considerable financial help from the Government's expansionary 1978 budget. The investment intentions of manufacturing companies largely coincide with the findings of another survey published this week by the Fuji Bank. According to Fuji's research director, Mr. Shinji Tsuji, Japanese industry as a whole is operating at 10 per cent less demand than

supply. To close the gap, Mr. Tsuji writes in the Bank's recent monthly report, "the only alternative is to reduce supply by scrapping equipment." Several sectors where overcapacity is conspicuous, according to the Fuji Bank report, have already launched capacity cutbacks or are planning such moves. According to Mr. Tsuji, "production capacity increased by 20 per cent in the period between 1973 and early 1977. In the past year, however, capacity increased by only 3 per cent."

AMERICAN NEWS

Marxism is the common bond

In his third article about Cuba, Hugh O'Shaughnessy, secretary to the House, examines the relationship between Cuba and Ethiopia.

WHAT are the Cubans doing in Ethiopia? Why should Fidel Castro's regime be so deeply committed to a part of the world with which Cuba has had few historic ties and with a government which it hardly knows?

However unlikely the commitment to the Ethiopian government of Colonel Mengistu Haile Mariam may seem to outsiders it is the result of a sequence of logical thought. It events go the way the Cubans hope they will go, the Castro government stands to gain a great deal from its enthusiastic backing of the Ethiopians.

The cornerstones of Cuban involvement in that area of the world has for almost a decade been Havana's relationship with South Yemen. The government in Aden has declared itself Marxist-Leninist, an uncommon phenomenon for an Islamic country and has maintained close relations with Moscow. It has also had a close rapport with Havana, and used Cuban advisers to help train its army.

From their base in Aden, Cuban military personnel have helped the guerrilla forces of the Popular Front for the Liberation of Oman (PFLO) to make war on the conservative regime next door in the Sultanate of Muscat and Oman. From Aden too, long before the overthrow of Emperor Haile Selassie in 1975, the Cubans were sending assistance to the Left-wing guerrillas in Eritrea, the Eritrean Popular Liberation Front (EPLF), who were fighting the Ethiopian government in Addis Ababa.

South across the Gulf of Aden in Somalia, the Cubans gained influential positions in the administration of General Muhammad Siad Barre, not just training the Somali forces, but also in civilian political posts.

The Cubans' drive to win friends and influence people in the area was complicated by the emergence of an increasingly radical military administration in Addis Ababa.

The Cubans and their Soviet allies, increasingly drawn towards the radical policies of the Dergue and to the person of Colonel Mengistu, soon realised that it would be difficult to maintain good relations with the authorities in Addis Ababa.

The Cubans in particular did their best not to break with either side. Since well before the summit conference of the non-aligned countries in Colombo in 1976, Cuban officials were at work trying to get all sides to agree on a confederation of Left-wing states in the Horn of Africa. Negotiations continued at the Colombo summit and came to a climax in Aden in March last year when President Castro visited Addis Ababa.

It seems that Castro's meetings in Aden, Addis Ababa and Mogadishu proved a turning point in Cuban policy. The Cuban leader made the acquaintance of Colonel Mengistu who had just taken over power in the Ethiopian capital and seems to have been very impressed with him and the drive towards Marxism-Leninism that he was pursuing.

President Castro, never one to hesitate at making an audacious gesture, seems to have put his money on the Dergue, risking the reproaches of the Somalis and the EPLF.

At the months have gone by, the Cuban commitment to the Dergue has become increasingly strong. The Cubans have given aid to Mengistu and sent military specialists as requested.

Nevertheless, there is considerable uneasiness in some African countries to Cuban and Russian involvement in the Horn of Africa. Algeria, Cuba's long standing ally, has repeatedly said that the troubles of the region should be solved within the Organisation of African Unity (OAU). The Cubans make the point that they are helping Colonel Mengistu to repel a foreign invasion. In doing so, they say, they are defending the OAU policy of defending colonial boundaries.

Cuban officials repeat Colonel Mengistu's undertaking that Ethiopian troops will not cross the border into Somalia. They add that Colonel Mengistu is not at liberty to use his Cuban specialists in the fight against the Eritreans. The Eritrean problem, they say, should be solved through bilateral talks.

The benefits that Havana will harvest if its armed support of Colonel Mengistu consolidates him in power are manifold. There will be a fair chance that one of the most populous states in Africa, occupying an important strategic position, will move rapidly towards Marxism-Leninism.

Though it is obvious that the operations of the Cubans in the Horn of Africa have been closely co-ordinated with the Soviet Union, Cuban officials maintain that the relationship between the two Communist countries is no more than one of co-ordination and that Cuban policy is not dictated from Moscow. The Somalis too accept there is a distinction between Cuba and the Soviet Union in that they have broken relations with Cuba while maintaining them with Moscow.



President Tito of Yugoslavia, the first Communist head of state to visit President Carter at the White House, with the U.S. leader yesterday in a welcoming ceremony. The two leaders are to hold three days of talks.

Carter said to fear Israel backdown on UN call

BY JUREK MARTIN

WASHINGTON, March 7.

PRESIDENT CARTER is "concerned about the possibility that Israel will renounce UN Resolution 242, the heart of Middle East peace negotiations in so far as it affects Israeli withdrawal from the West Bank of the Jordan."

This message was conveyed this morning by members of Congress who had breakfast with the President and represents confirmation of the scarcely veiled discontent in Washington with Israeli policies towards settlements in the occupied territories.

Although Mr. Moshe Dayan, the Foreign Minister, told the Knesset yesterday that there was no truth to the suggestion that Israel had withdrawn its support for Resolution 242, his simultaneous comment that there were a number of interpretations

of its application is seen here as an understatement of potentially deep division between the U.S. and Israel.

Both Mr. Dayan and Mr. Menahem Begin, the Prime Minister, are due to confer here with President Carter next week. While the U.S. might have expected to discuss the issue primarily with Mr. Ezer Weizman, the Israeli Defence Minister, on his present visit, the disclosure that Mr. Weizman has threatened to resign over the settlements issue is not helping the consultative process.

The U.S. has been disturbed that the current shuttle diplomacy being practised by Mr. Alfred Atherton, the assistant Secretary of State, has made scant progress, largely because of the disputes over Resolution 242. Mr. Atherton has been shut

ting between Jerusalem and Cairo.

In his talks it is thought Mr. Weizman will be lobbying hard against the U.S. intention to sell aircraft to both Egypt and Saudi Arabia. But the U.S. determination to proceed with the sale is likely to be reinforced by settlements issues.

Moreover, in the continuing battle for American public opinion, Congressional opinion, which proved susceptible to President Sadat's persuasive powers early this year, Mr. Weizman may find it hard to square those who have been inclined to oppose U.S. sales to the Arabs but who have been equally disappointed by the loss of momentum in the peace talks. Mr. Weizman's becomes harder because Israel considered the prime contributor to the loss of momentum.

Court rules on tanker access

BY JOHN WYLES

NEW YORK, March 7.

THE U.S. SUPREME COURT has ruled that individual states cannot impose restrictions on the size of oil tankers using their ports—a decision welcomed by the oil and shipping industries.

The Court partially upheld a lower court ruling that tanker size should be regulated by Federal authorities and that states cannot introduce tougher limits.

The case stemmed from a challenge by the Atlantic Richfield and Seaboard lines to a Washington state law which prevented tankers larger than 125,000 tons deadweight from

moving into and out of the six oil refineries around Puget Sound, off Seattle.

These refineries are now handling oil brought down from the trans-Alaska pipeline terminal at Valdez. But since the Washington state law was passed in 1975, access has been limited to small and medium-sized tankers.

The Supreme Court judgment could have implications for other ports along the U.S. west coast. East coast ports are too shallow to handle large vessels. Tankers are a favourite target for environmental groups and no

fewer than 16 states had a court briefs urging the court to leave the Washington state law intact.

The court's ruling delivered on a 6-3 vote and maintained Washington state's right to require that tankers be escorted by tug boats in Puget Sound at least until Federal authority issue guidance on tug-escort requirements.

In addition, all nine judges said the state could insist on local pilots for vessels engaged in foreign trade but not on ships involved in domestic coast trade.

Fowler suggests \$ mop-up sale

BY DAVID BUCHAN

BRUSSELS, March 7.

THE U.S. SHOULD sell special Treasury notes to the central banks of its major trading partners, in order to mop up some of the dollar glut caused by the U.S. trade deficit.

The former U.S. Treasury Secretary, and present chairman of Goldman Sachs, Mr. Henry Fowler, told a meeting of the Conference Board in Brussels on the future of the dollar that something very similar had been tried in the 1960s with the issue of the so-called Roosa bonds, and that, if tried again, it would remove a "significant part of the periodic pounding the dollar

receives from the flow back of oil payments into the Euro-banking systems, reflecting the outflow of new dollars from the U.S. to pay for its oil imports."

that West German, Japanese, British, Saudi Arabian and possibly Swiss central banks agree to buy for dollars five or ten-year, non-transferable U.S. Treasury notes, denominated in dollars. The amount would be fixed in some percentage of the U.S. current account deficit, which last year totalled \$18bn.

Other recent ideas, including proposals that the U.S. Treasury

borrow foreign currencies to exchange market intervention from the private markets, have been frowned on by the U.S. authorities. European bankers feel that this is partly because of the loss of face which the U.S. Administration fears it would suffer in going to the private markets for help.

Mr. Fowler claimed that his plan was only designed to supplant, and not displace, the agreement in January when the U.S. Treasury and the West German Bundesbank on a greater activation of the swap network for short term borrowings.

Senate schedules early vote on Panama treaty

BY OUR OWN CORRESPONDENT

WASHINGTON, March 7.

THE U.S. Senate has scheduled a vote on the first on the two Panama Canal treaties for March 16, much earlier than expected.

Although supporters in the Senate of the treaty have recently stepped up pressure for an acceleration of the debate (already over three weeks old), agreement on an early vote would not have been achieved without a shift in tactics by the opposition.

Some opponents claim that they have enough support to defeat the Panama neutrality treaty in ten days' time. Others argue that it is proper to concede the first and concentrate on the second treaty, which covers the transfer of power to Panama over the next 22 years. This is due to come up in April after the Easter recess.

At the moment neither side is confidently predicting that they have the support to either pass or deny ratification, which requires a two-thirds majority in the Senate. It is generally agreed, however, that the tide has been slowly flowing in favour of the treaties, not least because of an effective and politically brave speech on their behalf two weeks ago by Senator Thomas MacIntyre, the New Hampshire Democrat.

The neutrality treaty concerns Panama's pledges to keep the Canal open after it has assumed control in the year 2000. It will be amended in the course of the next 10 days, in accordance with the wishes of backers of the pact, to provide for right of priority passage to U.S. ships in time of war and affirming U.S. defence rights in the next century.

Senator James Allen, the Democrat from Alabama, who is leading the opposition, has dropped a number of amendments he was planning to offer. He said nevertheless that he was encouraged by the rather small margin of the defeat suffered yesterday by his latest amendment.

Bahamas gambling

The two casinos in Bahamas showed gross winnings of \$847,142,390 (at par with U.S.) in 1976, of which \$58,954,622 were paid to the government in casino taxes, the most recent report of the Gaming Board shows, Nicki Kelly writes from Nassau. An additional \$810,345 were paid for certificates and permits and \$21,100,288 for immigration fees. The report states that, of the 1.4m. visitors to the Bahamas in 1976, 62.8 per cent visited the casinos.

Blumenthal calls for pension fund aid to NYC

The U.S. Treasury Secretary, Mr. Michael Blumenthal, said that investments from New York City and state employees pension funds are needed to keep the city from going into bankruptcy. Reuter reports from Washington. "One simply cannot escape the conclusion that failure of the pension funds to make substantial purchases could make it impossible for the city to obtain the financing it needs," he told a Senate subcommittee on pension funds.

Guatemala poll chaos

Two rival politicians stormed into the electoral tribunal in Guatemala City with armed bands of supporters during chaotic vote counting after the general election, and final results were still not known yesterday, Reuter reports. The confused scenes at the election administration headquarters came amid mounting charges of fraud, suspension of the count, and rival victory claims. Dr. Francisco Villagrán Kramer, a vice-presidential candidate, said he was present when Vice-President Mario Sandoval Alarcón and a presidential candidate, Gen. Ricardo Paredes Méndez, burst in with their respective armed followers to complain about the way the counting was going. The authorities have ordered a secret recount.

ISRAEL'S OIL SUPPLIES

Protecting an Achilles heel

BY RICHARD JOHNS, MIDDLE EAST EDITOR

IF NOTHING else, the Shah of Iran's blintz that he would, under certain circumstances, be prepared to deny oil supplies to Israel could be seen as official confirmation that Iran is providing "intriguing" aid to the beleaguered State. Policy hitherto has been to maintain a discreet silence on this sensitive issue in Tehran and in Jerusalem.

The question of Israel's oil imports has been subject to considerable and only occasional public pronouncements. Officials in Jerusalem were said yesterday not to be attaching much importance to what appeared to be an oblique warning—in the current exchanges with Egypt initiated by President Sadat's initiative last autumn. He replied: "That depends. If there is a general decision by all, for instance America, to stop your delivery of arms—that kind of embargo—then everything is possible."

He added that another hypothesis might be embargoing on everything such as has been decided against Rhodesia and South Africa by the U.N. The Shah added: "It is not in my hands, anyway. It must be a general policy agreed to by the U.S. and the U.N."

On the face of it the qualifications about collective action, and particularly U.S. participation in it, would seem enough to allay any Israeli fears. Clearly, Washington would defy any embargo and use its veto in the UN Security Council to thwart any attempt at imposing mandatory sanctions on Israel. Moreover, at the time of the second Sinai disengagement agreement the U.S. gave a "guarantee" about Israel's future oil supplies.

However, from the beginning, the Shah has made clear his support for Mr. Sadat's initiative which, as it happens, was

launched just after the Egyptian leader's visit to Tehran where it was presumably discussed.

Speaking in an interview published last November 6 the Shah praised Mr. Sadat for having "fewer complexes" about Israel than the Israelis and saying that he should take a gamble on peace—which would mean fulfilment of UN Security Council resolution 242 including evacuation of the occupied territories.

A shift in Iran's sympathies towards the Shah was discernible long before Mr. Sadat's mission to Israel. Initially, it became evident about

to build up an emergency reserve for at least one year's requirements. The target may have already been met, not least through the large volume extracted from Abu Rudeis field (as well as three smaller ones) on the Red Sea coast of Sinai from the winter of 1975-76 until the end of 1977. Then in November of that year it was returned to Egypt as part of the second Sinai disengagement agreement.

According to the Israeli company operating the fields, liftings up until October of that year totalled 224m. barrels, the

of which, however, was re-exported. For its own direct sales, especially to Europe, NIOC has also used the pipeline to Ashkelon. However, its throughput this year is said to be much less than last year, when market demand was stronger.

So the "disengagement" was being offered by using this route. As it is, the facility can seldom have run at more than 50 per cent of capacity. Israel has been anxious to diversify sources of supply and found one last year in Mexico with which it was reported to have concluded a purchase agreement for 1m. tons a year. At the same time, it decided to use coal as the source of energy for the big new power station at Hadera, north of Tel Aviv, which is scheduled to start operating in 1980 reaching its full capacity of 1,400 Mw in 1983 and consuming 3.5-4m. tons of coal annually. Last month, South Africa announced an import deal which would start supplying 500,000-800,000 tons a year of coal from 1980 for the Hadera station, possibly rising to 1m. tons later.

As production from Israel's own indigenous fields to the southwest of Ashkelon have declined to negligible proportions, the search has been intensified for new hydrocarbon resources both on its own and an occupied territory. To complicate the picture, the peace-negotiating process, it is the latter that three significant finds have been made. Israel has acknowledged the discovery of large gas fields off-shore from Rafah, at the southern end of the Gaza Strip which was producing 56,000 cubic metres a day by the end of last year, according to Mr. Yitzhak Mordechai, Israel's Minister of Energy.

Oil in commercial quantities is reported to have been struck off-shore at El Arish in Sinai, near which Israel is building its new town of Yamit. Equally controversial in political terms has been the strike in the southern part of Gulf of Suez controlled by Israel off El Tor where one well is expected to be on stream this month. According to reports in specialist Norwegian petroleum journals, it could make Israel self-sufficient in oil with a yield of 9m. tons annually.

WORLD TRADE NEWS

Japan may buy Airbus to lease out

By Charles Smith

JAPAN IS considering setting up an aircraft leasing company to buy the Airbus A300 centre on Japan's big visible trade surplus with Europe and the European demand for urgent measures to reduce it.

The first round of Japan-EEC talks was held last month when a middle-level EEC official visited Tokyo, and put certain demands to the Japanese authorities for promising EEC imports. The next, and possibly decisive, phase of talks starts on Wednesday next week with the arrival in Tokyo of Sir Roy Dennis, the Commission's Director-General for External Relations.

Sir Roy's negotiations with the Japanese authorities are expected to be held for four days, after which the Commission's Vice-President, Mr. Wilhelm, will visit Tokyo on March 22 and 23.

The EEC intends the negotiations to end with the issue of a communication offering dramatic solutions to the trade imbalance. The idea being that some Japanese aircraft leasing company should be established, which would lease aircraft to Japan to buy the Airbus A300 and then lease it to the EEC (and to the U.S. if the Airbus American aircraft were involved).

The proposal to establish a company, which would lease aircraft to Japan, is being pushed forward by the Japanese Ministry of Transport, which is also suspected of harbouring reservations about the Airbus known to be interested in the A300 but is not expected to make a firm decision on the aircraft until towards the end of this year at the earliest.

That would be far too late for of

Japan's willingness to reduce its trade surplus with the EEC.

The risks of leasing aircraft to South-East Asian airlines, which presumably lack the resources to buy the aircraft outright, are acknowledged to be great but MOF is apparently taking the line that this can be tolerated if the leasing operation is regarded as a form of aid to the countries concerned.

Airbus Industrie (the European consortium that makes the A300) has appointed a vice-president with full-time responsibility for sales to Japan. The man concerned, Mr. John B. Cogard, arrived in Tokyo early this week for a four-week stay.

The cost of one Airbus to Japan is estimated at \$28m, or \$30m (plus an additional \$10m or so for spares). An order for 15 aircraft might therefore be worth as much as \$450m, a sum that would make an appreciable dent in the \$5bn surplus Japan earned on its trade with the EEC in 1977.

The U.K. is a participant in the Airbus project, through the Hawker Siddeley division of British Aerospace, which makes the aircraft's wing. Total British earnings from a sale of 15 aircraft are estimated at not more than £30m, to £35m, however.

That is substantially less than Britain might expect to earn from Japan if TOA Domestic Airways were to place an order for the all-British BAC One-Eleven, another aircraft being strongly promoted in the Japanese market.

TOA's potential requirement is for about 20 BAC One-Elevens, estimated to be worth £120m, to £150m.

Argentine fishing experiment

By Robert Lindley

BUENOS AIRES, March 7.

THE ARGENTINIAN Economics Minister, Mr. José Martínez de Hoz, has signed a "general agreement" here with a Japanese group under which the group will fish experimentally off the Argentine coast south of the 40th parallel for a year.

The Japanese group, comprising Nippon Suisan Kabushiki Kaisha, Taiyo Gyogyo Kabushiki Kaisha, Kabushiki Kaisha Kyo, Kyo Suisan Kabushiki Kaisha and Nichiro Ryogyo Kabushiki Kaisha, and a West German group, won the competition for international bids offered by the Argentine Government in July.

The Argentine Government and the West German group are in the process of reaching a general agreement.

As a result of the agreement Argentina is expected to expand its yearly fishing catch by three- to fourfold. Last year's catch was 340,000 tons, a record.

The agreement with the West German group, like that with the Japanese group, will provide for an annual catch of up to 100,000 tons. In the agreement with the Japanese, Argentina will receive half the profits, and three-quarters of the catch must be hake. In exchange, the Japanese group will investigate Argentina's fishing reserve and grant Argentina \$5m credit for an oceanographic vessel from Japan.

The agreement with the West German group likewise will provide for building an oceanographic vessel for Argentina.

Indian materials pay for Soviet technology

By K. K. Sharma

NEW DELHI, March 7.

ECONOMIC DEALS worth around Rs.10bn. (£600m.) are expected to materialise between Russia and India after the signing of a protocol here covering many fields, particularly steel, non-ferrous metals, oil exploration and science and technology.

The most important is steel. Russia has agreed to supply modern technology to the Bhilai plant in other steel mills in the public and private sectors. So that, overall, production will get a significant boost.

The biggest deal other than steel is in alumina, for which Russia has agreed to set up a 600,000-tonne plant based on the bauxite deposits in the eastern coast (where iron is also helping to set up another similar plant). This will be based on the "compensation" principle, which will mean Russia will provide technology, equipment, construction materials and other items for the plant in return for the alumina blast furnace at Vishakapatnam produced.

Russia also agreed to set up a plant in alumina, for which Russia has agreed to set up a 600,000-tonne plant based on the bauxite deposits in the eastern coast (where iron is also helping to set up another similar plant). This will be based on the "compensation" principle, which will mean Russia will provide technology, equipment, construction materials and other items for the plant in return for the alumina blast furnace at Vishakapatnam produced.

Sao Paulo sanitation project

By Sue Branford

SAO PAULO, March 7.

THE LARGEST loan ever granted to Brazil for a sanitation programme will be signed tomorrow. The loan from the World Bank is for \$110m., with a three-year grace period and an interest rate of 7.45 per cent. per annum.

It will be used by Sabesp, the Sao Paulo state Government sanitation company, to help finance Sanegram, an enormous sewerage project, with a total planned investment of \$1.5bn. As the first stage of this project, Sabesp will lay down 3,287 kms. of sewerage piping and build three sewage treatment plants in greater Sao Paulo. Barueri, the largest of the plants, will eventually be treating 63 cubic metres of sewage per second, which will make it the largest plant in the world.

International tenders will be held shortly for pumps and sewage treatment equipment for the plants.

Reinaldo de Barros, president of Sabesp, commented: "We are really very backward in sanitation questions, because only 39 per cent. of greater Sao Paulo's sewage is collected and, of this, only 5 per cent. is treated." This means that nearly all of the city's sewage is deposited, untreated, into the heavily-polluted rivers.

The president added: "When the first stage of the programme is completed in 1983, we should be collecting 55 per cent. of the sewage and treating 45 per cent. of this."

Smelters promised help

By Our Own Correspondent

TOKYO, March 7.

THE JOINT Brazilian-Japanese aluminium project should be pushed ahead according to the initial schedule as a big long-range national project. Mr. Toshio Komoto, Minister for International Trade and Industry (MITI) said today.

The Government's promise to provide aid if needed was given to Mr. Toshio Doko, President of the Federation of Economic Organizations (Keidanren) and the representative of aluminium smelters in reply to their appeal for government help for any necessary aid.

Mr. Komoto today avoided committing his department to the project but pledged that if difficulties arise in its implementation, the Government will give any necessary aid.

Mr. Komoto today avoided committing his department to the project but pledged that if difficulties arise in its implementation, the Government will give any necessary aid.

Fraser hits at EEC again

CANBERRA, March 7.

AUSTRALIA'S Prime Minister Malcolm Fraser today mounted a fresh attack on the EEC's trade barriers and warned the developed world that restrictions could spell economic and social disaster.

Rules governing world trade had all too often been interpreted to suit the purposes of the major developed countries, he declared, opening the three-day general assembly of the International Press Institute (IPI).

Mr. Fraser, increasingly critical in the last few months of Reuter

Tourist trade fair grows with power of the mark

By Leslie Collitt

BERLIN, March 7.

AS BEFITS a country whose inhabitants spend more on travel than those of any other country, West Germany is holding the world's largest trade fair for the arrival of German holiday-makers able to afford accommodation such as that offered by Trust Houses Forte has the effect of replacing "cheaper groups of business with upmarket business" in the words of one company representative.

Italy, as the second most popular goal of German tourists after Austria, is massively represented by its regional tourist boards. The Americans are also here in full force and Mr. Max Ollendorf, head of the United States Travel Service in Frankfurt, says the depleted dollar is encouraging more Germans than ever before to "spend their vacations in the U.S. and not just to visit Uncle Harry and Aunt Emma."

The fall in the value of the dollar to mark is said to be attracting an ever greater number of Germans to places such as the Caribbean, until now virtually a domestic American sea.

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Italian shoe exports fall

BOLOGNA, March 7.

ITALIAN SHOE exports dropped 1.5 per cent., or 4m. pairs, to 260m. pairs in 1977 from the fixed quotas on shoe imports by previous year, the president of the Italian Shoemakers' Association told the annual assembly here.

But 1977 export income amounted to L1,800bn., still higher than the previous year's total, as a result of increased prices.

Ottorino Bossi, the president, blamed the decline of Italian

EAST AFRICA TRADE Tanzania's bottleneck

By Michael Holman, in Lusaka

LANDLOCKED Zambia faces her most serious transport difficulties since the Rhodesian border closure in 1973, according to shipping agents here. A mounting backlog of cargo at the Tanzanian port of Dar es Salaam, which now handles nine tenths of Zambia's trade, is caused by a shortage of wagons and locomotives on the Tanzania-Zambia Railway (Tazara) as well as shortage of vehicles on the road between the two countries and handling inadequacies at the port.

Goods held up include wheat, fertilisers and coke for the Zambian copperbelt.

Representatives of the East Africa and European Conference lines visited the port last week and described the congestion as "appalling". The backlog of Zambian imports has risen from 70,000 tonnes in mid-November to 90,000 tonnes today despite efforts by the two governments to shift it.

The lines imposed a 10 per cent. surcharge in November but a further increase is ruled out, at least in the short term.

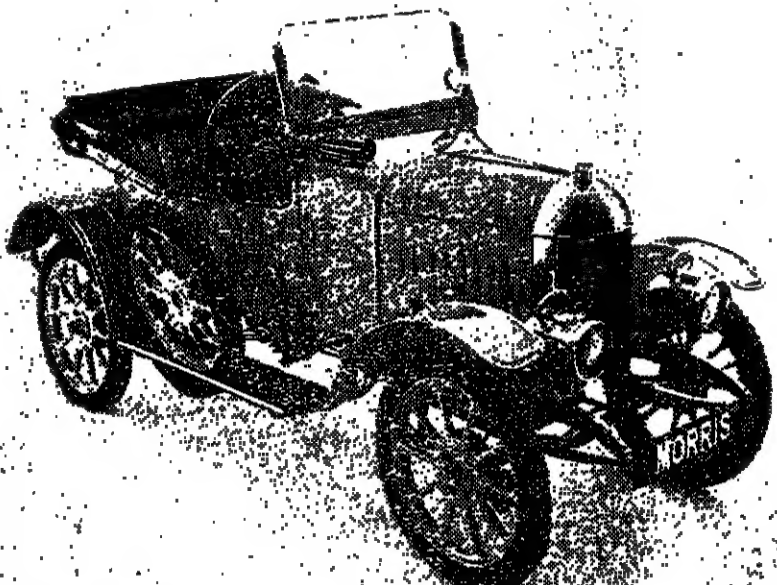
The position is further complicated by delays in payments to port operators and agents because of Zambia's acute foreign exchange shortage. One source estimates that about \$7m. is outstanding.

Freight officials believe that more than half Tazara's 1,200-1,400 wagons are under repair. Efforts to supplement the stock from Zambia Railways face difficulties since more than 15 per cent. of its locomotives are at a standstill because of a shortage of heavy lubricating oil.

Turnround in Zambia of serviceable wagons is at least 30 days, compared to the 15 days on which the line's capacity was originally assessed.

In addition to the backlog in imports there are delays in off-loading Zambian copper. Public Works Minister Haswell Mwila said last week that of 115 wagons despatched to Dar only 11 had been unloaded.

Efforts to shift some of the cargo on the road link are making little impact. In anticipation that Tazara could carry the bulk of the trade, the truck fleet



1913 Morris Bullnose: £175



1978 Morris Marina: £3077.10

We haven't lost our sense of values.

You still have until March 31st to join the Morris Centennial Celebration at your local Morris showroom. Call in and you'll discover 3 very rewarding facts.

- 1. Morris means value.**
In 1913, the first production Morris (above) cost just £175. The 1978 equivalent of that £175 is now £3022.* Yet the 1978 13-car range of Morris Marina saloons, coupes and estates starts at only £2537.73. Plainly, the Morris tradition of offering economical, reliable, uncomplicated, successful cars at very affordable prices is very much alive. A fact worth celebrating...
- 2. Win your new Marina for just £175.**
Every week from now until March 31st in this Centennial Year, a new Marina buyer can win his new car at the 1913 Bullnose price of £175, plus a handsome pair of hand-engraved Nuffield Centenary glass goblets. A new Marina, every week, for £175. If you're thinking of ordering your new Marina, call at your Morris showroom before March 31st: your dealer will give you an entry form for our simple Morris Centennial Competition.
- 3. Win a vintage Morris or £3022 cash.**
Not everyone is about to buy a new Marina. But even if you're not, call at your Morris showroom before March 31st and pick up an entry form. You can enter the Competition; but for a different prize. You could win a real, roadworthy vintage Morris car or the current price equivalent of a 1913 Bullnose—£3022 in cash. There are over 2000 Morris showrooms throughout the country. Call at your nearest before March 31st. It's the only place in town which will be improving on the Morris sense of value.



Morris Marina. We haven't lost our sense of values.

*Mid-September 1977 equivalent of £175, calculated from various series of retail price indices. Marina prices from £2537.73. Prices include car tax, VAT and front seat belts. Number plates and delivery extra.

HOME NEWS

Windscale report may go to U.S.

BY DAVID FISLOCK, SCIENCE EDITOR

THE GOVERNMENT is likely to emphasise the implications for foreign policy of Mr. Justice Parker's report on the Windscale inquiry when Mr. Carter debates the report this month.

It is understood the report could become part of the Government's contribution to the international nuclear fuel cycle evaluation. This is the international exercise set up last autumn by President Carter to search for routes to nuclear energy which hold less risk of leading to nuclear explosives.

The Windscale inquiry was set up by the Government to examine the planning application of British Nuclear Fuels for a £600m. reprocessing plant. Judge Parker's report, published on Monday, is strongly in favour of building a reprocessing plant for spent nuclear fuel at Windscale and of Britain's undertaking reprocessing contracts for foreign customers.

These customers will need the permission of the U.S. Government to send their spent fuel to Britain for reprocessing because of the terms under which the U.S. originally supplied the fuel.

The report argues—for the first time and cogently—that reprocessing of spent nuclear fuel is necessary for environmental reasons, and dismisses allegations that the proposed plant will increase the dangers of nuclear proliferation.

William Press shares to be re-quoted to-day

BY JOHN MOORE

SHARES of William Press, which were suspended on Monday at 1.15 at the company's request following a search of the group's offices by 140 Inland Revenue officials, are to be re-quoted to-day on the Stock Exchange.

Press is making the move to ensure that no further damage is done to the goodwill and reputation of the company, and to maintain "the long-standing confidence" of employees, clients and suppliers.

Although the Inland Revenue took away van-loads of documents on Monday, the group said yesterday: "So far as we are presently aware, there is nothing to indicate that the company will not be able to carry on its business in the normal way."

The group added that full year's results will be announced at the usual time towards the end of May. Press confirmed last night that the audit for the year ending December 31 had not been held up by the seizure of company documents and files.

"We have been informed by the Inland Revenue that all documentation necessary to the company's day-to-day business requirements will be released as soon as possible."

"We have guaranteed that if documents are returned to us they can be further inspected by the Revenue."

The Inland Revenue said yesterday that "it will be months rather than days before we can make a statement regarding our investigations or take further action. The whole process is going to take some time to sift."

Cranes on move

THE BRITISH Transport Docks Board has approved a £240,000 scheme to provide increased crane facilities at Swansea Docks. Three cranes are to be moved from Garston Dock, Merseyside, to King's Dock, Swansea, to provide greater lifting capacity.

Goodyear scraps 400 jobs to cut costs

BY MICHAEL CASSELL

GOODYEAR Tyre and Rubber will cut the workforce at its Wolverhampton plant by as much as 400.

The U.S.-owned company has reported a post-tax loss of £462,000 during 1977 on sales of £187.6m. In 1976 it achieved post-tax profits of £273,000 on sales of £158m.

Like its competitors, the company has been experiencing difficult market conditions. It said yesterday it hoped the cuts in Wolverhampton, where it employs about 3,500, would be carried out on "a purely voluntary basis."

Goodyear is discussing various cost-saving programmes with union officials. Apart from waste reduction and product improvement schemes, which have already started, the programme will also include manpower savings.

'Body blow'

It is expected that the savings, which will affect a minimum of 300 jobs, will principally involve employees reaching retirement and some short-service workers.

Union officials representing workers at the plant said they expected to have talks with the management in an effort to persuade them against the employment reductions. Mr. Brian Mathers, regional secretary for the Transport and General Workers Union, described the company's decision as a "body blow" for an area where unemployment was already high.

Tyre makers have been hit by the stagnation of the U.K. car industry. Production in the last three years has been running at about 1.3m. passenger cars a year, about 500,000 below the peak output of nearly 2m. units in 1972.

The original equipment tyre market has also been affected by the success of imported cars, which account for 45-50 per cent. of U.K. sales.

Supermarket's trolley thieves

A SUPERMARKET introduced a £1 deposit for shopping trolleys yesterday in a bid to stop them disappearing on busy late-night shopping days. Over 200 vanished in one evening from outside the Sainsbury store at Bretton, near Peterborough, where the annual maintenance bill for their fleet of 600 trolleys has been put at £12,000.

BRITISH INSTITUTE OF MANAGEMENT CONVENTION

Call for more involvement

BY JASON CRISP

THE British Institute of Management yesterday called on the Government to involve managers actively in agreeing a set of economic objectives.

Nearly 1,000 managers attending the Institute's second national convention at the Wembley conference centre also called for urgent action to co-ordinate education and management and to minimise legislation in commerce and industry.

Mr. Terry Beckett, chairman and managing director of Ford, told delegates: "The responsibility for setting this country economically and industrially effective rests to an almost exclusive extent on its managers. That is us. Only to a limited extent does it really depend on government."

Most speeches took up this theme of the managers' role in the economy.

Unless Britain produced "a better mousetrap than our overseas competitors, no amount of lame duckery, protectionism, employment generation plans and so on will stop this country from becoming an industrial museum, with our only income derived from admission fees from people abroad who want to see how not to do it," Mr. Beckett said.

Managers insisted on their right to be "actively involved" in determining a set of nationally agreed economic measures.

Mr. Anthony Capper, from the Institute's Bristol section, told the convention that tours round factories did not help students understand industry and management.

"We must make schools realise that they have to turn out students in disciplines that will create wealth, because if they do not, there may not be any future generations of students to carry out their fine traditions."

Proposing the motion, Mr. Harold Hughes, from the Institute's Cardiff branch, spoke of concern about school and college leavers having insufficient knowledge of the three Rs. "They get inadequate career guidance, and are ill-prepared for the world of work."

Mr. Peter Parker, British Rail chairman, called for an urgent step to set out the relevant priorities of co-ordination between industry and education.

"One is the problem of the quality and quantity of the entrants, and the other is the pattern and quality of studies. It seems to me that BIM is saying it has a responsibility—indeed we claim it and welcome it—for the prosperity of Britain, and that means we have a responsibility to concern ourselves with the supply of future managers."

The convention voted unanimously for the motion with the addition of Mr. Parker's call for co-ordination between management and education.

The third motion called on the Government to "cease legislating on matters directly affecting industry and commerce for a sufficient period to allow the plethora of recent legislation to be absorbed."

Most managers agreed that they felt swamped by legislation, but Mr. Richard Stokes, criticised the motion on three grounds.

"It is unrealistic, it is insular and it is negative," he told delegates.

By a large majority, the convention agreed to ask the Government to recognise managers' concern at the mass of legislation and called on it to consult managers more fully before enacting laws which affected them.



Delegates to the British Institute of Management conference at Wembley, North London, on their way to their special train from Marylebone. Left to right are: Mr. Peter Parker, British Rail chairman; Mr. Roy Close, Institute director general; Sir Derek Ezra, chairman of the Institute; Mr. Trevor Holdsworth, deputy chairman and managing director of the GKN Group; Mr. Bernard Cotton, chairman of the Institute's convention committee; and Mr. Terry Beckett, chairman of Ford U.K.

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Wytch oil £30m. a year forecast

BY RAY DAFTER

THE WYTCH FARM oil field, near Corfe Castle, Dorset, is expected to produce crude oil worth at least £30m. annually for the next 20 years. The output could be substantially higher if tests to be carried out by British Gas prove successful.

The importance of the discovery was emphasised yesterday by Dr. John Cunningham, Parliamentary Under-Secretary for Energy, during a visit to Wytch Farm. The reservoir might be capable of producing as much oil as some of the medium-sized fields in the North Sea, he said, though industry estimates suggest that it might be equated more accurately to the smaller commercial fields like Argyll and Auk.

The field, discovered by British Gas working in partnership with British Petroleum, should start producing oil commercially in the summer of 1979. Exploration drilling indicates a peak production rate of about 4,000 barrels a day, but in December a well found a separate, lower, structure which should substantially boost output.

Dr. Dickson Mabon, Minister of State for Energy, told members of the Oil Industries Club in London yesterday that further £5.5bn. needed to be spent on completing the development of the first 17 oil and gas fields in the North Sea. About £7bn. had been spent on these fields between 1965 and the end of last year.

"For all our present healthy supplies of oil, a natural gas, the time is not far away when production of these fuels will decline," said Mr. Dickson Mabon, Minister of State for Energy, yesterday. He argued during a visit to the Snowdown Colliery in Kent that Britain will need a strong, efficient and modern coal industry "for as far ahead as the eye can see."

Eaton Axles revives £1.7m. plan

Plans for investments of £1.7m. in the North-East of the U.S.-owned company, Eaton Axles, shelved during a prolonged industrial dispute last year, have been revived. Work has begun on two projects.

A £1m. plant to build components will be completed by this autumn at Cramlington, north of Newcastle-upon-Tyne. The project will provide between 40 and 60 jobs initially, and this could be increased later.

At the Aycliffe, Co. Durham heavy duty axle plant, where some of the Cramlington components will be used, a £750,000 extension should be completed by September.

Vauxhall order

Vauxhall has landed its biggest order from the Godfrey Davis car hire business with a deal to supply the London-based company with Chevettes and Cavaliers worth £3m. by the end of May.

Advertising lobby

The Advertising Association is to mount a determined lobby against the EEC's proposed directive requiring member States to adopt "adequate and effective laws" against misleading and unfair advertising. The U.K.'s own system of self-regulation, backed by 60 statutes—is far more effective, the association says.

Jobs for Wales

THE Rural Wales Development Board yesterday announced an outline programme for creating 5,000-6,000 new jobs in mid-Wales over the next five years.

WOMEN & Promotion

Equal Opportunity is not a matter of opinion—it's the law

Most people would agree that it is only fair that men and women of equal ability should have equal opportunities for promotion.

The Sex Discrimination Act makes it law. In matters of employment it is unlawful under the Sex Discrimination Act to discriminate against a woman or a man on the grounds of either sex or marriage.

You must remember this when considering candidates for promotion.

We realise the law is complex. So to help you, we've written two booklets:

Equal Opportunities—A Guide for Employers

The employment provisions of the Act explained in straightforward language.

Equal Opportunity

Policies and Practices in Employment

Practical advice on implementing the Act in your business.

HOME NEWS

Wytch £30m. Top Fisons changes a year to boost U.S. sales forecast

BY KEVIN DONE, CHEMICALS CORRESPONDENT

IONS HAS started a series of management changes in U.K. and overseas operations to strengthen its falling U.S. activities and get the benefit of further developments of its leading drug division, Intal, before the primary expires in 1982.

Mr. Tony Allen, managing director of Fisons' pharmaceutical division, is to become its main Board director for the company's business in North America.

Fisons' sales in the U.S. are more than 4 per cent of group turnover, a disappointing performance as the U.S. has been the company's biggest single area of expenditure in recent years, totalling some £20m.

North American sales last year were some £20m, with perhaps one-third coming from the U.S. It was from group turnover of £283.3m, with pre-tax profits of £21.3m.

The appointment of Mr. Allen as an independent, though related, director by Fisons for the U.S. is a world's biggest pharmaceutical market.

The president of Fisons' U.S. division, Mr. Ian King, is leaving the group, having been running the U.S. operations from his base in Toronto, Canada, while Mr. Paul Hodgkins, who continues as chairman of the North American companies, has been based in a U.K.

Mr. Allen (41), a Rhodesian, joined the company in 1968 and became managing director of the pharmaceutical division in 1975. His priority will be to lead a successful way of promoting Intal, Fisons' anti-asthmatic drug.

Sales in the U.S. have been a long-standing cause of dissatisfaction for the company, which has in the past blamed its marketing partner, Syntex, the S. pharmaceutical group.

Last year it agreed to buy its way out of the agreement with Syntex for \$5m, in compensation, so U.S. drug marketing is now entirely under Fisons' control.

Fisons has avoided the route taken by most European chemical and pharmaceutical companies which have entered the U.S. market by acquisition, and has suffered the consequences of slow growth.

In pharmaceuticals it chose to buy a range of other products to support the sales of Intal and its derivatives, rather than to move for company acquisition.

But perhaps most importantly for future development it acquired a 400-acre site at Muskegon, on the shores of Lake Michigan. So far only a small parcel of land has been used here for building a pesticide plant.



Mr. Tony Allen: Bid for recovery of U.S. sales.

This unit produces Ficam, a public health insecticide for use against cockroaches and other crawling insects, and the company is trying to develop it for agricultural applications.

The other market to be developed in the U.S. is for Norton, a sugar beet herbicide, for which Fisons expects to receive final clearance from the U.S. Environmental Protection Agency next month. A formulation plant for this agrochemical could also be built at Muskegon.

Mr. Ron Boudry, chief executive of Fisons, said yesterday that the company was looking first to multiply several times over its U.S. turnover. "It will be a big, slow build-up, but profits will come," he said.

In other moves, Mr. Joe Valentine, chairman of the scientific equipment division, is to become chairman of the pharmaceutical division, and will be replaced by Mr. Jack Heath. Mr. H. Black, currently head of Fisons' Australian subsidiary, will become managing director of the pharmaceutical division.

In the U.K. Fisons has stopped moves by Gallenkamp, the scientific equipment company acquired last year, to centralise its operations at Northampton. Its main factories are now in London.

Appointments Page 33

Medical college appeal

By David Fishlock, Science Editor

A PUBLIC appeal to raise £750,000—the balance of £2m, required to establish a new post-graduate medical college at Oxford—was launched yesterday by Sir Richard Doll, Regius Professor of Medicine at Oxford University.

Sir Richard, the scientist whose research established the link between cigarette smoking and lung disease, is to be the first warden of the new college.

Dr. Cecil H. Green, the British-born electrical engineer who founded and subsequently became chairman of Texas Instruments, has donated £1m towards the college, named Green College.

The Cephalosporin Trust, whose funds derive from research into antibiotics, at Oxford, has provided a further £100,000.

Building began on the college two months ago, on a 3.5-acre site.

The college will open in the autumn of 1979, and has been planned for about 300 students and 25 post-graduate researchers.

It will also offer 50 fellowships, for limited periods, to the nominees of industrial companies.

Sir Richard said the aims of the college were to improve Oxford's clinical education, to foster research, and to help the liaison between doctors and industry.

Clothing industry set £1bn. exports target

BY RHYS DAVID, TEXTILES CORRESPONDENT

BRITAIN'S clothing industry has been set a target of increasing its exports by 150 per cent, between 1975 and 1980 to a new total of £1bn., as its contribution to the Government's industrial strategy exercise.

The Clothing Economic Development Committee, in a report published yesterday, is also urging the industry to work towards holding present levels of import penetration at no more than the 25 per cent share of the home market taken in 1976.

If these two objectives can be achieved, the committee claims, it will imply an acceleration in the rate of growth of output from 3 per cent a year to 4 per cent, an acceleration in the growth of productivity by about one half per cent per year, and the prospect of about 8,000 more jobs than might have occurred on past trends.

Stability

The report says that the industry is now in a position, because of its low labour costs by European standards, to become the leading European clothing manufacturing industry. It is also able to operate against a background of greater stability following the recent negotiation of the second round of the Multi-Fibre Arrangement which will place new controls on imports into the EEC of textile and clothing products.

The industry, which had a turnover in 1975 of about £1.8bn, still has a number of important problems to sort out. In particular its very low average level of productivity relative to potential, low wage levels and declining employment, low levels of investment, a shortage of in-depth management and professionalism in production, design, marketing and exporting.

Nevertheless, the industry says the committee, has been making substantial progress with exports by the end of 1977 already 90 per cent higher than in 1975, and as a result well on target to reach the 1980 objective.

The industry Act aid scheme, under which the Government set aside £15m, to help towards restructuring the sector, was also fully subscribed by the time of its closure at the end of last year in spite of a very slow initial response. Further help for the industry towards sorting out its problems is also likely to come through the newly created Clothing Industry Productivity Resources Agency set up by the Government with a grant of £450,000 and due to become fully active by the middle of this year.

The committee warns, however, that although the industry has been making progress there remains the need for a long-term commitment to exporting. A sharp reflation of the home

market, leading manufacturers to divert away from export markets is seen as a danger, as too is the possibility of an unstable appreciating exchange rate. The fundamental requirement now is to ensure that the underlying changes necessary to consolidate progress already made do in fact occur.

In a separate report yesterday the committee published details of a study by management consultants into ways in which a group of companies in the industry have managed to increase sales and profits at a much faster rate than the average for the sector as a whole.

Design

The study indicates the importance of greater attention by manufacturers to design and creativity, greater innovation in specialised areas, and maintenance of agreed delivery dates.

Implementation of these three recommendations say the committee could, when combined with the natural advantage of a home location, enable U.K. manufacturers to offer superior value to the retail industry and enable it to turn away from imports.

Clothing EDC Progress Report 1978: Increasing your sales in the U.K. clothing market. Nedo Books, Steel House, 11, Tothill Street, W.1. £1.25.

Nuclear safety service

By David Churchill

A NEW safety inspection service for nuclear reactors was launched yesterday by the British Steel Corporation and the U.K. Atomic Energy Authority.

The service will concentrate mainly on light water nuclear reactors in Europe and the Middle East, although the technology and expertise involved could be used in other nuclear plants, such as the proposed Windscale reprocessing project.

British Steel estimates that the European market for reactor inspection is worth about £10m, a year because of new stringent safety demands. But, because of nationalism among European reactor users it expects to gain only a fifth of this market.

A subsidiary of British Steel, the Unit Inspection Company, is to handle the new service. It will operate under licence from the Atomic Energy Authority and will adopt equipment and techniques developed by the authority's reactor plant inspection service. Although the U.K. has no light water nuclear reactors, the authority has built up considerable knowledge in checking their safety and it was to take advantage of this that the new joint venture was formed.

Lankro and BP in foam project

BP CHEMICALS and Lankro Chemicals have agreed a joint programme for developing, manufacturing and marketing insulating foams.

The project stems from several years of research in the U.K. by Lankro Chemicals, which was taken over last year by Diamond Shamrock, the U.S. chemicals, oil and gas conglomerate, and now forms the major part of the group's subsidiary Diamond Shamrock Europe.

Work has centred on the use of resins and systems for phenolic resin-based foams. Lankro's foams are stronger than previously available materials and have significantly improved fire-retardant qualities compared with foamed polyurethane and polystyrene.

Interest in phenolic resin-based foams has been stimulated by demand for insulating materials with better flame-retardant properties.

The manufacturers say foams of virtually no smoke when they decompose in fire and they do not melt or give off burning fumes when exposed to flame.

The two companies will hold out a quarter of the West European market for the new foams. They hope the venture will enable them to compete effectively with other major producers such as the Swiss company Ciba Geigy.

BP Chemicals is the U.K.'s largest producer of phenolic resins, but has previously concentrated on friction material—laminates, new legislation world-wide.

foundry and fibrous insulation uses. Last year BP Chemicals completed the £10m acquisition of the thermosetting plastics division of Bakelite Xylonite, which included its phenolic moulding powders, industrial laminates and phenolic resins businesses.

Under the latest agreement BP Chemicals' resins for the phenolic foam market will be marketed by Lankro with their systems.

Meanwhile, Albright and Wilson has reached agreement with Chisso Corporation of Japan for marketing products in Europe.

The deal allows Albright to sell sorbic acid and potassium sorbate in the U.K., Denmark, Norway and Finland. These two organic chemicals are used as preservatives in many food-stuffs.

Recently Albright signed a marketing agreement with the Japanese company Showa Denko for exclusive rights to sell its glycerine—also used as a food additive—throughout Europe. In 1976 it entered an agreement with Nissan Chemical Industries for the sale of sulphamic acid in Western Europe.

Because of the growing importance of additives for food and drink production, the Chemical Industries Association has formed a Food Sector Group. About 25 member companies have joined the group, which will aim to discourage the unethical and unnecessary use of additives in food, to promote high standards of quality and to monitor new legislation world-wide.

Estimates show 3½% fall in cigarette smoking

FINANCIAL TIMES REPORTER

TONS smoked: 125.9bn. cigarettes fell by 3½ per cent in 1977, domestic manufacturers' supplies to the wholesale and retail trade were down by almost 6 per cent, says the committee.

The estimates, based on figures reported by the tobacco industry, also showed that there was a net reduction last year in the level of distributors' stocks of cigarettes, compared with an increase in 1976.

"Thus, while it is estimated that public consumption of

cigarettes fell by 3½ per cent in 1977, domestic manufacturers' supplies to the wholesale and retail trade were down by almost 6 per cent," says the committee. Last year, there was a further slight switch to filter cigarettes, at 113.4bn, now accounting for 90 per cent of cigarette smoking. Consumption of tobacco for pipes and hand-rolling declined by 1 per cent, and 1 per cent, respectively. Cigar smoking fell by 1 per cent to 1.57m.

Church's investment funds rise by £30m.

THE VALUE of Church of England funds managed by the central Board's investment office rose by £30.2m, to £112.2m, in the year to November, 1977, says report by the Central Board of Finance.

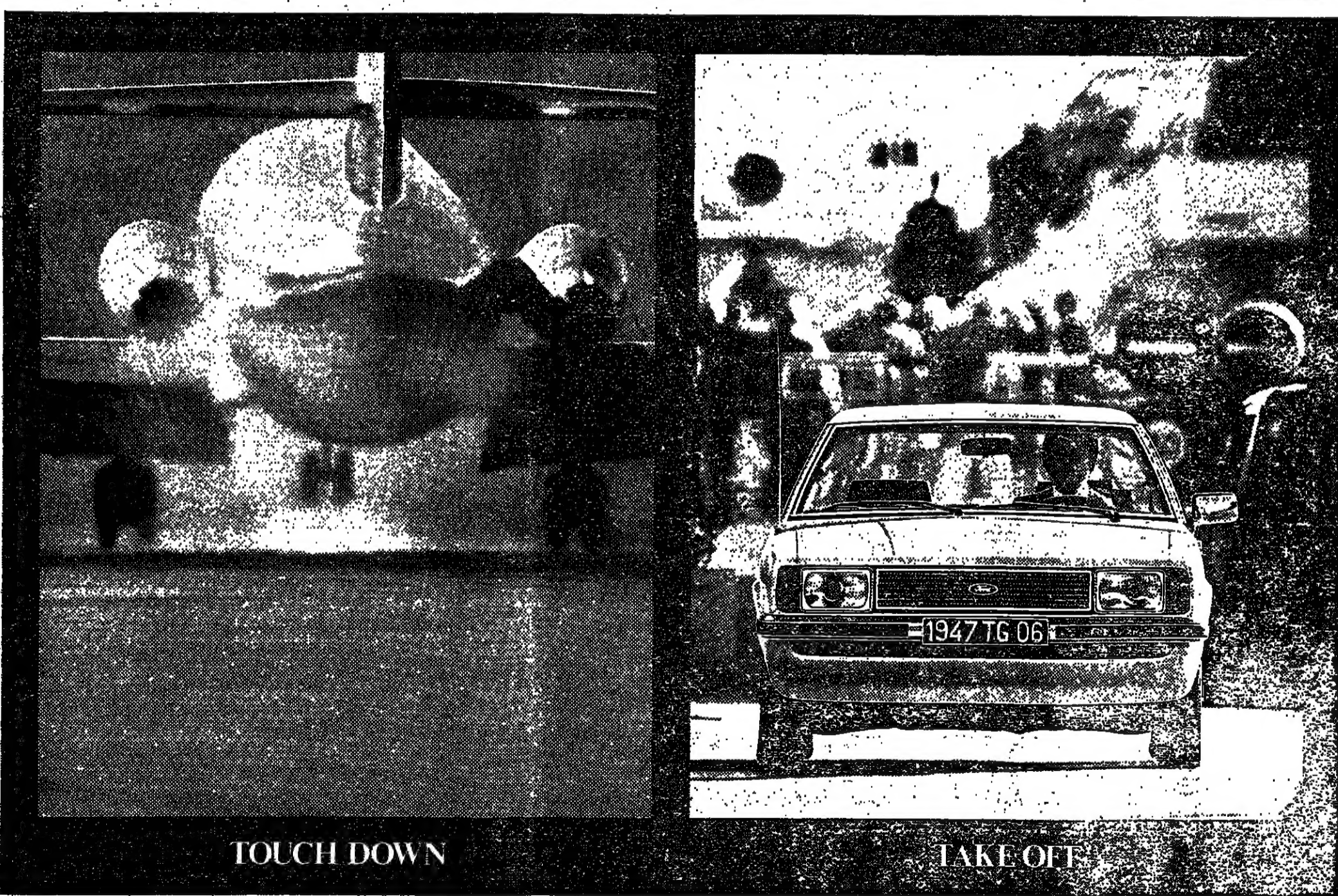
Three main factors in the 30.2m. increase were: the recovery in the U.K. securities markets, the formation of a new and specialising in gilt-edged and debenture stocks, and a substantial expansion in the use made by Church trustees of the deposit fund.

The office's deposit fund's total current deposits averaged about 43m. during the year and earned almost £5m. "If this sum had been invested at 3½ per cent, per annum—the average rate avail-

Reports award won by Boots

BOOTS, THE CHEMIST, has won the second annual award for employee reports, presented by Accountancy Age and the Industrial Society. This year's competition, organised by the magazine for reports produced last year, attracted a record entry of just under 300 from U.K. companies, both public and private.

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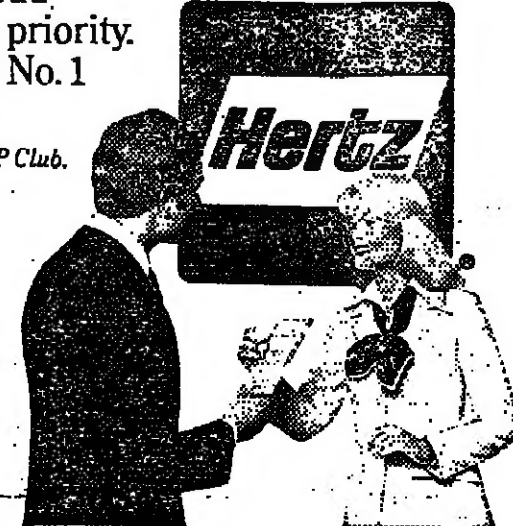
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PARLIAMENT AND POLITICS

Fishing safety rules stressed

SCOTTISH MPs yesterday urged the Scottish fishing industry to reconsider its attitude to the reporting of boats' positions following the loss of the MV Enterprise off Lerwick at the beginning of the month.

The Enterprise was reported missing on February 28 although its last radio message was on February 23. A search started at first light on March 1 and was called off the following day after nothing was found.

Mr. Stanley Clinton Davis, Trade Under-Secretary, said in Commons yesterday that the Government had been reluctant to disclose their fishing whereabouts.

Mr. Clinton Davis said the Scottish Fishermen's Federation had reviewed reporting arrangements last June and the coastguard had tried to enforce it voluntarily. He described the fishermen's reluctance as unwise.

A modified system had been introduced wherever a boat was in difficulty or danger.

Mr. Douglas Henderson (SNP, Aberdeen E.) who had asked for the statement, said the Government should invite the industry to reconsider the system so that every precaution was taken to ensure coastguards knew where boats were at all times.

Mr. Teddy Taylor, Shadow Scottish Secretary, said there should be a system to use every possible step to minimise the dangers. There should be discussions with the industry and the Post Office about an acceptable form of position reporting.

Mr. Clinton Davis said it could not be applied only in Scotland. There was an essential need to use the fishing industry safety rules the Government had introduced. Regrettably they had met with considerable opposition.

Mr. Hamish Watt (SNP, Banffshire) said there was an undue length of time before the search started. Fishing boats should have to report their position at least once every 24 hours.

Mr. Clinton Davis said he did not accept the criticism of the rescue services. The owners of the vessel had not reported any anxiety for a considerable time.

If the Department of Trade recommendations had been applied it would have been reported to the coastguards very much earlier.

Benefits loss totals £8m.

TOTAL loss through fraud and mistakes in supplementary benefits in the last financial year was about £8m, Mr. Stan Orme, Social Security Minister, said in Commons yesterday.

"Although this sum is small in comparison to the total of £1.8bn. supplementary benefit paid in that year, we take out prevention responsibilities very seriously," he said.

Mrs. Jill Knight (C, Edgubaston) pointed out that the biggest increase in losses was due to official error. She added: "It is the impossible complexity of the benefit system which is contributing to these errors."

Mr. Orme said there were 100m. Giro payments of short-term benefits a year and 900m. longer-term benefit payments. But he admitted that the error due to staff amounted to slightly more than £3m.

Mr. David Stoddart (Lab., Swindon) criticised the Tories who, he said, only raised questions about social security fraud.

Pay beds

THE Health Department is making good progress in phasing out pay beds from the National Health Services, Mr. David Ennals, Social Services Secretary, said in Commons yesterday.

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PM expects improved economic growth

By IVOR OWEN, PARLIAMENTARY STAFF

BRITAIN'S success in combating inflation should now be followed by an improvement in economic growth, the Prime Minister suggested yesterday when the Government's industrial strategy was scathingly condemned by Mrs. Margaret Thatcher, the Opposition leader.

Amid Tory cheers, she described it as "pie in the sky to-morrow and appalling performance to-day."

Mrs. Thatcher recalled with heavy irony that in 1976, which the Government had claimed would be the year of the "economic miracle," the growth rate for manufacturing industry had been set at an annual average rate over four years of 8 per cent.

"What is your target now for next year since that has not yet been revised?" she demanded.

Mr. Callaghan said he did not remember the 8 per cent figure. He told Tory MPs who criticised him for this that he could not be expected to attend the House charged with every figure which the Government had claimed.

Tory backbenchers reported to assist Mrs. Thatcher in her preparations for the twice-weekly Prime Minister's question time—fed to her.

But he conceded that the efforts to overcome inflation combined with the problems arising from the oil-producing countries had created a situation in which it had not been possible for the economy to grow.

Now that inflation had been "broadly overcome" it was possible to look forward to an improvement in the position.

Replying to interjections from the Tory benches, the Prime Minister emphasised the "broadly" and added that he hoped that the Chancellor (Mr. Healey) would be able to provide more information about the prospects for growth in next month's Budget.

Mrs. Thatcher claimed that the trouble was not with the "gang of four" mentioned by Mr. Callaghan but the "gang of one" at the Treasury.

She called for a new approach to industrial strategy based on incentives, instead of high taxation and no incentives for the individual.

Replying to Mr. Andrew Welsh (SNP, South Angus), the Prime Minister stated: "I think there is a period of expansion ahead for British agriculture at the present time."

He also welcomed the assurances given by the Japanese on the limitation of exports of vehicles to the U.K. in 1978.

Commenting on the opportunity which would be provided by the Japanese agreeing to take a lower market share this year, the Prime Minister said: "If our own production can increase, we can fill that gap very easily."

Mr. Nigel Forster (C, Carlisle) pressed him to resist any calls for a return to protectionism. This would not be in the interests of British consumers and if attempted through the EEC might lead to retaliatory action by the U.S. with damaging consequences for Britain's prospects for an economic recovery.

The Prime Minister acknowledged the dangers. Since the war, Britain had followed the path of attempting to lower trade barriers. Now it seemed that the tide might be setting in the other way because of the growth of industrial unemployment throughout the Western world.

If this were to happen it would be a "very serious and significant reversal."

But Mr. Callaghan again underlined the justification for "selective action" in appropriate cases. He admitted to some sympathy with the complaints made by the U.S. about the policy of the EEC in relation to agricultural products.

There were renewed protests from both sides of the House that the Government's attitude on the Bill was preventing full debate of important issues.

Sir Raymond Gower (C, Barry) complained that the House had not reached the clause which enables the Assembly to review the structure of local Government in Wales.

He said: "Constitutional changes of this kind should not be dealt with in this manner. It is inconsistent with democratic discussion and is stifling debate on a most important point."

MPs see pensions anomaly

THE PARLIAMENTARY All-Party Pensions Group, which has been set up to examine the anomalies in the Government's new pensions scheme, has criticised what it sees as an unfair anomaly in the Government's new pensions scheme which starts next month.

This anomaly relates to people who retire after April 1978. Under the new State scheme, they will pay the increased National Insurance contributions, if they are not contracted-out, but will not receive any additional State pension.

The new scheme is geared to make increases on an annual basis, up to the end of the tax year.

The group is tabling an early day motion which seeks to remove this anomaly either by refunding the additional contributions or by exempting people due to retire during the coming tax year.

Mr. Arthur Latham (Lab., Paddington), joint chairman of the group, said it was never the intention of Parliament to impose higher contributions for no extra benefit and it was the sad story of a computer dictating policies.

Age Concern, which is supporting the motion, estimated that about 300,000 people would be involved. In some cases they could be paying up to £17.6 a week in higher National Insurance contributions without any increase in pensions. It considered it quite feasible for the Government to take action.

However, that would be in contrast to the statement made by Mr. Stanley Orme, Minister for Social Security, at a recent Government pensions teach-in. He then admitted this anomaly exists but said that this rough justice was the price to be paid for bringing in a scheme that was administratively workable.

The Department of Health and Social Security said it refunds contributions for the retired citizens of the other member States were held back from voting. It would mean further loss of respect and consequent bargaining power in the Community.

Lady Eltes said it was vital for the good name of the U.K. that we should be ready on the next chosen date. "It would be a disgrace if, once again, the citizens of the other member States were held back from voting. It would mean further loss of respect and consequent bargaining power in the Community."

The nature of the rejection suggests that there is no realistic prospect of persuading the House of Commons to change their minds in this issue. We must now accept the simple majority system and proceed on that basis," he said.

For the Conservatives, serious bluntness. It meant that the Liberal Party might poll millions of votes and yet secure no seats.

Opening the debate, Lord Harris of Greenwich, Minister of State, Home Office, said that the late spring or the summer of next year was likely to be the new target date for the elections.

The Government, he told peers, believed that the regional list system was the simplest and most effective form of proportional representation under the circumstances, but that view had been rejected in the Commons.

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Doubt over companies legislation

By Margaret Reid

UNCERTAINTY surrounds the prospects for the new Companies Bill which has been expected since the indication in the Queen's Speech in October that legislation would be brought forward to amend company law.

In October, the position was that at least a limited Bill was expected to deal with two matters. One was the need for Britain to bring its legislation into line with EEC requirements by the end of 1978, particularly in distinguishing between the names of private and public companies, and stipulating a minimum capital for the latter.

The other subject concerned the Registry of Business Names. Mr. Edmund Dell, Trade Secretary, had hoped that more major legislation might be required to deal with the intended Bill, covering the outlawing of insider trading and curbs on loans to directors, as proposed in the Government White Paper published in December.

But now it seems virtually certain that no legislation on insider trading and loans to directors will be possible this session, in view of the competing claims on Parliamentary time. It also appears uncertain whether the Companies Bill will be introduced at all in the present session.

Mr. Arthur Latham (Lab., Paddington), joint chairman of the group, said it was never the intention of Parliament to impose higher contributions for no extra benefit and it was the sad story of a computer dictating policies.

Age Concern, which is supporting the motion, estimated that about 300,000 people would be involved. In some cases they could be paying up to £17.6 a week in higher National Insurance contributions without any increase in pensions. It considered it quite feasible for the Government to take action.

However, that would be in contrast to the statement made by Mr. Stanley Orme, Minister for Social Security, at a recent Government pensions teach-in. He then admitted this anomaly exists but said that this rough justice was the price to be paid for bringing in a scheme that was administratively workable.

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Devolving power over bus shelters

By John Hunt, Parliamentary Correspondent

MPs WERE reduced to discussing the building of bus shelters and queue barriers when the Welsh devolution legislation started the third day of its committee stage in the Commons last night.

Only a sprinkling of members went down to hear Mr. John Smith, Minister in charge of the Wales Bill, explain that the Government would retain the right to arbitrate in disputes between local authorities and nationalised undertakings over the building of bus shelters.

In order to draw attention to the parochial level of the discussion, Mr. Neil Kinnock (Lab., Bedfordshire), a prominent anti-devolutionist, made a tongue-in-cheek protest.

"Is the Ministry saying that we shall not be devolving powers for the erection of bus shelters?" he said in mock indignation. "If so, I am shocked and dismayed."

Mr. Smith assured him that this was not the case. Under the devolution legislation Ministers' functions listed in the Local Government (miscellaneous provisions) Act, would be transferred to the new Welsh Assembly.

What the House was considering was a list of Government amendments, making exceptions to this and retaining some of the powers for Ministers.

There were renewed protests from both sides of the House that the Government's attitude on the Bill was preventing full debate of important issues.

Sir Raymond Gower (C, Barry) complained that the House had not reached the clause which enables the Assembly to review the structure of local Government in Wales.

He said: "Constitutional changes of this kind should not be dealt with in this manner. It is inconsistent with democratic discussion and is stifling debate on a most important point."

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The new scheme is geared to make increases on an annual basis, up to the end of the tax year.

The group is tabling an early day motion which seeks to remove this anomaly either by refunding the additional contributions or by exempting people due to retire during the coming tax year.

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LABOUR NEWS

Engineering workers call two-day strike

BY CHRISTIAN TYLER, LABOUR EDITOR

DELEGATES representing 12m. engineering manual workers yesterday endorsed the decision to call a general two-day strike unless deadlock on pay negotiations is broken.

The national committee of the engineering section of the Amalgamated Union of Engineering Workers voted 48 to three, with one abstention. The policy-making body had been specially convened in London to back Friday's threat of a stoppage on March 20 and 21.

A Left-wing move to wougen the negotiators' stance on the pay talks was defeated by 37-24, a vote which could be a pointer to the political division to emerge at the committee's annual conference in the first week in May.

The dispute, which has attracted the intervention of the Advisory, Conciliation and Arbitration Service, is about the application of the incomes policy to proposed new minimum rates. According to the Confederation of Shipbuilding and Engineering Unions, the argument centres on those firms who are paying less than the proposed new minima.

They want the new rate to be applied generally on the agreed dates of March 1 and August 1. The Engineering Employers' Federation says that a common date would put many firms under threat of Government sanctions for breach of pay guidelines.

Yesterday's move by the Left was an attempt to reflect the rates proposed on the ground that more should be done on hours and holidays as well as the federation's argument about timing.

Scanlon accuses

The rates proposed are £57 a week from March for skilled men and £45 for unskilled, rising to £60 and £46 from August 1. The last national agreement in 1976 set rates of £42 and £33.60. Average earnings for a 40-hour week, excluding overtime, are £66 and nearly £45.

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like one that the Department of Employment will have to resolve. Mr. Hugh Scanlon, leading the unions for the last time in his final year as president of the engineering workers, introduced a new note yesterday when he said that unions could always have recourse to the fair wage schedule of the Employment Protection Act.

Workers in firms paying less than the proposed new minima could go to the Central Arbitration Committee to claim the new going rate, and the committee's awards are not bound by the 10 per cent earnings limit.

He accused the federation of hiding behind the guidelines, and said they should sign first and tackle the problem with the Employment Department later. In order for the "fair wage" idea to work, however, the agreement would have to be signed first. A recent High Court decision against the committee established that the minima are the "going rate" for the industry, not actual earnings which in most cases are

Steelmen seek £20,000

CLAIMS for redundancy pay of up to £20,000 for long-serving steelmen at the threatened Eam Moor plant, Cardiff, will be submitted to-day.

More than 3,300 men will be their jobs if the British Steel Corporation goes ahead with closing of the plant this year. Workers were promised that the plant would stay open until at least January 1980 after the Beswick inquiry into the steel industry.

But the corporation has said it would like to bring forward the closing of some obsolete works because of world recession in the steel industry.

Steel unions have agreed in principle to the works closure subject to agreement on satisfactory compensation.

The plant is the largest listed for early closure and the pay-off details are expected to set the pace for other works.

Members of the TUC steel committee, led by Mr. Bill Sir general secretary of the Iron and Steel Trades Confederation, held final talks last night over the pay-off claim with members of the works council.

The committee will meet British Steel to-day led by Dr. David Greaves, managing director of personnel and social policy, and Mr. Peter Allen, head of the corporation's Welsh division.

Hardship cash

East Moors workers are expected to demand severance payments equivalent to the earnings between actual closing date and January 1, 1981—a year beyond the earliest closure date under the Beswick plan.

In addition, the men are believed to be seeking a further hardship payment as compensation for the lack of alternative job opportunities. In some cases compensation money claimed would top £20,000.

The payments will be substantially higher than those agreed this year for the early closure of the corporation's Hartlepool plant, where pay-offs ranged between £2,000 and £7,000. The East Moors men claim that the Hartlepool closure is only a year ahead of schedule.

The corporation is expected to take a tough line at to-day's talks.

The TUC steel committee said last night after the Cardiff meeting that it would support the efforts being made by Mr. Eric Varley, Industry Secretary, to cope with the serious losses being made by the British Steel Corporation.

Hope of early end to school disruption

HOPE of an early end to school disruption grew yesterday as more local education authority leaders indicated support for the reopening of negotiations on the April pay increases for 454,000 teachers in England and Wales.

The negotiations became deadlocked last week when the authorities refused to offer more than 9 per cent for the April rise, holding back the further 1 per cent allowed by the pay guidelines to cover upward drift in teachers' incremental pay scales.

The National Union of Teachers claimed that six of the 105 local authorities had shown sympathy with union demands for a higher April offer as a basis for resuming talks.

The union continued to extend the withdrawal of members from voluntary duties, closing schools in several areas including Bristol, Durham and Newcastle. The union plans to extend its action to 110 areas by the end of the week.

Brewery men discuss strike

Workers at Boddington's brewery in Manchester will hold a mass meeting on Friday to discuss their strike over an overtime dispute which has stopped beer leaving the brewery for a week.

Worker democracy 'dead' at Leyland

Time to put the record straight

To: Rt. Hon. Edmund Dell, M.P., Secretary of State for Trade.

Mr. Dell, we are representatives of family Datsun garage businesses all over the country, in which we have invested everything we own and which employ around 18,000 British people.

We are speaking out now, Mr. Dell, because our livelihood, the jobs of our employees, and those of many thousands of other workers employed producing components and spare parts for us are threatened by the long and persistent campaign against car imports from Japan.

Many statements have been made with incorrect "facts" and assumptions that make the Japanese appear responsible for all the troubles of the British motor industry and, indeed, of our economy.

We wonder in fact whether this campaign against Japan really has the interests of the British economy or British Leyland at heart, or is of help in furthering British exports to Japan.

We understand the concern about the huge investment of public money in British Leyland, but we cannot see how their problems, which started long before the first Japanese car was imported, will be helped more by attacking Japanese car imports than other car imports, which are more than three times greater.

Whether the Japanese share is 10% of the U.K. market for which you are fighting or remains at 10.6% or even 11% will have as much effect in curing Leyland's problems as an aspirin in curing pneumonia.

A look at the facts

Because of repeated T.V. interviews and statements reported in newspapers over a long period, together with inaccurate information which is circulating about the import of Japanese cars to the U.K., we, as Datsun Dealers, with our livelihood at stake, felt it necessary to investigate the facts and the importance of this problem for Britain. We have come to the puzzling conclusion that:

- * Total imports to Britain from Japan—of cars, T.V.s, cameras, everything—account for only 3% of our total import bill... yet there appears to be more concern about them than the other 97%.
- * The cost of all Japanese cars brought into Britain is only 0.7% of our total import bill and cannot in any way be responsible for our trade problems.
- * Only 23% of all imported cars come from Japan... yet it is never suggested that the other 77% of imported cars are "threatening" the British car industry.

You will be aware that in the past two years the market share of Japanese cars in Britain has increased by only 1.57% and yet total imports have gone up by 12.15%. Is it fair to suggest that growth by 1.57% is a "soaring" increase, while 10.58% extra from France, Germany, Italy, etc. is not? Can it be overlooked that last year Fiat of Italy alone increased its car sales to Britain by 17,420, almost as much as all five Japanese car importers put together.

We have read and heard many times that a "flood" or "blizzard" of Japanese cars into Britain is threatening to destroy the British car industry, but such statements have no basis in fact. The official statistics are:

Registrations in the U.K. in 1977

	600,577	(45.38%)
Total Imports		
Japan	140,415	(10.61%)
E.E.C. & Others	460,162	(34.77%)

Could anyone suggest that our level of mathematics is such that we see 34.77% as a trickle and not worth mentioning, and 10.61% as a "flood"?

It has been suggested that because Japanese cars accounted for 13% of the U.K. market in January that this indicates a trend of great concern. Even a superficial study of the car market shows that one cannot judge a year's statistics on one month alone, or even two, because of fluctuations in demand, availability, price changes, seasonal factors, and so on. The level can be 6% in one month and 14% in another. It is the average for the year that counts. It is because such elementary facts are circumscribed that misleading conclusions are regularly, if not intentionally, formed and published.

Would Leyland benefit?

We wonder too if Leyland would benefit by car imports from Japan being reduced.

Importers from Europe are not running charity organisations for the benefit of Leyland as they have shown so often in the past. Each time in the last three years that Datsun Dealers have voluntarily restricted sales, European importers have leapt into the vacuum.

In December last year, when Datsun voluntarily restricted sales to 2% of the market, and angered many customers, the Japanese share of the market fell by 4%, but total imports stayed the same at around 45%. Leyland gained nothing from our gesture, their market share in fact dropping half a per cent, while other importers were happy to take advantage of Datsun's virtual absence from the market. A similar situation occurred during August and September—when Datsun cut back on sales, Fiat, Renault, V.W. and others increased their

market share substantially. On both occasions, British Leyland's share dropped instead of improving.

We would not like the examples we have given to be interpreted in any way as a suggestion that we would like other importers to face restrictions, even accepting that Fiat has announced that it plans to increase its sales to 90,000 next year, an increase of 36%.

To reduce Japanese car sales in this way protects the jobs of French, Italian and German workers, but not those of British Leyland workers.

Would it not be more helpful if the 134,286 cars built abroad last year and sold here as "British" Allegros, Escorts, Capris, Granadas, Vauxhall Cavaliers etc. (a total almost the same as all Japanese imports) had been built in Britain? The Times reports that only 67% of Vauxhalls sold in Britain are really British and 75% of Fords. Latest statistics for January and February show that even these figures are dropping to 62% of Vauxhalls and 72% of Fords.

Selling cars to Japan

In your remarks on television on Thursday February 23rd, when you were asked about 500 Leyland cars for which Leyland Japan have been waiting for some months you replied:

"Don't let anyone imagine that it is easy to sell motor cars in Japan. If you look at the figures, not just of our exports of motor cars to Japan, but the exports by Germany and other motor car manufacturers to Japan, you will see that it is very difficult to sell motor cars in Japan."

We have looked at the exports by Germany to Japan, and we see that in 1976 alone they sold 21,176 V.W.s, Audi's, Mercedes, BMW's and the like to Japan at an estimated value of over £100 million. That number of cars was higher than Britain's exports to the "easy" markets of car-producing countries such as Germany, France and Italy in either 1976 or 1977 as you will see from the statistics below. So perhaps the low number of British cars exported to Japan has something also to do with the British side?

Japan has deliberately been making it easier for countries with which she has a trade surplus to export their goods to Japan. This year, while Britain retains 11% Import Duty on all Japanese cars sold here, Japan is lifting this "barrier" and will impose no duty at all on British cars exported there. She has also already given Britain's car exporters two extra years to meet exhaust emission regulations which are strictly imposed on Japanese manufacturers in their own country. They have even satisfied the complaint that their regulations were difficult to follow, by producing them in English for the benefit of companies like British Leyland. Are British regulations translated into Japanese? No.

On many occasions, Nissan has offered shipping facilities to British Leyland and the use of Datsun dealerships in Japan to service Leyland cars, but the offers have not been accepted.

Department of Trade statistics show that in other car producing countries, British cars are not selling very well and that surely is not the fault of the Japanese. We wonder why Japan is singled out with accusations about the difficulties of selling, if our car sales to other car-producing countries are not much better.

U.K. Imports/Exports Passenger Cars by Quantity

	1976			1977		
Country	Exports	Imports	Deficit	Exports	Imports	Deficit
W. Germany	14,392	108,123	- 93,731	13,809	174,747	- 160,938
France	12,815	131,336	- 118,521	14,989	148,290	- 133,301
Italy	6,175	64,083	- 57,908	9,787	88,442	- 78,655
Bel/Lux	17,071	44,713	- 27,642	10,863	59,917	- 49,054
Total E.E.C.	129,006	361,710	- 232,704	131,376	483,364	- 351,988
Sweden	4,283	24,645	- 20,362	4,941	21,574	- 16,633
E. Europe	2,638	20,292	- 17,654	1,831	26,886	- 25,055
Japan	896	129,788	- 128,892	2,172	166,694	- 164,522

U.K. Imports/Exports Passenger Cars by Value (£'000)

	1976			1977		
Country	Exports	Imports	Deficit	Exports	Imports	Deficit
W. Germany	30,819	249,841	- 219,022	38,216	434,641	- 396,425
France	25,852	207,525	- 181,673	34,259	265,648	- 231,389
Italy	9,077	88,807	- 79,730	17,271	144,799	- 127,528
Bel/Lux	23,179	74,799	- 51,620	23,355	115,905	- 92,550
Total E.E.C.	171,287	643,313	- 472,026	232,561	981,793	- 749,232
Sweden	6,175	68,530	- 62,355	8,862	65,481	- 56,619
E. Europe	2,891	14,266	- 11,375	2,723	23,118	- 20,395
Japan	4,179	159,533	- 155,354	8,804	248,495	- 239,691

Trading with the World

We accept that Japanese imports to Britain are growing—but so are British exports to Japan of many products. In fact, it is one of our fastest growing export markets and must be cultivated. It is true that our visible trade deficit with Japan

is £596 million, but, as the Parliamentary Under Secretary for Trade, Mr. Michael Meacher, has said, our surplus on invisibles cuts that to around half that figure.

Our visible deficit with the Common Market was around £2,000 million, and would have been £550 million higher but for our export of crude oil. Our deficit with West Germany alone on visible trade was £1073 million, with Italy it was £553 million and with France £512 million. We also have deficits of £580 million with America, £520 million with Saudi Arabia, £510 million with Canada, £430 million with Russia (apart from their interest-free loan) £300 million with South Africa, and so on.

There is undoubtedly scope for improvement to increase our exports to Japan... but so there is in many other markets.

The media coverage given to the deficit with Japan, totally ignoring similar or higher deficits with other countries, suggests a striking bias.

The role of the S.M.M.T.

It has been suggested many times that the Japanese have "broken" a voluntary agreement about the level of their car sales in Britain in 1976 and 1977.

The S.M.M.T., who have conducted the negotiations and are best qualified to know, have never accused the Japanese in this way and have stated through their President that the Japanese, in contrast, have "shown sense during the British industry's period of reconstruction."

We consider it incorrect that the S.M.M.T., which is a private organisation to support the interests of the motor industry as a whole, including manufacturers, importers and their dealers, should be instructed to obtain discriminatory restrictions from Japan against the policy and interests of their members. Including all importers and the major companies such as Ford, Vauxhall and Chrysler, who have stated that they are against import restrictions. The recent conversion of British Leyland and Mr. Michael Edwards is easy to understand and not so significant.

We would recall the comment of *New Statesman* on February 17th 1978:

"Not only are import controls an insular—almost at times chauvinist—policy, they also involve a real danger of masking the actual problem and suggesting a false solution."

No unilateral discrimination

We are not asking for special treatment, Mr. Dell, just for fair play and for our right as ordinary British people to be protected from unilateral discrimination. We have to defend our employees and our livelihood.

We are also anxious to see the British motor industry improve its situation for the good of the country and to provide a healthy U.K. car market, but we see only that this present campaign against the Japanese in isolation makes them a scapegoat in a way that threatens our livelihood and the jobs of our employees, without creating any benefit at all for British Leyland or the country. Ignoring the facts doesn't make them disappear.

We do not intend to take advantage of the present Leyland difficulties, but neither can we accept to be accused and pilloried, if our market share varies by decimal points. In fact, we are amazed at the level of approach to the car import/export situation, where a small decimal increase by Japanese cars in the U.K. is given more prominence than a major earthquake, becomes a pet subject for some people and is pursued as an obsession with different undertones.

Such an increase matters not a ha'penny to Leyland or the British economy—what matters is the value of cars imported and the employment they represent.

In the same way that you cannot compare the material and labour content of a Mini with that of a Jaguar, neither can you compare a small Datsun with a Mercedes or BMW. So a judgement based on numbers alone may appeal to emotion, but not to reason, for it does not bear relation to economic reality, either for the U.K. economy or for Leyland.

We would not feel it fair for an accusing finger to be pointed at us if sales increase by decimal points because we have to cover the soaring costs of inflation to avoid bankruptcy for some of us, or putting workers on the dole. What is fair for one is fair for another.

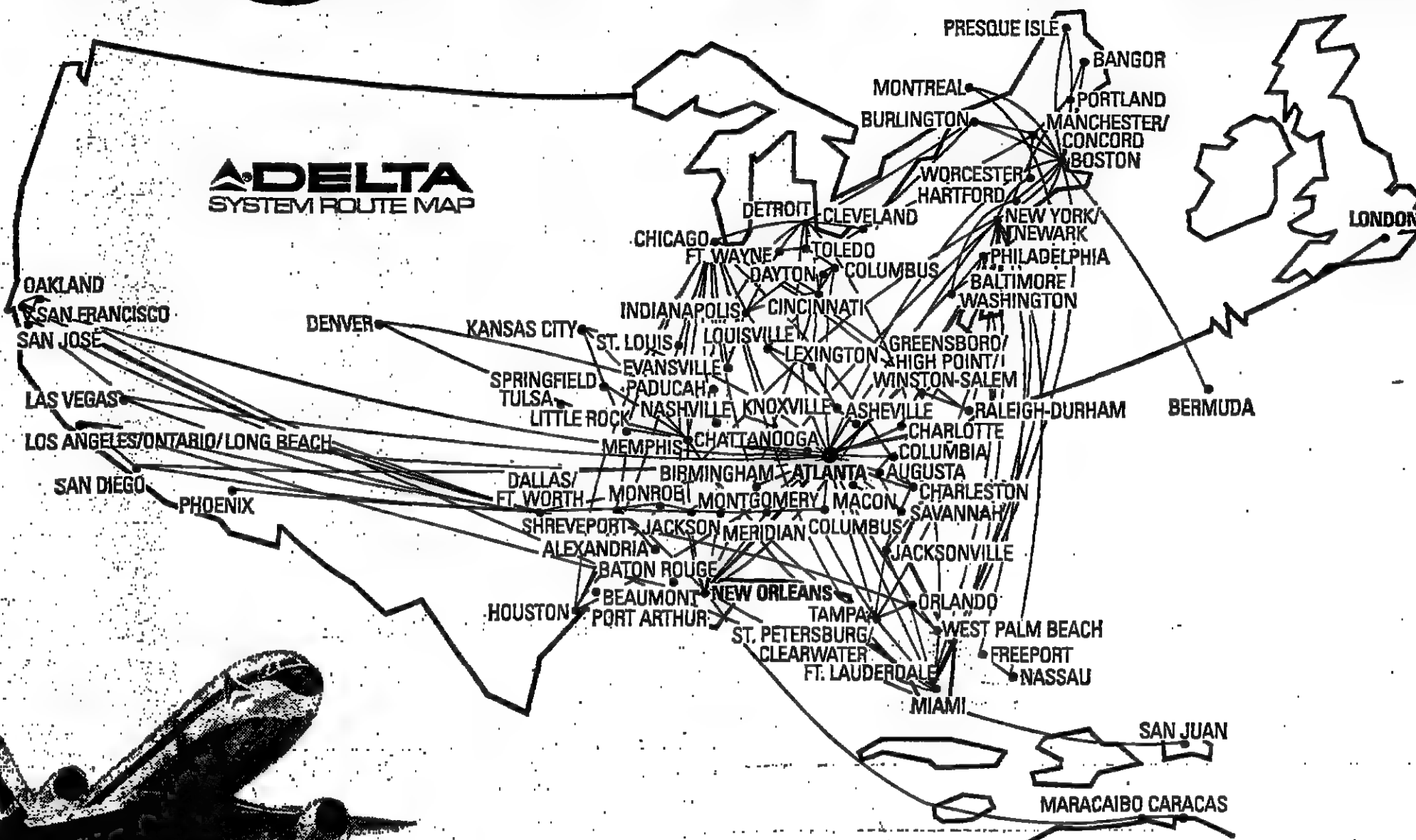
For these reasons we ask you to look again at the situation in depth, so that the Press and public can see the problem in its true light and in proportion to its significance.

**Issued by the
Datsun Dealers' Association
with the
support of Datsun U.K. Limited**

Mr. P. Fletcher, Fletcher Motors Ltd., Leeds (Chairman)
Mr. J. Bradburn, Bradburn Bros. Ltd., Wolverhampton
Mr. H. Cole, Ancaster Garages, Croydon
Mr. K. Knowlson, North Wales Car Centre, Abergele
Mr. C. Sang, Datsun Baker Street Ltd., London
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Statistics from: 1. Overseas Trade Statistics of the United Kingdom 1977.
2. Society of Motor Manufacturers & Traders publications 1977/8.

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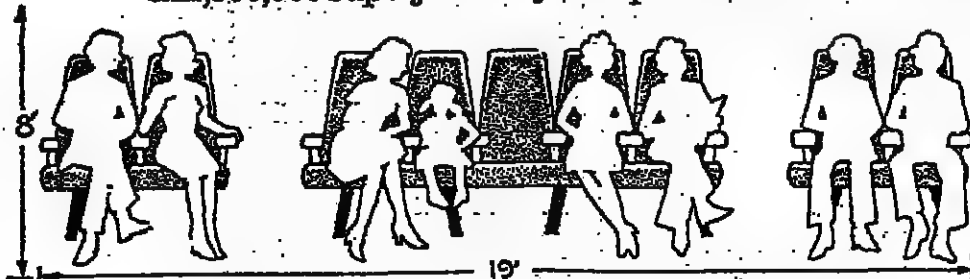
Delta's Flight 11 leaves London every day at 12:10pm and arrives in Atlanta at 4:25pm. After a brief stop, it goes on to New Orleans, arriving at 6:45pm. Coming back, Delta's Flight 10 leaves New Orleans at 2:45pm every day, departs from Atlanta at 6:30pm, and arrives in London at 7:20am. (All times are local times.)

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The Management Page

EDITED BY CHRISTOPHER LORENZ

Simplifying a company's obligation to shareholders and employees

IN A little-noticed section of the White Paper on the conduct of company directors, published last November, the Government said that, under its proposed legislation, directors would "be required to send the annual report and accounts to all employees as well as shareholders." This extraordinary suggestion appears to negate the valuable work that many companies have put into the development of simplified reports for employees.

It is not clear whether, under the proposed legislation, the full report and accounts would have to be sent to overseas employees or merely those in the U.K. If the requirement extended to overseas employees, would an English language edition be sufficient? In either case, the additional cost of printing and distribution would be substantial. For instance, Imperial Group sent out some 300,000 copies of its 48-page annual report last year. An additional 90,000 copies would have been required if these had been sent to all U.K. employees, and a further 10,000 if overseas employees had been included.

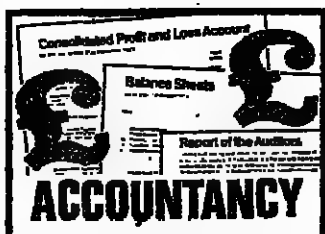
It is doubtful whether many employees would benefit from the receipt of the full annual report — which is tending rapidly to become an information package designed for professionals. Successive Companies Acts have increased the disclosure requirements and this process has been reinforced by the activities of the Stock Exchange, which asks for additional information for listed companies; and of the accounting bodies, which have issued a stream of recommendations since 1971.

The result is that, instead of a simple balance sheet and profit and loss account, most listed companies

annual reports now contain two balance sheets (one for the parent and one for the group) and up to four statements showing the results of the year's operations (an historic cost profit and loss account, a current cost profit and loss account, a sources and applications of funds statement, and an added value statement) together with several pages of notes and other information. How many people could honestly say that they fully understand these various statements?

And this is not all. In the Green (disclosure) Paper on the future of company reports, published last July, the Government mentioned a number of additional features that it proposed larger companies should include in future annual reports. Apart from making added value statements and sources and applications of funds statements compulsory, and requiring more detailed disaggregation of companies' activities by type of business and geographical area, the proposed rules would require the publication of additional information about such subjects as manpower, short-term borrowings, leasing, obligations to pension funds, transactions in foreign currencies, and international trade. In addition, consideration is being given to making it a requirement to publish information

about research and development expenditure, energy usage, and "future prospects." Most, if not all, of the new disclosure requirements are intended to apply to larger companies only. It was tenta-



Martin Gibbs outlines the case for allowing directors to send shareholders simplified reports unless they request more detailed accounts.

ively suggested that these would be defined as companies employing more than 500 people or with a turnover of more than £5m.

Amplifying the proposals in a speech in October, Mr. Stanley Clinton Davis, Under Secretary of State at the Department of Trade, said that there might eventually be a three-tier system of reporting in the U.K. This would involve a shorter form of report than at present for small companies, a somewhat extended version of the present requirements for medium-sized companies, and "comprehensive reports and accounts for larger companies."

The suggestion that there should be less stringent report-

ing requirements for smaller companies is a welcome one. Nevertheless, it seems that larger companies' reports are destined to become even more complicated than they are at present. The prospect that an increasing amount of EEC

legislation will have to be incorporated in U.K. company law is likely to complicate company reports still further. In particular, the Fourth Directive on company law will include detailed rules governing the format and content of company accounts.

Because of the increasing complexity of the full reports, many companies have begun to produce simplified reports for employees. The extent to which this practice has developed is shown by the fact that there were as many as 230 entries in Accountancy Age's recent competition for the best employee report. The principle is thus emerging that the full reports are for the shareholders and

whether shareholders, employees or some other category.

The great majority of employees must clearly be regarded as unsophisticated users. If they differ from other users of company reports it is because they have an additional interest in information relating to their particular place of work. In a survey of its employees, carried by Laporte, the items regarded as "very interesting" by the largest number of respondents were future prospects (91 per cent.), site information (84 per cent.), and group profit/loss (82 per cent.). Overall, 85 per cent. of the respondents found the 1978 employee report "satisfactory." However, at the other end of

the scale, trade unions can be very sophisticated users of the full report and accounts. The detailed study which the Transport and General Workers' Union made of the last accounts published by the Ford Motor Company is an example of this. The same distinction applies in the investment world. Institutional investors and analysts have an almost insatiable appetite for information to help them in their job of understanding what has happened to companies in the past and, more importantly, how these companies are likely to perform in the future.

However, it appears that many private investors and modern reports are complicated. A survey recently published by the Institute of Chartered Accountants in England and Wales ("The Private Investor and the Corporate Report," by Lee and Tweedie) found that 33 per cent. of private investors would welcome some form of simplification. A Swedish survey by Volvo showed that, given a choice, 47 per cent. of shareholders would opt for a simplified version of the annual report.

I believe that they should be given such a choice. This would mean changing the law in the opposite direction to that proposed by the Government. Instead of requiring the

full report and accounts to be sent to all employees, directors should be allowed to satisfy their existing obligation to report to shareholders (and any future obligation to report to employees) by sending the more detailed reports unless specifically requested.

This is not such a revolutionary proposal as it may appear. A precedent already exists in the U.S., where much of the detailed information required by the Securities and Exchange Commission (for example, replacement cost data) can be shown in the 10-K statements which are filed with the SEC and sent only to people who specifically request them.

There would be legal and administrative problems in making the change. The law would presumably have to specify the contents of each report. Both sets of accounts would probably have to be audited, to ensure that they gave a true and fair view, and companies would have to keep records of which type of report each shareholder wanted.

It would also be necessary to ensure that those who opted for the full reports received all the information that the company was prepared to publish. There have been examples in the past where significant information published to em-

ployees did not appear in the report and accounts sent to shareholders. One way of avoiding this problem, if there were any doubt, would be to send both reports to those who asked for the full package. Many companies do this already.

Provided the simplified reports were clearly presented and avoided too much gimmickry, the advantages of increased understanding should outweigh the disadvantages of producing two different reports each year and it is probable that increasing numbers of companies would decide to do this.

Time is, however, running out. The Government is committed to introducing a Bill this session, possibly this month, to implement the EEC Second Directive, which requires all companies to be designated as either public or private. The proposed legislation on the conduct of directors, including the requirement to send the full report to all employees, could be included in this Bill. Those who share my belief that simplified reports would be more appropriate in many cases should therefore make their views known as soon as possible.

Although the accounting bodies have expressed themselves as broadly sympathetic to the idea of simplified reports for shareholders, and are conducting research into the question, my views as expressed in this article are personal, and are not necessarily shared by other members of the Accounting Standards Committee.

Martin Gibbs is the senior research partner of stockbrokers Phillips and Drew, and has recently joined the Accounting Standards Committee.

MANAGERS who bemoan their financial lot may be cheered by the latest survey from Reward*, which produces four-monthly reports of executives' pay and conditions. Things are getting better, it says: so much so that the middle and junior executive may expect an increase in living standards of between 5 and 10 per cent. in the 12 months to the end of 1978, assuming the much heralded tax cuts arrive in the April Budget.

The Reward survey of 31,000 professional and executive staff shows an annual increase in earnings to February this year of 8.4 per cent., a figure appreciably lower than the 10.5 per cent. increase in the National Average Earnings Index over the same period. But of that 8.4 per cent. increase 5 per cent.

was in the four months since October. "A simple extrapolation of this figure shows salaries increasing by 15 per cent. in the year to October 1978," says the report.

The improvement in the standard of living of managers can be accounted for mainly by falling costs and tax concessions, but as the survey points out, qualified and professional staff benefit disproportionately from the reduction of mortgage interest. A middle manager earning £27,500 only needs a 1.2 per cent. increase in gross salary for the year to February to maintain his standard of living.

The hypothetical manager on £27,500 receiving the average increase of 8.4 per cent. in the year will be £500 better off, says the survey.

Rewarding news for managers

While pre-tax differentials between managerial staff and operatives continue to be eroded the plight of managing directors is even worse. Their salaries, according to Reward, have risen by 6 per cent. in the last eight months compared with 8.3 per cent. for the full index and 7 per cent. for the National Average Earnings Index. "This of course means that the after-tax take-home pay of those carrying the greatest responsibility is again seriously

eroded compared with average earners," says Reward.

The widening gap between salaries paid by large companies compared with those paid by small enterprises has closed considerably. In 1975 Reward found that large companies were paying 20 per cent. more than the national average but only 16 per cent. more in 1978. This trend has continued and major companies now only pay 8.5 per cent. more than average. There is one caveat: larger companies are tending to substitute com-

pany cars and other benefits for straight pay increases.

But it does appear that small companies have increased executive and professional salaries faster than average over the

SALARY TRENDS BY JOB CATEGORY

Job Category	Median Age	Median Salary	Median Annual Increase
General Manager	45	7,000	400
Accountant	32	3,500	425
Systems Analyst	31	4,550	350
Personnel Manager	35	4,900	700
Training Manager/Officer	38	4,300	325
Marketing Manager	37	5,600	700
Sales Manager	40	5,200	500
Production Manager (Engineering)	39	4,800	500
Production Manager (Non-Engineering)	36	4,700	500
Quality Controller	37	4,250	450

Source: Reward Survey

ployed staff has remained static," says Reward.

On fringe benefits Reward notes that executive overtime is becoming a serious issue for many companies. It says that many shopfloor workers who work overtime are significantly better off than their staff colleagues who put in additional hours for no extra money.

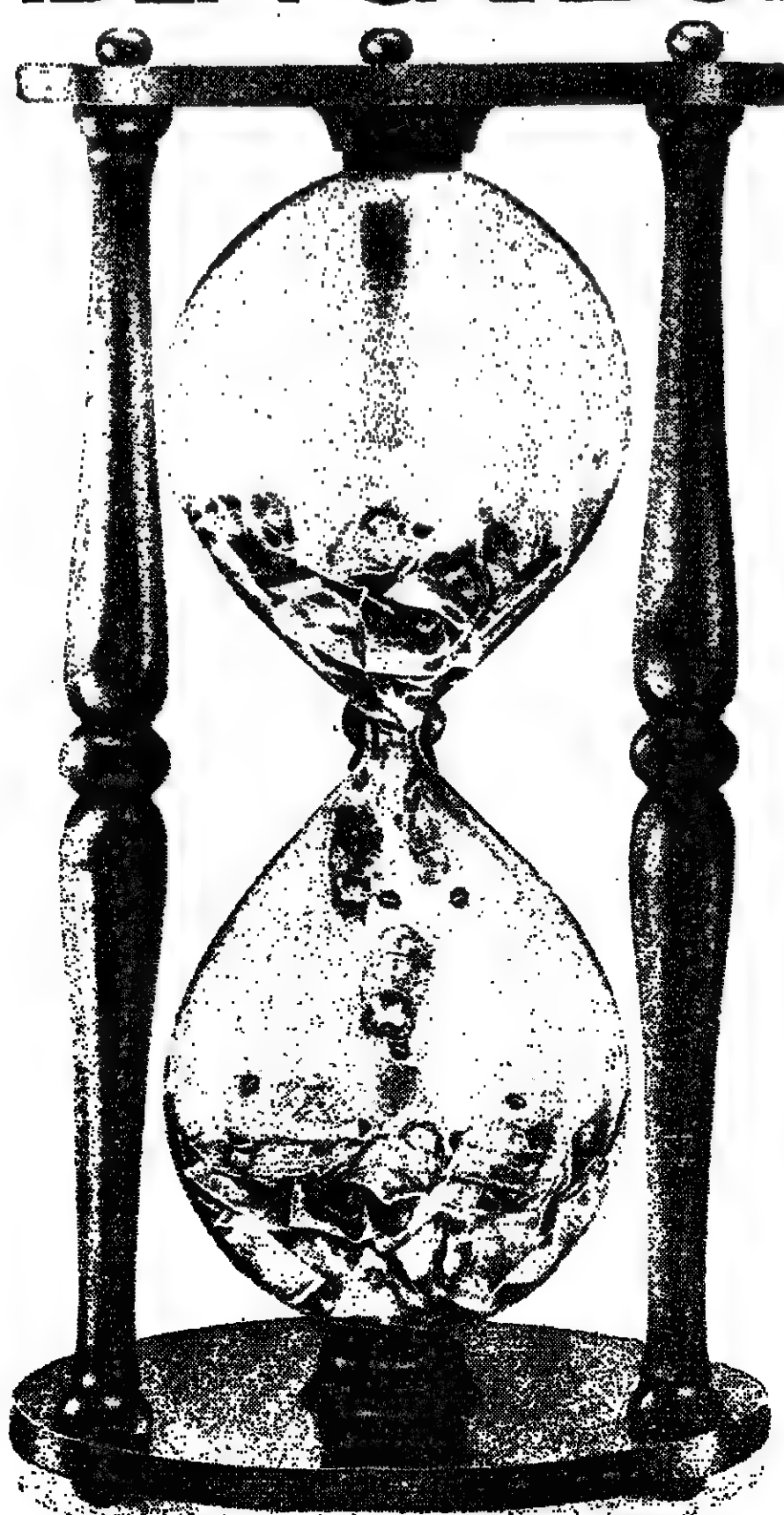
On another point, the much complained of differential between public and private sector pay levels would appear

to be on the wane. In a survey of its members the Institution of Electrical Engineers found that the median earnings for fellows and members in the public sector were £340 above their colleagues in private industry. Last year the difference was £1,180.

*Reward 9 is published by Reward Regional Services, 1 Mill Street, Stone, Staffs, ST15 8BA. Annual subscription £54 (inc. VAT) for three issues.

Jason Crisp

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BUSINESS PROBLEMS BY OUR LEGAL STAFF

Capital gains in gilts

I bought three tranches of £2,000 of Treasury 11½ per cent. 1981 in June, July and August last year and last month another of £1,000. As the anniversaries come along, shall I be able to sell the appropriate amounts on a first in, first out basis? I see by Section 59 Finance (No. 2) Act, 1975, that special rules apply where a person who holds Government stock buys further holdings and then makes a disposal. Could you enlighten me on this?

Any sale within 12 months of your latest purchase will produce a chargeable gain (or potentially allowable loss). Briefly, the rule in paragraph 7 of Schedule 10 to the Finance Act, 1971, may be described as "first-in-first-out" looking back only 12 months. For example, if you sold £3,000 nominal on June 15, 1978, you would be deemed to have sold the £2,000 which you bought on July 21, 1977, and half of the £2,000 which you bought on August 1, 1977.

Unless you realise a potentially allowable loss, you need not trouble about Section 59 of the Finance (No. 2) Act, 1975, which merely extended the loss restriction rule in Paragraph 9 of Schedule 10 to the Finance Act, 1971.

Uncollected goods

With reference to your reply under uncollected goods (Jan. 22), do you not agree that the Disposal of Uncollected Goods Act 1952 has been repealed by the Torts (Interference with Goods) Act, 1977, the relevant provisions came into effect on January 1, 1978? Among other differing provisions, there is no longer a requirement to display notices in shops and the period after which goods may be sold is much reduced.

We agree that the law as stated in our reply was as it stood under the former statute before 1 January 1978. The Torts (Interference with Goods) Act 1977 now makes simpler provision in respect of goods which are bailed but it does not apply where the goods were bailed before the commencement of that Act (Section 13(1)). Hence our reply setting out the old law.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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It helps, with advice and encouragement, to overcome the shock of losing arms, or legs or an eye. It sees that red-tape does not stand in the way of the right entitlement to pension. And, for severely handicapped and the elderly, it provides Residential Homes where they can live in peace and dignity.

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Hogs, houses and mobile labour

BY ANTHONY HARRIS

SCHOOLBOYS are no doubt still taught it as the pig cycle, the Americans know it as the hog cycle, but really the prime example in this country is the housing cycle. The mechanism is one of the best-known in economic theory: pigs take time to breed and houses take time to build, so there is a tendency for breeders and builders to get out of step with the market. When there is a surplus, breeding and building come to a stop; when demand recovers and prices rise, it takes a year for the industry to catch up. Those out of step make fortunes.

Rationing

This, though you would hardly know it from what is being said, is the simple background to the present row about whether the Government should or should not instruct the building societies to ration their lending for a time while the supply of saleable houses catches up with the supply of funds to buy them. What Mr. Peter Shore and his civil servants want to do is to dam up demand for a period, and so get supply and demand in step. It sounds on the face of it an eminently sensible idea, and it is sensible at all. It would be even more sensible if it were taken out of politics. Building societies are getting more and more like banks, as the clearing banks are, and the clearing banks are being asked to ration their lending for a time while the supply of saleable houses catches up with the supply of funds to buy them. What Mr. Peter Shore and his civil servants want to do is to dam up demand for a period, and so get supply and demand in step. It sounds on the face of it an eminently sensible idea, and it is sensible at all. It would be even more sensible if it were taken out of politics. Building societies are getting more and more like banks, as the clearing banks are, and the clearing banks are being asked to ration their lending for a time while the supply of saleable houses catches up with the supply of funds to buy them.

The dream of a housing market in which prices were stable and funds were always available to finance the sale of the available houses is such an attractive one that people are reluctant to ask themselves if the aim itself is sensible. The builders, even while they object to the plan for rationing mortgage funds, argue instead that Mr. Shore should rather be taking steps to get more houses built (how?) and to free more building land, and so presumably enable the supply to respond effortlessly to the feast-and-famine cycle of mortgage funds. The proposal is only to be stated to appear absurd; unless builders have an undisciplined genius for financial forecasting, prices would still rise and fall in response to the financial cycle, just as they do in countries where planning restrictions are far less onerous.

The admission the builders are trying so hard to evade is that it is the rise in prices which follows a large rise in mortgage funds, which gets the industry moving. Housing is regarded so

Disguising the ravages of elm disease

I CANNOT be alone in wondering how best to conceal old trees from the public eye when they are in a sorry state. I intend, instead, to attack the shortened trunks as they were an architect's eyesore and use them, dead, as a background for something more alluring. It is not possible to interplant new trees, as the old stumps are so close together, a frequent complaint from readers. We can smother them, instead, by planting creepers or climbers. The elm's decline must be the rambling rose's opportunity. I have hesitated in the past to imitate our famous gardens and loose these rampant roses in on the other is still under heated debate, a fee being demanded by the Electricity Board, though if they have failed to pay you, too, any rent for their poles over the past few years, there is a strong case for the roses being highly transferable anyway.

What, though, to do with the remains of the trunks? Having relied on elms as a screen, I intend now to cut them off some five or six feet above the ground. There is little hope that they will throw up new growth at this height and personally, I doubt that the young shoots from the

walls of their houses. But if you give these ramblers their head on an old tree trunk, you have less to look after. They will have to be tied in with hoops of wire until they reach a height of six feet or so. If you have left a rough head of old branches they will take their own hold among them. If not, they will intertwine with one

Barbier are well known to you by now and I will only say again that they throw out such a thick canopy of branches, so quickly maturing, that they can support their own weight when they are in flower. Again, they have to be trimmed so as to point in the right direction. The lovely single White Seagull is too vigorous for dead trees, though excellent, if stifling, in tall, ageing oaks. You can keep control, however, of Wedding Day, perhaps not the most handsome if considered flower by flower, but exceptionally easy to please. It is abundant in its sheets of white, pink-white and yellow flowers. The latter have nothing in common with those multi-bunda Raspberry Ripple varieties which change to

GARDENS TO-DAY

BY ROBIN LANE FOX

The buds are that happy shade of pinkish-white, the same sort of colouring as you enjoy in the small shrub rose now sold as Little White Pet. Once you have seen old photographs of it in Edwardian small-holders' gardens, down among the chicken-coops and blackcurrant bushes, you will always place it as a cottage garden plant. But it is strong rose, well up to a dead elm trunk. The pink Albertaine and the white, nearly-evergreen, Alberic

There are other possibilities, not least the rampant Clematis, or Travellers, which depicts itself admirably over dead stumps and aged hedges. No doubt, carter should be ruthless, and rip every trace of a past hedge and useless. But when it dies as suddenly and maw as in last year's elm disease there is sense in patching a screen together from the

Funny Baby should land Newby Chase

BY DOMINIC WIGAN

A FALL at the third from home robbed Funny Baby of victory in the Galloway Braes Novices Chase at Kempton last time out, and barring a similar mishap, today's Newby Chase at Caterick should be at the brown mare's mercy. Funny Baby was going impressively when she lost her balance. Her jockey, Michael Dickinson, said later: "She would have trotted up. I gave her an easy on the bend and I was taking matters too much for granted."

Angel Clare should be able to take advantage of the 3 lbs. he receives from the in-running. The driver, the veteran Tregear, in the Bushy Chase, I'm a Driver, two-lengths conqueror of the odds-on Flame Gun at Puchestown in December before finishing a respectable second on his first appearance in this country, has nothing of quality to beat in the 24-runner second division of the Hornby Hurdle. He appears as a worthwhile bet.

The possibly under-rated Ametinus goes for the opener at Worcester, the district favourite of the Perry Novices Hurdle. The 1974 Washington International winner has done little in three outings over the hurdles. But Fred Winter has faith in him, and hope to see him realise his potential with a clear-cut victory over the likely favourite, Railrod. An extension in the 1978 Filling's Premium Scheme, to include payments to owners of British-bred two-year-old fillies, will be placed in the Pattern races open to colts and fillies, has been announced by Sir Desmond Plummer, chairman of the Horserace Betting Levy Board. Under the original scheme, owners of British-bred winners of all-year-old fillies races, except settings of Thoroughbred, with an advertised value of £1,000

or more, will receive an additional 50 per cent of the guaranteed prize money for the race.

In Pattern races for two-year-old fillies only, the premium will be divided to give the winner 35 per cent, the second 10 per cent, and the third 5 per cent.

The scheme is being financed by a special Levy Board grant of £170,000.

WORK WILL begin at Stonehenge on March 15 on the

month-long job of removing the nine-year-old gravel surface in and around the circle and re-turfing the area. Visitors will not be able to go within the bank and ditch around the

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Carnation Wightman sponsors

THERE WILL be a new sponsor for the 50th Wightman Cup match—the annual team competition between the women of Britain and America—to be played at the Royal Albert Hall from November 2 to 4.

Cup on the next two times the matches will be held in Britain in 1980 and 1982. This will be the first time the tournament has been staged at the Royal Albert Hall.

Carnation Foods, the Los Angeles-based canned milk to pet food group, will provide prize money of \$80,000 to be divided two-thirds to the winners and one-third to the losers.

Mr. Bob Laird of Carnation said that the company would gauge the value of this venture carefully before exercising the options it had been granted by the LTA to stage the Wightman

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FINANCIAL TIMES SURVEY

Wednesday March 8 1978

German Banking

Relatively sluggish demand from industry has not prevented the West German banks from enjoying another good year. Much of this successful performance can be attributed to their increasing initiative in foreign operations.

GLANCE at the West German economy at the end of 1977 could well have led the casual observer to the conclusion that the Federal Republic's banks were having a bad time. In fact the reverse was true—1977 was yet another year in which the banks outperformed industry as a whole by a very long way.

Last year the Gross National Product grew by a disappointing 2.5 per cent. or thereabouts. Banking profits, however, went up far more steeply. Although most banks have still to unveil their final profit figures, at the end of the first ten months of 1977 West Germany's big three—Deutsche Bank, Dresdner Bank and Commerzbank—all indicated that earnings were up by at least 10 per cent.

Naturally enough, some banks have done far better than others. But from the returns that are emerging it seems that earnings for the year as a whole will, industry-wide, tend to mirror those of the commercial majors. Moreover, bank shareholders—even foreign holders who have been badly hit by West Germany's corporation tax reform—are likely to have good reason for satisfaction.

Corporation tax reform, which involved increasing the 36 per cent. tax levied on distributed profits to equal the 55 per cent. on retained earnings, means that shareholders' cash payout has on average been substantially decreased throughout industry.

However, the new system for the first time allows shareholders to offset the corporation

tax paid on their dividend against personal taxation. The effect of this has been to boost real dividend earnings for investors who pay tax in the Federal Republic. Holders who have no West German taxes against which to offset their corporation tax have in the main seen a heavy decline in earnings.

The message from the big banks, however, seems to indicate that the decline in dividend to be expected for 1977 will be minimal. This means that although the foreign shareholder still remains a second-class citizen in that context, at least the decline in earnings will either be very small or nil.

One of the main factors in the banks' ability to maintain an increasing rate of profit at a time of flat industrial credit demand has been growth in the foreign sector. The German banks did not start building up their overseas operations until relatively late in the post-war period.

Pushed

Until the early 1960s, even after the return of the Deutsche mark to convertibility, they had been greatly preoccupied with the reconstruction of the country's devastated industry. Even then it would not be entirely unfair to argue that they were pushed by their customers into facing their muscles overseas rather than by their own ambition.

However, it was not until

comparatively recently that foreign business has played a major role in banking profits. The universal banks' wide-ranging links with West Germany's industry meant that for long the level of demand for industrial credit was a major factor in determining the growth rate of bank earnings.

comparatively recently that foreign business has played a major role in banking profits. The universal banks' wide-ranging links with West Germany's industry meant that for long the level of demand for industrial credit was a major factor in determining the growth rate of bank earnings.

Last year, as in 1976, that demand was extremely weak as advances to private customers companies channelled their resources into rationalisation and reorganisation programmes rather than embarking on projects aimed at providing new production capacity. This was reflected in the balance sheets of all the banks that have so far reported.

But this was more than offset by a lively demand for funds from the public authorities and a powerful surge in the consumer credit sector. While the savings rate here is still very high and the retail trade as a whole has been as flat as a pan-

cake, the car industry has been doing very well indeed. Car buying has not been the only reason for high credit demand from private customers. Calls for money for holidays abroad have remained high, although this is not always reflected in the travel companies' figures. There has also

Landesbanks are also relying on their turnover abroad to generate a growing proportion of earnings. Indeed the largest of them, Westdeutsche Landesbank, obtains about 30 per cent. of its earnings from foreign business. The Euro-market, a very important area for the German

banks, remained very lively and Deutsche Bank, the country's largest, alone managed co-managed 104 issues in the first nine months of the year. In the first nine months its overall Euro-currency loan volume amounted to \$16.5bn.—not far short of the \$17.7bn. total for the whole of the previous year.

The foreign exchange markets were another important profit centre, although the enthusiasm for trading on own account appears to have long since evaporated. Currently fluctuations of the past year and the early months of 1978 have pro-

duced a high turnover and this has naturally been reflected in the banks' commission figures. Paradoxically, perhaps, not all bankers are happy about the foreign exchange markets. The profit is of course welcome but it is the destructive nature of the movements that are causing them for others.

The feeling here is that share values in the West German stock market will continue upwards during the course of 1978. But growth, as Herr F. Wilhelm Christians, joint chief executive of the Deutsche Bank, has pointed out, is likely to be neither uniform or steady. Forecasts are based partly on the moderate increase predicted for GNP and take into account the pressure industry is feeling on the wages front.

While allowances have been made for the steady appreciation in the D-Mark's value, it is still hard to assess the effect of the massive fall in the value of the dollar. However, many bankers here feel that the ability to export is more a question of "export-mindedness" than of low exchange rates. It is therefore open to question whether U.S. industry will become an even stronger competitor in international markets than in the past. The key factor for Germany will be whether its industry will be able to maintain its position vis-a-vis its main European competitors for world markets.

Prospects for German shares are certainly enhanced by low interest rates, although the re-

formation tax system is still a mixed blessing. While West German shareholders have undoubtedly seen great benefits, the foreign shareholders have often taken heavy cuts in earnings. Bankers are still appealing to the Federal Government to put foreign holders on an equal footing with their German counterparts, but the chances of any change in the situation seem extremely thin.

Buoyant
The West German bond market, which saw a record volume of about DM78bn. last year, is also expected to continue buoyant. It is thought it will be easily able to finance new borrowing of at least DM80bn. this year. Investors who have been flocking to the bond market at the stock market's expense are not expected to desert it just yet, despite declining yields—if only because there is a shortage of other investment opportunities.

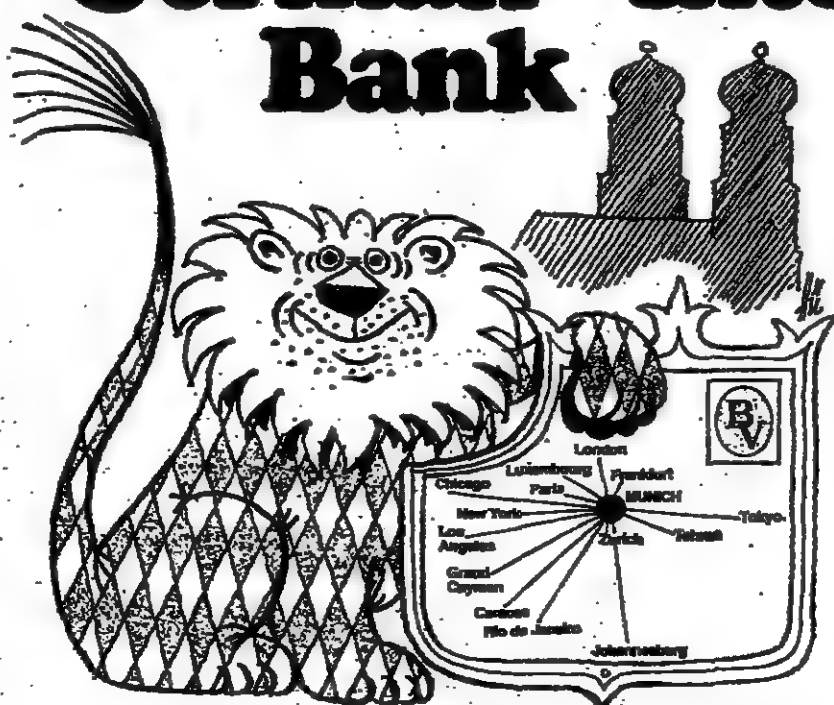
On the interest rates front, there seems to be slim prospects of increased margins. But although all bankers agree that margins have been under severe pressure, it seems unlikely that they can be squeezed much further. The strength of the D-mark, coupled with weak demand from industry, means that interest rates will show little improvement. But they are lying at such a low level that a further decline seems highly improbable.

West German's universal banking system enables the banks to form of the West German

Flourishing despite economic chills

By Guy Hawtin, Frankfurt Correspondent

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GERMAN BANKING II

Bundesbank blues

FOR THE Bundesbank, mental doubts that exist about the Carter Administration's termination to defend it, let alone to achieve the significant cuts in imported energy consumption that might improve the U.S. payments deficit.

At the political level the rest of the world has been treated repeatedly over the past year or so to the spectacle of public wrangling between Bonn and Washington over whether West Germany ought to "do more" as the current phrase has it, act as a "locomotive" for the rest of the world economy. Although both Governments have apparently agreed to differ for the time being, or at any rate until the July summit meeting in Bonn of the major economic powers, there is little sign that basic ideas on either side have been changed.

At the more technical level on which central banks operate, co-operation is officially described as good. In January, when the Federal Reserve announced its intention to make

active use of its \$20bn. network of swap agreements with other central banks, the Bundesbank readily concluded an agreement with the Americans on a substantial new bilateral swap line. Since then, it has been willing, when pressed, to hail the U.S. authorities' more co-operative attitude towards intervening markets in order to smooth out the dollar's downward trajectory and avoid unruly conditions. Such operations have cost the Bundesbank itself well over DM15bn. since the present bear market for the dollar gathered force late last September.

Privately, Bundesbank officials seem a good deal less than happy at the present state of relations with the Americans, and not only because of their distress (in common with most foreign central bankers) at the departure of Dr. Arthur Burns from the Fed. As in 1971 and thereafter, the Germans tend to feel both that the U.S. expects others to solve its problems for it, and also that it takes its

Reflected

In the event the Central Bank Council (the Bundesbank's highest assembly) took no action at all—a decision that seems to have reflected the Germans' philosophical distaste for "dirigiste" controls, scepticism about what steps can achieve, and

their sense of bafflement at what can be done by anyone, except perhaps the Americans, for the dollar at this stage.

True, there remains a certain confidence that, given a calm spell in the markets, funds will be moved back across the Atlantic in response to the increasingly wide interest differential between Frankfurt and New York, as happened last year. But many Bundesbank officials appear now to feel that there is little more that they, as only one central bank in a complex and multi-faceted system, can do to achieve this end.

The phrase that "monetary policy has done all that can be expected of it" has indeed been a familiar refrain at the Bundesbank's periodic Press conference, and has been repeated by no less a person than Dr. Otmar Emminger, the president. He has used it on numerous occasions not only to convince international opinion of the German authorities' awareness of their

duty to accentuate the trans-Atlantic interest differential but, no less important, to remind the domestic audience too of the limitations that exist on West Germany's freedom of manoeuvre as it seeks ways to underpin a still faltering economy.

For well over a year the authorities have been working to set the sails in such a way as to catch any breath of wind that might blow in the direction of more rapid economic growth. For the Bonn Government, which now sees its forecast of a 3.5 per cent. rise in real Gross National Product in 1978 as "ambitious, yet feasible," this has meant a package of tax cuts expected to be worth DM11.5bn. or more this year, accelerated public sector investments worth another DM6.5bn. and a total public sector deficit of some DM5.2bn. that pushes against the limits of what is constitutionally permissible.

In terms of monetary policy, Dr. Emminger and his colleagues can point out that interest rates are at their lowest levels since the mid-1960s, while on several occasions within the past few months they have made clear that no resumption of growth in West Germany is going to be allowed to falter for want of credit. Indeed, in its most recent monthly report the Bundesbank sounded a warning that, if anything, the present high level of liquidity is excessive, even given the recovery in demand for bank loans recorded in recent months.

Should economic activity pick up substantially faster than expected, the Bundesbank warned, there could even be a measure of inflationary pressure in this liquidity "overhang"—though the Government's forecasts show that prices may well slow down to an increase of under 3 per cent. this year, thanks in part to the drop in dollar-denominated oil and other raw material prices when paid in D-marks.

So far there is little sign that the breath of wind is going to be felt, although the Bundesbank's economists have been among those commentators apparently most impressed by



Dr. Otmar Emminger, president of the Bundesbank.

the upturn in such indicators figures for 1977 are not yet available, it seems clear that this aggregate once again exceeded the 6 to 8 per cent. target range set for it, reflecting once more the central bank's concern not to endanger the process of recovery by clamping down on credit.

This policy has brought down upon the Bundesbank the wrath of monetary purists, who would have preferred to see a tightened rein on the creation of fresh liquidity, and who claim that the targets have in any case had relatively little influence on wage and price developments, for which the money supply guideline is intended to be a yardstick. To this Dr. Helmut Schlesinger, a member of the Bundesbank's executive Board, retorted in a speech last October that it was "easier to preach monetary purism than to practice it," and left no doubt that the Bundesbank continues to see its main task as supporting stable recovery it and when that comes about.

Guidelines

With all these problems at centre-stage, the Bundesbank has received few kind words this year for its continuing "experiment," now in its fourth year, of setting guidelines for the growth of the money supply. For 1978, it is once again publicly aiming at an 8 per cent. average increase in the central bank money stock (cash in circulation plus adjusted minimum reserves of the banking system). While final

figures for 1977 are not yet available, it seems clear that this aggregate once again exceeded the 6 to 8 per cent. target range set for it, reflecting once more the central bank's concern not to endanger the process of recovery by clamping down on credit.

Adrian Dicks

Sour year for the Landesbanks

THE 1970s have seen a rapid expansion of the Landesbanks business and influence both at home and abroad. But this exercise of formerly dormant power of the current decade has been marred by a series of scandals that has tarnished the image even of banks untainted by trouble.

However, until December last year things had been quiet for more than two years. The troubles of the past seemed to have been forgotten and the Landesbanks appeared to be getting used to growth without growing pains. This tranquility was shattered by the Telex message which clattered into offices of the country's leading newspapers just after mid-day on December 23 last year.

It announced the resignation of Herr Ludwig Poullain, chief executive of the largest Landesbank, the Westdeutsche, better known as the WestLB. The message was short but cryptic. Herr Poullain, it said, was resigning because of serious aspersions cast on his character. Though he had done nothing of which he should feel ashamed, he felt it was best to stand down.

The main criticism from the private commercial sector is that the Landesbanks—because of the access to long-term funds and their links with local and State Government—offer unfair competition in the commercial domestic market—particularly in the property sector, where it could claim to have some experience. It did not go far, however, in the foreign exchange arena.

It is true that the Landesbanks have much easier access to long-term funds than their Government of North-Rhine

Westphalia to the core and private competitors. However, prompted the resignation of its Finance Minister. But apart from ruining two careers, including that of one of the most powerful banking chiefs in the Federal Republic, it served to reopen many of the Landesbank's old wounds.

By any standards, the Landesbanks are very big. The WestLB's total assets are well in excess of DM75bn., and those of the Bayerische Landesbank are more than DM55bn. Even at the lower end of the scale they are still powerful. One of the smallest, the Badische Kommunalbank, has a balance sheet total of well over DM15bn.

The main criticism from the private commercial sector is that the Landesbanks—because of the access to long-term funds and their links with local and State Government—offer unfair competition in the commercial domestic market—particularly in the property sector, where it could claim to have some experience. It did not go far, however, in the foreign exchange arena.

It is true that the Landesbanks have much easier access to long-term funds than their Government of North-Rhine

Losses

Arguments that they lack experience, particularly in overseas business, are usually backed by examples of the heavy losses reported by two of the leading Landesbanks for 1974 and 1975. In 1974 WestLB registered losses of about DM300m. on the foreign exchanges, while in 1975 the Hessische Landesbank's share in the Savings Banks Association and the State of Hesse—were forced to make provision for losses—and are still powerful. One of the smallest, the Badische Kommunalbank, has a balance sheet total of well over DM15bn.

There is no escaping the fact that these losses, by any measure, were huge. However, the WestLB's foreign exchange loss took place in highly unusual circumstances, while the Hessische Landesbank's error was write-offs stemmed largely from soured business in the competition in the commercial domestic market—particularly in the property sector, where it could claim to have some experience. It did not go far, however, in the foreign exchange arena.

It is true that the Landesbanks have much easier access to long-term funds than their Government of North-Rhine

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CONTINUED ON NEXT PAGE



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Tough competition in the commercial sector

THE BULK of West Germany's banks is in the hands of the public authorities or the co-operative movement. The combined balance sheet total of the Giro and savings banks, for instance, exceeds that of the private sector. It includes the Federal Republic's largest publicly quoted banks.

Despite this the influence of the private sector is enormous. The commercial banks dominate the country's overseas banking business and take a decisive lead in the industrial lending field as well.

The reason for this is the Federal Republic's two-tier universal banking system, which allows the banks a free scope of movement and a scope of operations unknown in Britain and the United States. West Germany, unlike the Anglo-Saxons, has not legally enforced the separation of investment and deposit banking functions.

As a result, the West German banks are able to offer a complete range of banking services under one roof. They act as a repository for savings, as stockbrokers, as investment advisors, as well as owning a handsome slice of the country's industry on their own account.

West Germany's system is an ideal one for a private or commercial banker, unfettered by few hands, combined with wide restraints and restrictions imposed on the public sector, and it is one of which they have taken full advantage. The banks have not been without critics—particularly their industrial involvement and their domination of the securities market—however, the government's investigation into this aspect of their activities is reviewed elsewhere in this survey.

According to November's provisional figures published by banks

the Bundesbank, the Federal Republic's central bank, the aggregate business volume of all the country's banking groups amounted to DM1,743,829m, a far cry from the DM1,323,231m reported at the end of 1976. Of this, the commercial banks' share is DM426,780m, in comparison the combined business volume of the savings banks amounted to DM577,356m, while that of the co-operative sector totalled DM244,529m.

The commercial sector is dominated by six big banks. The Deutsche Bank, the Dresdner Bank and Commerzbank and their Berlin subsidiaries. These three banking groups at the end of November had combined business volume of DM417,529m, which is close on 42 per cent of the sector's total business volume. The aggregate business volume of the 112 regional and commercial banks amounted to DM194,139m, while the 51 branches of foreign banks operating in the Federal Republic reported a combined business volume of DM30,150m, reported by the 104 private bankers.

Power

It is the concentration of business volume in relatively few hands, combined with wide scope of operations, that gives the commercial sector a position of power greater than that indicated by its business volume. Of the 3,477 banks reporting to the Bundesbank in November last year, 273 were in the private commercial sector. This compares with the 12 central Giro institutions, the 622 savings banks, and the 11 central co-operative institutions and the 2,352 individual co-operative banks.

Where the savings banks and co-operative banks have been winning hands down is the savings sector. The commercial banks' network amounts to 5,103 branches—far fewer than the savings banks' 16,875 and the co-operatives' 19,279. The muscle of the savings banks is primarily in the cities and towns, while the co-operatives, which were established to supply a demand for agricultural finance, draw strength from the country. In spite of the greater number of branches, the co-operative banks control some 35 per cent of the nation's savings compared with the 50 per cent in the hands of the savings banks.

In the 20 years to 1976, the

commercial banks have rapidly built up their system from 1957's total of 1,917 branches. The target was not just the saver, but the small and medium-sized companies that had formerly been the natural customers of the co-operatives and the savings banks.

Their market penetration was substantial in a country where a small man was swiftly waking up to the profits to be earned from export. This, in turn, provoked the savings banks and co-operatives to build up their expertise in overseas business in order to maintain their share of the market.

The people that have, perhaps, suffered most from this stiffening of competition have been the private bankers, the

number of which reporting to the Bundesbank has slipped from 245 at the end of 1957 to 104 at the end of 1977. Frequently, leading West German private bankers have been heard to say that there is no room for the private banker in today's competitive world.

This, however, would seem far from the truth. The private banker is still very much alive in West Germany. And many have prospects of continuing prosperity for many years to come. It is true that many small traders, and as members of closed their doors to business or been taken over by the majors.

Many that have shut up shop were scarcely more than one-man bands that closed with the

Landesbanks

CONTINUED FROM PREVIOUS PAGE

effectively finding his way over departments than their larger private commercial rivals, the

Even so, the magnitude of Deutsche Bank, the Dresdner Bank, and the Commerzbank result of a senior and trusted employee's attempt to recoup one loss by speculation in the market—a situation not without considerable historical precedent. Furthermore, the WestLB was not alone in reporting foreign exchange losses in 1974. Many banks in the commercial sector were also affected, including Herrstatt, the Cologne-based private bank, which collapsed directly as a result of its foreign exchange dealings.

It is probably fair to argue the larger Landesbanks have fewer staff in their foreign and head of its foreign opera-

tions, said: "Both as far as top and middle management are concerned, we have a large pool of highly experienced people in our foreign department. Indeed, we are perhaps getting to a stage of having too many up-and-coming young men for the jobs available." Dr. Seipp was himself recruited from the Deutsche Bank.

Academic

These arguments tend to become academic when one examines why the Landesbanks came into the overseas business in the first place. Most senior bankers point out that it was a natural process, partly stemming from their work in granting loans to exporters and

death of their founder. Others were banks in name only that, under German law, are better run as investment portfolios. The private banks that suffered most were the ones that failed to change with the times—for instance those that tried to compete with the big banks for the bread and butter business. An example: although a number of private banks are still offering branching facilities to the general public, their numbers are steadily declining.

The most successful of the private bankers concentrate on providing specialist services to large private and prime corporate clients. This is the area in which the private banker is frequently better placed to operate than the large commercial bank, whose services of necessity have to be more general.

West Germany's stock markets are important areas of operation for the private bankers. Some bankers trade on their own account, but the majority act as stockbrokers, investment advisers and portfolio managers. The larger private banks are also very active in the bond market, not only as advisers and traders, but as members of underwriting syndicates. Other areas of interest include investment advisory services—both domestic and foreign—merger and acquisition advice and the foreign exchange market.

Of the country's 104 private bankers, some 73 had a 1976 business volume of less than DM100m and none of more than DM50m. But it would be wrong to evaluate a private banker's influence by this figure alone. Much of the private banker's business does not show up in business volume and the leading ones in the field exercise a considerable degree of power.

No matter what West Germany's big bankers have been saying about the private bankers in public, they have been showing a very healthy interest in taking them over. This, surely, is as strong a vote of confidence in the private banker's future as anything else. After all, nobody is prepared to pay for what can later be got for free.

In the case of most of these acquisitions, the private banks have continued to run as relatively independent operations. Indeed, the new parent banks have little choice in this as the operation of their subsidiaries within the corporate framework would tend to defeat the object of the acquisition. Probably the most effective way the commercial majors can compete with the private bankers is to set up or acquire a private banker of their own. In competition, as in everything else, imitation is the sincerest form of flattery.

Guy Hawtin

commercial business remained relatively small. As an increasing number of small and medium sized companies—formerly natural customers for the savings banks—took an increased interest in exports, they turned to the private banks for help.

It became obvious that, unless the savings banks were able to offer the same facilities for overseas business as their private competitors, they would face the prospects of losing a large share of their industrial business. Most savings banks are far too small to contemplate developing overseas networks and, therefore, the Landesbanks had to lay on the service.

The departure of Mr. Poullain—in many ways the architect of the Landesbank's expansion overseas—from the WestLB has been seen by some observers as a sign of change in direction for the Landesbanks. It is argued that his resignation was a result of a general desire among State politicians for a radical switch in Landesbank policy, away from profits overseas and towards economic development of the State itself.

This, however, seems unrealistic. Although a major row over the WestLB's policy preceded Mr. Poullain's departure, informed sources state that his disagreement with the politicians of North Rhine—Westphalia was the result of a clash of personalities rather than a clash of policies.

It also seems clear that the Hessian Landesbank's difficulties, now coupled with the results of the Poullain affair, have served only to strengthen the hands of those on the Landesbanks' boards who advocate a strictly commercial approach to their business policy. The public sector, it would seem, is subject as much to market forces as the private sector.

While the directions of the Landesbanks is unlikely to change, it is fair to expect a slowdown in the rate of expansion of the larger banks' overseas business. But this is because the foreign business of banks such as the WestLB has reached such a level that previous growth rates are neither feasible nor desirable. Some 30 per cent of the WestLB's profits are generated by its overseas turnover, and it would surely take a saintlike sense of self-sacrifice for it to turn its back on that.

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Sparkassen and Landesbanken in the Federal Republic of Germany



The Savings Banks Organization in the Federal Republic of Germany embraces 622 Sparkassen, 12 Landesbanken and 13 Bausparkassen. Their combined balance sheet total reached DM 687.7 billion at year-end 1977. This is the approximate equivalent of 40% of the total balance sheet of all credit institutions in the Federal Republic of Germany. The Savings Banks Organization is thus the largest grouping of credit institutions in West Germany. The importance of this organisation within the West German economic structure for the individual citizen can be illustrated by the following figures: In Germany the Savings Banks Organization has 62 million savings accounts, 1 million more than the total population of the Federal Republic and account for a total of DM 232 billion in deposits, which is approximately 53% of total savings deposits in Germany. DM 39 billion are held in the form of savings certificates which represent 72% of all savings issued by German credit institutions. Total turnover of the "Giro" network exceeded DM 8,000 billion during 1977 which is five times the turnover of the postal chequeing service, and the construction loans of the Savings Banks Organization financed more than half of all new dwellings in the last year. Around 200,000 staff members are employed by the Savings Banks Organization and work in more than 16,950 offices located throughout the country ranging from big cities to small rural districts. They can be found wherever money is invested, credits are made available or money transfers are required.

The institutions of the Savings Banks Organization are in public ownership, which in turn fully guarantees the very existence of these financial institutions. These guarantees are provided for Savings Banks by local authorities and as far as the Landesbanken are concerned by the respective state authorities and Sparkassen within this region. The business of these Sparkassen, Landesbanken and Public Building Societies is conducted on the same principle as the entire free market economy in Germany. A prime objective of the Savings Banks Organization is to provide competitive service to all other credit institutions, i.e. the private commercial banks and co-operative banks which encompass all sectors of finance. This is of benefit to private individuals, enterprises and the public sector which have at their service—anywhere in Germany—banking facilities at competitive costs.

The specific character of the Sparkassen and Landesbanken is to be found in their legal framework established by the German states, whereby the banks must fulfil specific tasks.

These laws specify that Sparkassen have to concentrate on certain sectors of the economy which are of importance to the respective city or region. This assures that the necessary services—credits, investments and money transfers—are available. Sparkassen cannot seek more lucrative business in other parts of the country, hence they serve as a counterweight to possible market concentrations and thus guarantee even and broadly-based banking facilities in all areas and regions of the country. This was a primary reason for the economic up-swing in the Federal Republic of Germany following World War II. The main activities of the Savings Banks Organization are, for example, home financing, the financing of municipal investments, the trades and up-to-date credit facilities for private households. These services contributed substantially to a constant development of the German infrastructure which includes home building, roads, schools, hospitals, as well as business and retail stores.

At the same time, the credit institutes of the Savings Banks Organization have established a worldwide network with major business centres. Clients of the Sparkassen in the Federal Republic have business contacts all over the globe and in turn businessmen in all parts of the world seek German partners. The German Savings Banks network makes it possible for these contacts to be established with efficiency and speed anywhere in the Federal Republic. In this context, the Sparkassen work closely together with the Landesbanken. The Landesbanken are, in fact, the Central Banks for the Sparkassen and act as clearing houses for cashless payments by Sparkassen on a national level. Above all, they maintain close international links through a great number of their own branches and offices abroad as well as an extensive network of correspondent banks around the globe.

Finally, Public Building Societies (Bausparkassen) are specialised credit institutions that finance housing in the Federal Republic. Client members of these home loan associations become contractual savers who generate their own capital and who together with a loan granted under special conditions then have the necessary funds for home building after completion of their contract.

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GERMAN BANKING IV

Table 1:
WHERE THE LOANS GO
(Dm.bn.end-1976)

Total loans (excluding mortgages)	380
Manufacturing	119
Utilities and mines	28
Building	19
Distribution	65
Agriculture and Fisheries	27
Transport and Telecoms	51
Financial Institutions	7
Other	64
Mortgages	47
Grand Total	427

Source: Deutsche Bundesbank

Table 2:
LOANS TO MANUFACTURING INDUSTRY
(Dm. bn. end-1976)

	Total	Short-term	Med-term	Long-term
	119	59	13	47
Chemicals	12.9	5.6	1.6	5.8
Plastics, Rubber, Asbestos production	4.4	2.3	0.4	1.7
Stone extraction, Pottery, Glass	5.1	2.2	0.5	2.3
Basic metal production, Foundries	15.8	7.3	2.2	6.3
Steel construction, Mechanical eng. and Vehicles	25.1	11.6	3.9	9.6
Electrical Eng., Other Eng. and metal goods	19.9	9.3	2.2	8.0
Wood, paper, printing	11.7	5.5	0.9	5.0
Leather, textiles, clothing	10.5	6.8	0.6	3.1
Food, drink, tobacco	13.6	7.8	1.0	4.8

Source: Deutsche Bundesbank

Close involvement with industry

DO WEST GERMAN banks have too much influence over business and industry—and if so, what might be done about it? These questions are being faced by a committee set up by the former Finance Minister, Herr Hans Apel, as long ago as November, 1974. Its report should be ready this year and is awaited with widespread interest—and some trepidation.

The committee, grouping representatives of the Finance and Justice Ministries, trade unions, universities and the banks, has as its task the consideration of "fundamental problems in the credit sector." Behind that dead-pan title lie some highly sensitive issues. They include:

Should the famed West German "universal banking system" stay as it is—or should a division be made between credit business on the one hand and equity dealing on the other? Should the taking of stakes by banks in industrial enterprises be forbidden or at least restricted? What influence do the banks exert through their membership of company supervisory boards and through the "Depotstimmrecht"—under which they can exercise voting rights on shares left on deposit with them by the original owners?

This topic is touchy at the best of times. It is doubly so, with economic growth proving slow, around 1m. unemployed and strident calls from the Left to "direct investment" and create new job opportunities. Even moderate trade unionists are sometimes given to suggesting that if this is the best the "social market economy" can do then perhaps it is time to change it. And if change did come then, for better or worse, it would certainly involve the banks and their special relationship with industry which dates back to the start of the German State itself.

Co-operation

It is hard to imagine the take-off of German industry in the late 19th century without that close co-operation with banks which supplied capital, granted credit, nursed new branches into existence—in short, provided that universal service which has marked its activity ever since. The banking system was described at the time as "a kind of leader of the entrepreneurial spirit of the nation." In many ways it remains so—and what bankers may be heard asking somewhat bitterly, is wrong with that?

They have a point. The

universal bank offers a big range of services conveniently under one roof and allows the bank to spread its risks. That is close connection with heavy industry. The savings bank sector (the central giro institutions and the savings banks) provide between a quarter and a third of the credit in all sectors. Within this general classification, the giro institutions made a speciality of credit to the chemicals and metal production sectors. The savings banks concentrate their credit operations on medium and smaller sized enterprises in branches including stone, glass, ceramics, wood and paper—as well as in trade.

Confidential

The committee's work is highly confidential. But the Monopoly Commission, an independent advisory body, covered similar ground in its report made public in 1976 on competition throughout the German economy. Its findings are worth recalling even though, as the commission makes clear, it did not receive sufficient co-operation from banks on some issues for it to accomplish its task fully.

Clearly the banks, simply by providing credit, gain some degree of influence. How, therefore, is German bank lending to domestic enterprises—and which industrial sectors are the biggest borrowers?

Table 1 shows that at the end of 1976 manufacturing industry was in debt to the banks to the tune of DM119bn.—out of a total bank credit to all enterprises (excluding mortgage loans) of DM380bn. Table 2 shows the breakdown of borrowing by industrial sectors and the proportions in short, medium and long-term loans. The main borrower, accounting for more than one-fifth of all credit granted, was that sector embracing steel construction, mechanical engineering and vehicle building. Of the overall total almost exactly a half was short-term debt, with a lesser but still high proportion of long-term debt.

The Monopoly Commission examined which groups of banks were providing credit to which sectors of industry and trade. It came to the following conclusions.

The credit banking sector (the commercial banks including the "big banks"—the Deutsche, Dresdner and Commerz—and their West Berlin affiliates) provides between a half and two thirds of the credit

to manufacturing industry. There is no special point of emphasis although a fair rule of thumb is that close connection with heavy industry.

The savings bank sector (the central giro institutions and the savings banks) provide between a quarter and a third of the credit in all sectors. Within this general classification, the giro institutions made a speciality of credit to the chemicals and metal production sectors. The savings banks concentrate their credit operations on medium and smaller sized enterprises in branches including stone, glass, ceramics, wood and paper—as well as in trade.

The co-operative institutions specialise in virtually the same fields as the savings banks. The final point alone gives just one indication of the competition between the different banking sectors. But of course there is fierce competition within sectors too. True there was a reduction in the number of German banks between 1960 and 1974 by about a half, but that still left 6,350 banking businesses—299 credit banks, 718 in the savings bank sector and 5,333 co-operatives. That does not rule out dependence by an industrial concern on a "house bank," but it does suggest that the "dependence" has not emerged for want of alternative sources of credit.

What other consequences flow from the provision of credit? The commission notes that not only do banks naturally seek all available information about the creditworthiness of their clients. They are also bound to do so under paragraph 18 of the German credit law.

As the bank increases contacts with its business clients, so its information and possibilities to influence grow too. The commission suggests that because banks have finance combined with wide-ranging and detailed information, they gain a competitive advantage over non-banks. There is thus a long-term tendency, the commission says, for stakes in enterprises of above-average worth to accrue to the banks. For the same reason the big banks tend to gain a competitive advantage over the smaller.

The commission looked at the top 100 German companies in turnover terms in 1976 and discovered that banks held stakes in 32 cases (28 of which were of between 25 and 50 per cent.). True, the banks did not comprise the group figuring most often in the list as a stakeholder. The leading position—

believe it or not—is held by companies which themselves are members of the "top 100" (and in which, of course, banks regularly hold interests).

In no case did a bank have a holding of more than 50 per cent. in the "top 100"—in contrast to private individuals or families (13 cases) and foreign enterprises (19 cases). But at the other end of the scale the commission did find that the "universal bank" helped expand its business by taking over smallish concerns in fields close to its own (which, by definition, is wide). Between 1973 and 1975 it noted 82 mergers between banks and non-banks, most of them in service fields like land administration, leasing and consultancy.

What then of banking representation on company supervisory boards—which oversee the activities of the managing board and have the power to hire and fire members of it? Insofar as it gained replies to its questionnaires, the commission found that banking representatives had a total of 7,399 supervisory board posts, supplying the chairmanship for joint stock companies in 236 cases and for limited liability companies in another 72 cases. Especially strongly represented were the big banks. They had a total of 483 posts, supplying the chairmanship for joint stock companies in 31 cases and for limited liability companies in 24 cases.

Hampered

As for the Depotstimmrecht, the commission was hampered here too by an incomplete response. But it estimated that a total number of 2,039 joint stock companies at the end of 1974, a single credit institute held 50 per cent. or more of the voting rights at 5 per cent. of the annual meetings.

The Monopoly Commission drew one key conclusion from its analysis. It proposed that banks should not normally hold more than 5 per cent. of the equity of a company and that they did they should have no voting rights for the portion above 5 per cent.

Had this recommendation been in effect four years ago it would have meant, for example, that Deutsche Bank could still theoretically have taken its 29 per cent. stake in Daimler-Benz from the Flick group—but it would not have been able to exercise voting rights on 24 per cent. of it. (Deutsche Bank has since re-

CONTINUED ON NEXT PAGE

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GERMAN BANKING V

Limited scope for foreign banks

WEST GERMANY became something of a mecca for foreign bankers in the late 1960s and early 1970s. They flocked to Frankfurt and, to a lesser degree, Düsseldorf, eager to teach the German banks a thing or two and grab a slice of the fast-growing economic miracle for themselves.

This, of course, is an overly cynical view, and, indeed, the British and American banking majors have long been established over here. But the attitude seems to have been prevalent among many of the smaller foreign banks that moved here before the start of the recession.

In 1957, according to Bundesbank statistics, some 15 foreign banks had established branch operations in the Federal Republic. By 1975 this had increased to 49, but hardly surprisingly this number remained static during 1976, but increased to 51 during 1976 after a year of dazzling German banking profits.

Greater

However, the number of foreign banks that only maintain representative offices in West Germany is far greater, although it is hard to put a firm figure. The representative offices have no obligation to report figures and all to the Bundesbank, and no doubt this spurs some good deal of public embarrassment about the quantity of their business.

At the end of November, according to the central bank's provisional figures, the aggregate business volume of the 51 branches of foreign banks reporting monthly to the Bundesbank totalled a shade under DM33bn. This indicates a marked drop in volume compared with November 1976, when 49 foreign bank branches reported a combined business volume of DM34.01bn.

These pickings are very thin indeed when compared with the total West German business volume of DM1,746.8bn—less duty to ensure that the then 1.9 per cent—and the branches of foreign banks here

foreign banks' penetration of the West German industrial lending market is not a patch on that, say, of the U.S. banks in the British market.

Of the 49 branches of foreign banks reporting to the Bundesbank at the end of 1976, only one had a business volume in excess of DM5bn, while nine reported volumes in the DM1bn to DM5bn range. Eleven branches' volumes were between DM500m and DM1bn, and the remainder were spread between DM10m and DM500m. In view of the names of the banks established here, these figures are not particularly impressive.

Many leading banks content themselves with representative offices—the British-based Midland Bank among them. While, undoubtedly, some representative offices can confidently claim to generate more business than many of the branches, it seems clear that in a large proportion of cases the volume of business they produce is substantially lower.

There is a considerable argument over here as to whether it is better for a foreign bank to operate out of a branch or a representative office. One leading advocate of the representative office cause said recently: "Branches are more trouble than they are worth. There is a considerable amount of work involved in reporting to the Bundesbank. You are subject to German equity/credit ratios and there is always the Berlin supervisory office breathing down your neck."

As a representative, you do not miss very much—a certain amount of foreign exchange business perhaps and the theoretical right to deal on the stock exchange. Beyond that I do not believe that representatives are any the worse off and, in view of the fact that they have fewer bureaucratic headaches, they probably come off better."

Indeed, the Berlin-based bureau which oversees West German business banks, has a clear volume of DM1,746.8bn—less duty to ensure that the then 1.9 per cent—and the branches of foreign banks here

comply with the Federal Republic's exacting banking legislation. This can cause difficulties.

For a start it insists that the person in charge of a foreign bank branch in the Federal Republic must speak adequate German. There have been cases of very well-qualified foreign bankers being refused permission to take over control of their branches because their command of the language was considered inadequate. American banks, among others, have been affected by this, as international banking qualifications do not, in that country, necessarily march hand-in-hand with linguistic ability.

While perhaps it is irksome for a senior banker to be sent back to the classroom, it has resulted in West Germany having a far greater proportion than most other centres of leading foreign bankers fluent in its mother tongue. Theoretically at least, this has given the foreigners a better chance to go out and get business. By no means as many people as the Anglo-Saxons so flippantly assume speak fluent English or French.

Having learnt his German, what are the business prospects for the foreign banker? Pickings for the small fry are not particularly good, according to many. One leading American banker said some time ago: "I just don't know what many of them are doing here. They must have sold their boards back home a very good line."

Emphasis

To-day, of course, there is a very heavy emphasis on the foreign exchange markets and the international underwriting business. Frankfurt and Düsseldorf are very important Euro-market centres. At the same time many of the banks have sought to build up business lending to prime corporate clients.

West Germany, however, is the home of the universal banking system, and competing with the big domestic banks in their own home market is no easy business. Although this is not to imply unfair competition from the West German domestic majors, the market is a far harder one for a foreign bank to crack than, say, Britain or the United States.

The stock market plays a much smaller role in funding the Federal Republic's industry than in the U.K. or North America. The banks themselves have a heavy equity interest in industry, and many businesses would rather turn to the banks for finance than to the equity market.

Consequently, in few other countries are businessmen so closely bound to their bankers. Not only do they have a direct commercial incentive in keeping on good terms with their "house bank," but, through

years of close contact, strong loyalties have been built up. "They looked after me in thin times and it would be wrong to turn my back on them in good times if they can still give me the service I want," seems to be the attitude.

No doubt these bonds are strengthened by the fact that bankers sit on the supervisory Boards of many companies whether their banks own equity in them or not. While it is hard to produce evidence for the assertion, it seems highly unlikely that the domestic banks consider any in the way companies are run is not reflected in the corporation's banking policies.

Foreign banks from countries with a high investment stake in West Germany are probably better placed than most in the stiff competition for corporate business. The American banks with their lists of multinational clients have a better start than many. The British banks do not do badly in this respect either.

The smaller foreign banks tend to get the left overs, which though good enough in times of plenty, can leave them on short commons during downturns. The past few years have been particularly tough in this respect, with prime corporate clients slashing back capital investment programmes and channeling resources into much less cash-hungry rationalisation programmes.

Despite the gloomy tone of this article, there is still a prosperous future here for smaller foreign banks that show flair and imagination. It is, after all, pointless to offer exactly the same services as the large domestic banks and the major foreign competitors.

The natural area of competition for the smaller foreign banks in West Germany seems

to be with the private banks which specialise in offering tailor-made services for their customers. Here the foreign banker, with his intimate knowledge of his own home market, is more on even terms. However, it should be pointed out that those private banks that have survived and prospered in the climate of the extremely hard competition of the past 20 years have done so on merit and an intimate knowledge of their customers and markets. They are not to be easily beaten.

Venture

Perhaps one of the best examples of imagination that pays is the joint venture set up by Skandinaviska Enskilda Bank, the Nordic countries' largest private commercial bank, and the Bayerische Landesbank. While the Skandinaviska Enskilda can hardly be described as a small bank, it was relatively late in establishing itself in West Germany.

Instead of setting up a branch operation in order to carve itself a slice of German-Scandinavian trade, it opted for partnership. It was a marriage of convenience between its client list—there are 440 Swedish-owned companies in the federal republic—and its partners' cash. It offered a solution to the Swedes' refinancing problems and gave the Bavarians easy access to the rich Scandinavian market.

After just under two years of operation, the joint subsidiary—the Deutsche-Skandinavische Bank—which has a nominal capital of DM40m, appears well on the way to goal of being the West German specialist in the Nordic countries. It is already returning very satisfactory profits, and its total assets have passed the DM1bn mark.

G.H.

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This is the real picture of BfG Bank für Gemeinwirtschaft based on high lights from the latest balance sheet:

	(in billion DM)	1976	1977
Total Assets:		26.21	29.95
Total Deposits:		24.60	27.50
Loans Outstanding:		21.54	24.59
Capital and Reserves:		.98	1.31

* preliminary unconsolidated figures as of December 31, 1977

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distributed the holding—which it took to prevent the block of shares from passing into foreign hands. This in itself is a fair example of banking power.)

In its commentary last June on the Monopoly Commission report, the federal Government not only agreed that such a restriction of voting rights in future was worth considering. It also felt examination must be given to restricting voting rights on existing holdings.

The banks point to a series of factors which they feel are often misinterpreted. Because they hold stakes in industrial enterprises they can frequently bring about constructive mergers which would otherwise have been almost impossible to achieve. They have, of course, the *Depositenrecht*, but because the banks have the right to represent them, many shareholders gain a voice at annual meetings which they would not be able to attend in person.

Without that right the meetings might indeed be delivered into the hands of one or two big shareholders with special interests. As for supervisory board membership—bankers ask who better is available to sit on it. They hold the positions not just because of personal skills but because they have behind them the whole analytical and technical expertise of their institution.

This amounts to a defence not that the banks have no power—but that they use it responsibly and for the best. It will be interesting to see what the committee set up by Herr Apel thinks of those arguments when it reports back.

Jonathan Carr

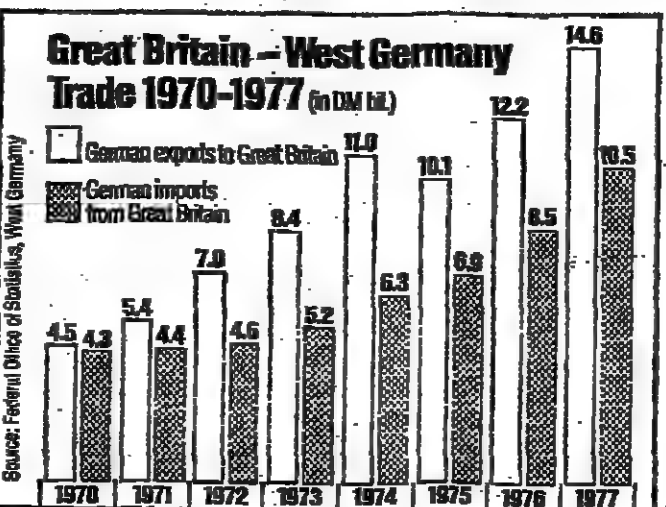
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GERMAN BANKING VI

Firm hold on capital market

THE BANKS ARE jealous of their position in the domestic capital market. Evidence of their determination not to yield their role as underwriters and managers came in January of this year when the big banks torpedoed an experiment by the Federal Finance Ministry to offer "borrowers' notes" (Schuldseheine) by tender.

Torpedo is perhaps a bit harsh, but the standstillness of the banks certainly made the experiment less than a resounding success. The Finance Ministry was trying for the first time to offer the long-term paper without going through the standing Federal Loan Consortium, which normally sets the terms for borrowers' notes and the bond issues for the Federal Government and agencies.

The paper is primarily of interest to institutional investors (minimum investment is DM10m.). The Finance Ministry was offering 6 per cent. annual interest on a ten-year maturity, and expected to raise about DM1.5bn. through the tender. The final haul was just DM980m., and that at a price of 99.40 per cent. or about 0.10 per cent. below what most people had considered an absolute bottom price.

The Finance Ministry downplayed the decidedly modest success of the tryout, and the

banks denied that anything so mean as just preserving prerogatives was at stake. In fact, though, when the Finance Ministry tried the next month to go to the consortium in the normal way, it had no trouble raising DM2.1bn. with the borrowers' notes.

In fairness, objective commentators noted that the price risk in a tender would have made investors cautious. The yield on the paper tendered was 6.08 per cent., or exactly corresponding to the current market conditions. Still, the banks certainly had not reason to encourage this independence on the part of the Finance Ministry, even less so as various "lender" governments were watching the experiment with interest.

Borrower

The Federal Government is the major borrower on the domestic capital market. Bonn had a net borrowing requirement last year of DM2.1bn. and this year's federal budget forecasts net borrowing of a record DM3.1bn. Net borrowing of all government entities this year is expected to soar to DM5.3bn. from DM3.2bn. last year.

In fact, public sector paper is practically the sole investment

in the German fixed-interest securities market, aside from mortgage obligations and communal bonds. The latter are issued by banks to re-finance construction and local government spending. In 1977, total net borrowing in the capital market was DM50.474bn. Of that, DM29.699bn. consisted of bank obligations, including the banks' own paper as well as mortgage and communal debentures. Public sector paper accounted for DM21.191bn. (with only a few new issues, redemption of mature industry obligations resulted in a negative balance of DM417m. in that sector's borrowing).

Industry borrowing is insignificant. The department store chain Kaufhof broke a dry spell of more than three years with a bond issue late in 1976. This was closely followed early in 1977 by new issues from Thyssen and the electrical utility VEW, and there was some hope that industry would return to the capital market.

The hope was short-lived, however. The economy grew slow, and industry avoided the bond market despite a precipitous decline in interest rates.

This decline has been the most prominent feature of the German capital market in the past year. The Bundesbank's

computation of average yields on bonds in circulation showed a fall in public sector bonds from 7.3 per cent. at the end of 1976 to 5.5 per cent. in January of this year. Yields on other capital market paper paralleled this development.

February provided further indication of a downward trend, and most analysts don't think the bottom has been reached yet. The Federal Government came out with a two-tranche issue in the first half of February. An eight-year bond carried a coupon of 5.5 per cent. while a 15-year bond was offered with a 6 per cent. coupon. Both tranches were given an issue price of 99.75 per cent. but were trading above par even before their official listing. An offering from the Federal-owned Bank for Compensation Settlements later in the month extended the maturity on the 5.5 per cent. coupon to 10 years and came out at par.

Yield on ten-year mortgage obligations meanwhile slipped to 5.30 to 5.55 per cent. by the end of February from 6.10 per cent. at the end of January and 7.25 to 7.30 per cent. a year ago.

Bond prices suffered a severe drop at the end of February following the Swiss move to block sales of domestic securities to foreigners. Fears that

Germany might impose similar restrictions led to panic selling. But the losses were quickly recouped and when the Bundesbank Council failed on March 2 to take any new action, dealers reckoned the price rise would continue.

Impulse

The most recent impulse for the fixed-interest market has been the cut in savings account rates to post-war lows. The round of cuts in the past few months was a result of the cut in the Central Bank Discount rate in mid-December (to 3 per cent. from 3.5 per cent.), which in turn resulted from the pressure of declining capital market rates.

The rate on passbook savings accounts is now 2.5 per cent., which appears too low even for the savings-conscious Germans. The shift of savings funds into bonds that has been taking place over the past two years has accelerated in past months.

January, in fact, was a record month for new issues, as DM11.2bn. of new paper came into the market. Investment fund certificates also posted record sales of DM1.3bn., of which DM1.1bn. went for bond-based funds.

Added impulse is provided by

purchases from abroad. While most of the orders for German paper are directed through Switzerland, dealers here presume that funds being shifted out of France prior to the parliamentary elections in March account for a good part of the foreign demand. Some worry that flight capital now blocked out of Switzerland will spill over into Germany and bring some official intervention after all.

Domestic investors prefer fixed-interest securities to shares following the traumatic experience of the 1974-75 recession, when dividends were cut and such blue chips as Volkswagen and AEG-Telefunken passed the dividend. The double-digit coupons on bonds issued at the time converted those willing to invest at all.

Bankers are hoping that the drop in bond yields combined with the improvement in divi-

dend yields due to the corporate tax reform will divert more funds into the stock market. Stock prices did in fact receive an impulse in February from rumours that the chemical giant Bayer would pay a cash dividend of DM6.50, which with the tax credit would yield 7.2 per cent. on the blue chip.

The optically high yield is an attraction for the German investor. This yield sensitivity explains the strong domestic interest in high-coupon Euro-mark bonds. While top-ranked addresses generally are snapped up by foreign investors, German investors go for lower quality horrors with high coupons, like Latin American countries.

Of course, rates on the Euro-mark bonds have declined in step with those on the domestic market. The Mexican Electricity Commission (CFE), for instance, announced at the beginning of March a ten-year issue with a provisional coupon of 6.75 per

cent. This is significantly lower than the 8 per cent. coupon on a seven-year bond offered less than a year ago, but of course higher than new government bonds.

But private investors in particular shy away from longer maturities. The combination of higher yields and shorter Treasury bills (Bundeschatzbriefe) attractive. The interest is higher than on savings accounts and the bills can be sold back after one year.

So now there is talk among the savings and cooperative banks of offering savings certificates (Sparbriefe) with life spans shorter than the current four-year minimum. The idea here is to make some competition for the government and the savings banks. The German Banking Commission (GFB), for instance, announced at the beginning of March a ten-year issue with a provisional coupon of 6.75 per

Darrell Delamaide

Deep into share dealings

UBIQUITOUS might be a better word than universal to describe the role of German banks in the country's stock exchanges. Perhaps no better clue to the power of the universal banks in German economic life can be found than in the comprehensive role they play in the benchmark institution of the market economy.

It is not only that the banks underwrite new listings and share issues, or just that they serve as floor brokers and public order officials, or even just that they trade large blocs of stock on their own account or for the trusts or for the affiliated public investment funds.

Nor is the influence of the banks limited to the fact that most industry and corporate analyses are prepared by their economic departments or by the investment institutions related to them, nor that investment advice for institutional as well as private investors comes from bankers.

Aside from all this, the banks own a hefty chunk of the listed nominal capital—one estimate puts direct ownership at a nominal DM5.5bn. Top bank executives sit on the Boards of major industrial companies, not infrequently as chairmen. Also important is that practically all German shares, being bearer shares, are kept on deposit with the banks and the banks have the right—they say, the obligation—to vote these shares by proxy unless they receive instructions to the contrary from the shareholders. In this manner the banks control a further DM36bn. nominal value. Altogether, the banks control more than half the DM82bn. of shares in circulation.

In short, Germany's universal banks violate many of the most basic principles of Anglo-American philosophy on bank involvement in the stock exchange. The depth of their involvement controversy in Germany. At these times, the banks highlight the advantages of universal banking, soft-pedal the notion of influence and in general try to keep a low profile. Universal banking they defend as efficient and beneficial for the customers, noting that in England and America as well as other countries, the natural evolution seems to be in the direction of universal banking.

The argument seems eternal and certainly will not be settled soon. Meanwhile the private investor at least has the con-

venience of simply walking into his local bank branch, filling out (or just signing) a form to buy some shares. The money is automatically debited from his account and the shares automatically registered in his own deposit, for which he pays a modest fee. He will be duly notified of dividends, annual meetings, and any special business that arises.

Banks were instrumental in gaining passage for the German corporate tax reform that became effective last year. The law provides that shareholders receive a credit on their income tax equal to 50 per cent. of the cash dividend for the tax on the dividend. Even though most companies are expected to cut their cash dividends to compensate for the higher taxes the law imposes to pay for the tax credit, the domestic shareholder is expected to realise an effective dividend increase of 30-40 per cent. in most cases.

Encourage

The plan was that dividend yields would rise to compare favourably with bond yields and encourage the cautious German investor to overcome his traditional reluctance to buy shares. The law, which applies to fiscal years ending after January 1, 1977, and so to dividends just being announced, has been a little slow in breaking in on the consciousness of German investors. Because the tax credit applies to 1978 income, it will not be reported until 1979, so that the impact is likely to be delayed.

Still, the banks have been assiduous in their efforts to educate the private investor to the benefits of the new law. The precipitous drop in bond yields over the past year, and especially the past few months, and the trend of companies there are no statistics for over-reporting so far to maintain or only slightly cut their dividends have provided some incentive for investors to shift into shares.

Before the new turbulence in currency trading set in at the middle of last month, stock prices almost topped last year's high. The Commerzbank Index of 80 leading stocks rose to 812.7 on February 10, compared with the 1977 high of 813.3 on November 17. Meanwhile, Bundesbank statistics during December showed turnover in shares actually exceeding bond

turnover in the autumn months of September, October and November. Discouraging economic forecasts, currency unrest and the prospect of tough wage negotiations sent investors scurrying back into fixed-interest securities (bond turnover for the year was DM35.5bn. against DM27.6bn. for shares).

But the prospect of higher dividend yields from the tax reform gives the stock market a helpful boost and bankers take every opportunity to remind the public of its benefits; they are also making efforts to keep the idea of capital gains alive.

A rather curious form of this promotion are the "Source Games" sponsored by German business publications. The monthly periodical Capital is launching one this month in collaboration with Commerzbank. The reader gets an account of DM30,000 "play money" to invest in selected stocks of his choice. Whoever makes the most out of his capital in three months wins DM20,000 real money. The weekly Wirtschaftswoche, working with Deutsche Genossenschaftsbank, sponsored a similar contest last autumn.

The banks also have lobbied heavily for some alteration in double taxation accords to relieve the "penalty" imposed on foreign investors, who do not get the benefit of the new tax credit but see the cash dividend cut. Special targets here are the tax agreements with Switzerland and the U.S., the two sources of most foreign interest in German shares.

The lawmakers specifically mentioned that some arrangement should be made for foreigners, but early negotiations have foundered. While there are no statistics for over-reporting so far to maintain or only slightly cut their dividends have provided some incentive for investors to shift into shares.

The banks also act as middle-men for domestic investors seeking foreign paper for their portfolios. German interest has been particularly strong in American issues. The dollar's sharp decline has made them more cautious, but some bank analysts and traders confide that now is really the time to buy American shares.

D.M.

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Simultaneous publication

The authorities are likely to be pleased by yesterday's banking figures, and not only because the clearers report an increase in advances to manufacturing industry. The figure which the financial markets were looking for was the eligible liabilities of the banking system as a whole, which gives an advance indication—even if a rough and sometimes seriously misleading one—how the money supply has risen during the same period. In the previous banking month, a rise in eligible liabilities of nearly 2 per cent turned out to give advance warning of a jump in sterling M3 of 24 per cent.

There were, almost certainly, special factors at work. The tax rebate, for example, was concentrated in the banking month to mid-January; there were unusual difficulties about seasonal adjustment; and support of the dollar had its own contribution to make. Given the warnings so forcefully uttered recently by both Governor and Chancellor about the folly of borrowing about a temporary divergence from trend, the markets might have relaxed.

The awkward fact remained, however, that sterling M3 had risen during the first nine months of the financial year at an annual rate of 14½ per cent, against an official target of 8-13 per cent. It would not be easy to get back into line in time.

Below 1½%

Whether or not the Government chooses to get back into line at all costs remains to be seen. It was a question recently raised in public, but not answered, by the Permanent Secretary to the Treasury, who pointed out that one had to balance the relative disadvantages of alternative courses, which were likely to vary from one time to another. But at any rate, the February banking figures are an improvement, with the rise in eligible liabilities back below 1½ per cent. The gilt-edged market, which had feared worse, gave a loud sigh of relief.

Even if the figures had been

The letter from MITI

MR. EDMUND DELL, the Trade Secretary, has won formal assurances from the Japanese Ministry of International Trade and Industry (MITI) which should, at least temporarily, end the outcry about the level of Japanese car exports to this country. The MITI letter is a first in a number of ways. It is the first time that a pledge to limit exports to Britain has been backed by an arm of the Japanese Government rather than just the motor industry. It is the first time, too, that the pledge covers commercial vehicles as well as cars. Besides that, it is notable that the Japanese share of the British car market this year should go down, in percentage if not in volume terms. In 1977 it was 10.6 per cent. Last January it was 13 per cent. Mr. Dell now believes that if the assurances are kept, it will fall back to a little under 10 per cent for the year as a whole. In return, the Trade Secretary has apparently told the Japanese that he does not now intend to go forward with plans for any more formal restrictions on the import of Japanese vehicles.

Annual

The first reaction to all that is that it could have been worse. Voluntary restraints are preferable to import controls, though it is perfectly clear that the Japanese have been exercising some sort of restraint all along—otherwise their share of the British market could easily have been much higher. And yet even voluntary restraints are the thin end of the wedge. It is hard to see how once they have been introduced, they can be lightly cast off. Mr. Dell hopes that next year an agreement will be reached between the motor industry groupings of the two countries without the need for Government intervention. That might be so, but it would require a quite unexpected recovery by the British industry for the British side to abandon the case for restraints altogether. One suspects that

the haggle over the Japanese share of the British car market is becoming an annual event.

There is also an ominous sign in the way commercial vehicles have been slipped into this year's deal. The Japanese share of the British market for light commercial vehicles in 1976 was just over 5 per cent. In 1977 it rose to just under 8 per cent. But what the agreement omits to note is that some of these vehicles are of a kind which no British manufacturer produces, yet for which there is obviously a demand.

Reconstruction

The case of heavy commercial vehicles is even odder. The MITI letter states: "Heavy commercial vehicles (over 3.5 tons) will not be shipped directly from Japan to the U.K." The fact is, however, that such shipments have scarcely existed in the past. British imports of heavy Japanese vehicles last year amounted to 36, and they came from Ireland. It is difficult here not to see the entry of protectionism even before there is a call for it. It may be called a preventive measure, but it does not fit well with Mr. Dell's general preference for free-trade.

That said, it is now up to the British industry to take advantage of such restrictions as have been imposed. If the gap left by keeping the Japanese market share down to 10 per cent is merely filled by more imports from Europe, it cannot expect much sympathy, and the Japanese complaints that they are being discriminated against will have been justified. Nor is it a matter only of supplying more of the British market; there is also the question of increasing exports. Britain's car deficit with Europe last year was much greater than its deficit with Japan. The U.K. industry is said to be undergoing a process of reconstruction; hence the need for the restraints on imports. But it cannot plead that indefinitely.

EVEN HIS most ardent supporters agree that President Jimmy Carter could do with a victory. Ten days ago, after the White House had persuaded the coal operators and miners to reach a provisional settlement to the three-month strike, there seemed a chance that he had pulled one off. But as Edward Heath could have told him, miners can be troublesome.

Therefore, with the national coal settlement in ashes, and with the likelihood that the majority of the members of the United Mine Workers will defy the law and stay off the job, President Carter is suddenly faced with the toughest test of his leadership qualities so far in the domestic arena. While it is true to say, in defence of the President, that he has placed before the American public a whole series of hard issues that a more political or less brave leader might have ducked or finessed, it is also accurate to point out that the list of his achievements is not as long as it might be—and not as long as is considered necessary to satisfy a nation that, Vietnam and Watergate notwithstanding, still likes to watch a strong chief executive in action.

No easy choices

There is no doubt that, if he had had the choice, Mr. Carter would have preferred the miners not to become the litmus test of his leadership. As Mr. Jody Powell, his press secretary, recently noted in discussing the three courses of action open to the President—invocation of a "cooling off" period under the Taft-Hartley Act; seizure of the mines and compulsory arbitration—there is in every decision paper I have seen a much longer list of cons than pros for each one of them.

For many months now, the President's chosen battle-grounds have been two issues: ratification of the Panama Canal treaties by the Senate and congressional passage of the Energy Bill. There seems to be a good chance that he is on the verge of a significant political triumph on the first, which, if realised, will be a notable testimonial to patience, perseverance and persuasion. It may not be the sort of victory which, outside the western hemisphere, will attract the headlines, but domestically it counts for much, especially for a President who has been accused of political inexperience.

The progress of the Energy Bill has been much less happy, although the prospects of Mr. Carter getting perhaps half a symbolic loaf still exist. The President has tried the same subtle, almost deferential approach which baffles foreigners

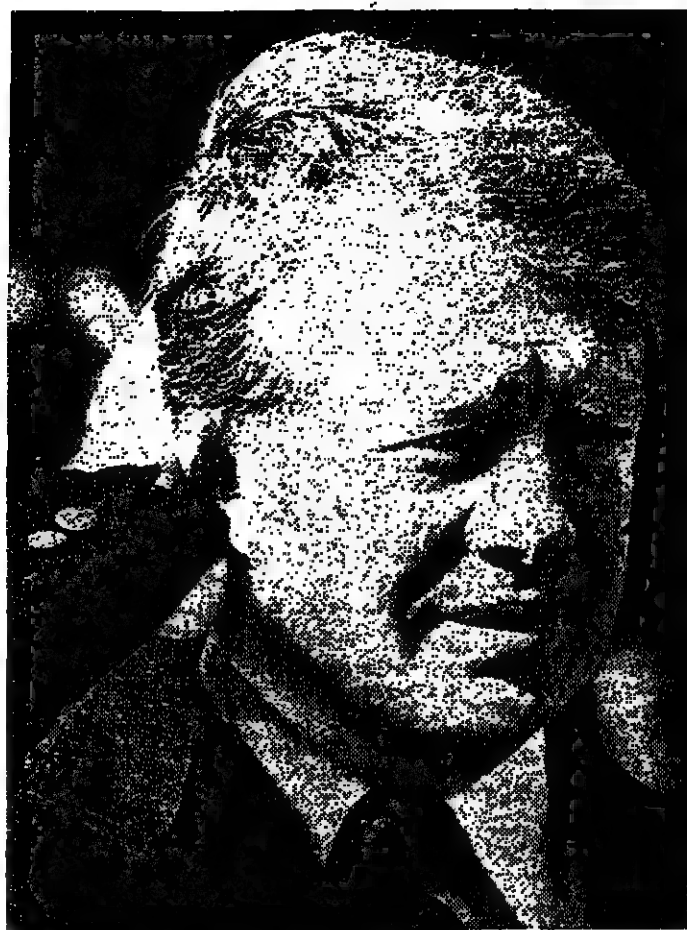
but which seems to be working in the case of the Panama Canal. With energy it has been less successful and appears to have encouraged, rather than lessened, congressional delay and intransigence. However, it is increasingly probable that Mr. Carter will resort to unilateral executive action—in the form of levying additional duties on imported oil, for example—in the not too distant future.

But it is his handling of the coal strike which is the key criterion. Some critics have charged that the Administration woke up too late to the sheer intractability of the miners' dispute and that Mr. Ray Marshall, the Secretary of Labour, was too self-effacing to use the sort of influence his position gave him at an earlier stage of the negotiations. But this disregards a decision taken at the very highest levels of Government to give the collective bargaining mechanism its maximum chance—and to step in only when it had failed.

Fleeting, that intervention appeared to be successful. The pressure the Administration brought to bear on both the miners' bargaining council and the Coal operators in the last fortnight in February was an almost classic exercise in Presidential authority. The key manoeuvre of persuading the mine owners to accept a contract they were inclined, in their determination to break the union, to turn down, was pulled off by the one acknowledged traditional politician in Mr. Carter's inner circle.

It was Mr. Robert Strauss, the Special Trade Representative. He felt no compunction about bringing to the attention of the steel companies, with their large captive coal subsidiaries, that the Administration had put into effect, and was quite capable of amending, a system of reference prices for imported steel which is designed to afford them a measure of protection against foreign competition. Whether suggested by Mr. Strauss or not the threat, two Fridays ago, that the President would go on national television to announce, presumably, a temporary Government takeover of the mines, served to concentrate the minds of the operators.

But it soon became clear that the miners themselves, whose confidence in their union leadership was entirely dissolved, and whose sense of injustice was aggravated by the anti-strike provisions and reduced social and medical benefits in the proposed contract, were in no mood to settle. Thus Mr. Carter found himself with his options curtailed. He might have coupled his invocation of the back-to-work Taft-Hartley Act with seizure of the mines, and did. Indeed sweeten Taft-Hartley by offering the miners the new



President Carter (left): his handling of the coal strike could cause a reaction of sympathy with the miners. Right-hand picture shows miners triumphantly carrying gifts of food received from farmers sympathetic with them.



rather than the old contract rates of pay. But in the end he determined that it was the miners who were the principal obstacle, and therefore the miner's on whom the screws had to be turned.

It has emerged that Mr. Carter made up his mind quite early last week that his only recourse was to Taft-Hartley, the base of the union movement, but did not communicate his decision to his closest advisers before the week-end. The reason, it is said, is that if he had passed the word on, last minute attempts to persuade the miners to settle would have been weakened. In fact, the incident speaks volumes of Mr. Carter's approach to the exercise of the presidency.

The President likes to think of himself as a rational man, the sort who, after much thought and study of the minutiae of a case, comes to conclusions which, since he considers them reasonable, all reasonable men should accept. Of late he has begun to modify some of his inclinations because of political considerations, but the visceral streak remains: thus "three mairlin" business lunches are wrong and should not be allowed as a tax deduction, regardless of the political storms that such a relatively small financial saving might provoke. Many of his decisions are taken privately. While it is true that Mr. Carter has en-

couraged a collegial form of government, in practice his cabinet has rarely asserted itself either collectively or individually. Most of Mr. Carter's senior appointees are technicians and managers, that is what he wanted when he chose them to help make government more efficient and responsive. But it has also left much of the policy burden on himself, on Vice-President Walter Mondale, on his closest White House staff, and on individuals like Mr. Strauss. Mr. Carter's increasing reliance on the politically wise Mr. Strauss is evidence of his at least partial recognition that managers cannot do everything, particularly in Washington.

Supremely confident

The rational, non-imperial Carter remains: the central force, supremely confident of his own intellectual abilities. As he has said on many occasions, "the one thing he dislikes is 'crisis management'." Because it is the antithesis of a reasoned approach. The trouble is that presidents often thrive on crises. Even Mr. Gerald Ford, assuming that he was, understood that a president sometimes had "to do something." His popularity was never higher than after he had sent marines to recapture the warship

Mayaguez from the Cambodians in 1975. President Lyndon Johnson did not suffer in the polls because of the Gulf of Tonkin resolution which escalated the Vietnam war, any more than did John Kennedy in the immediate wake of the disastrous Bay of Pigs invasion. Yesterday, Mr. Carter invoked the Taft-Hartley Act in an almost perfunctory, even apologetic manner, accompanied by none of the drama that is normally associated with such a major step.

The President is running the risk of being hoist on a his own petard. He wants to be judged on the strength of competence. But, rightly or wrongly, the public, according to the polls, finds that he is not as competent as he might be. His personal popularity is not in doubt, with even his sharpest critics praising such disparate public performances as his conduct during the funeral ceremonies for Hubert Humphrey and his charm and wit at a recently televised White House concert given by Vladimir Horowitz, the pianist.

There are perfectly good logical reasons for not over-reacting to the coal strike and turning a serious issue into a frenzied one. Although the economic consequences of a prolonged strike are beginning to be felt, the country is far from being in a catastrophic state. Mr. Alan Greenspan, Mr. Ford's economic adviser, has

calculated, for example, that if only a third to half of the miners go back to work, the economy will muddle through without serious damage.

There is a danger that confrontation with the miners will provoke an anti-Government backlash, but it may be tempered by the conservative sentiments of many members of other unions who feel that their own jobs may be put at risk. There seems to be a general feeling in the country that the miners are a special case, in that coal is an industry with unique managerial, labour and social problems. This may explain why politicians, newspapers and other opinion-makers have been to date loath to jump in with criticism of the way President Carter is handling matters.

Nevertheless, Americans still like their President to give a lead. Harry Truman was the source of many a dictum, one of the best of which was quoted by Mr. Tom Wicker, the New York Times columnist, today: "The principal power that the President has is to bring people in and to try to persuade them; to do what they ought to do without persuasion. . . . That's what the powers of the President amount to." In invoking Taft-Hartley, Mr. Carter has called on the law to provide most of the persuasion; he may need to be seen to be doing more than that.

MEN AND MATTERS

Rough water at the Palladium

This must be the moment for Townsend Thoresen to adopt a new motto: "There is no business like ferry business." After all, if you are carrying 600,000 cars a year across the Channel, why go hiring the London Palladium for a fortnight—especially when all you may get for your trouble is a metaphorical custard-pie in the face?

For readers who are not breathless fans of such entertainers as Perry Como, Diana Ross, and The Carpenters, it should explain that T.T. is sponsoring an all-star festival at the Palladium in the first half of May. The total outlay, a good part of which the company hopes to recoup by ticket-sales, exceeds £1m. The eyebrow-raising aspect is that, before you can buy a ticket for any of the shows, you first have to pay for a return booking to the Continent for a car and at least two adults by Townsend Thoresen. That will cost you at least £50.

The company's line is that it is doing its customers a good turn by giving them priority. But my inquiries show that they are enraging the public at large and the theatre ticket-agencies in particular. "It has been a bundle of aggravation from start to finish," said an executive of the Mayfair agency, Lacon and Ollier. "It has put the public's back up."

The manager of a leading Shaftesbury Avenue agency said: "The whole idea is amazing." He also had views on the prices of seats to see the stars—some of whom are being paid nearly £50,000 a night. "£20 for the front stalls for Perry Como!" he cried in fitting histrionic style. "And £12.50 for Petula Clarke. She was only £8 last year."



So, who had given the ferry-men the idea? I tracked down Len Castle, who told me he was a theatrical entrepreneur. He said that people who complained were "looking at it back to front." The fans would get the tickets, without queuing. Castle assured me that this was the "first of many" sponsored entertainments he was planning.

Townsend Thoresen have scattered leaflets far and wide about their promotion. They need to, with 50,000 seats to sell in such daunting conditions. I asked how sales were going. "It is a bit soon to say," a spokesman replied, then reiterated the argument that, but for T.T. sponsorship, some of the stars would not be visiting Britain at all this year. After March 31, T.T. would dispose of unsold tickets "at its sole discretion." Even those of us who don't want to buy ferry tickets? My question was quickly deflected.

The star of the first night at the Palladium will be Mike Yarwood. Perhaps he will give an impersonation of Townsend

Thoresen managing director, Brian Thompson, giving an impersonation of Lord Grade.

Ship shape

British Shipbuilders are set for a paint job now that Keith McDowell is moving to head its information services. He is moving from the Department of Employment, which could be useful background given the yards' problems. But he has had some other difficult jobs in the past, not least giving William Whitelaw a spruce image in Northern Ireland.

Whitelaw brought him back to London to be director of information at Employment. Whitelaw and the Tories of course soon went because of the miners but McDowell stayed on and has been a watchdog of the government's pay policy. His salary for his increased duties? "A modest increase," he told me.

Unsettled sect

The Middle East has seen its standards change since Sadat began but I never thought I would hear of Jews asking that a part of Jerusalem should be declared a Jordanian settlement. The demand comes from the Neturei Karta, a sect of some 1,000 faithful who believe that the Kingdom of Israel can only be re-established by the Messiah himself and thus regard to-day's Israel as a blasphemous, secular creation.

Their name means "guardians of the city" and they live in the Mea Shearim (Hundred Gates) quarter of Jerusalem. They spit and throw stones at women with bare arms.

During the fighting for Jerusalem in 1948 the Neturei Karta tried to surrender to the Jordanian legion. Since the 1967 war they have been unable to visit the Wailing Wall as they have pledged never to visit the holy sites in the Old City as long as this is controlled by the "Zionists."

But now they have a "solution." Three members of the sect are to travel on U.S. passports to Jordan, hoping to visit King Hussein. If he will declare their settlement a Jordanian settlement then they argue they can obtain his permission to visit the Wall.

Tricky twins

If you happen to be a long-distance runner or a laundry worker, Dynamo may be just the product for you. But make sure you buy what you want. Colgate-Palmolive are now marketing a liquid detergent with this brand name, even though Beechams have had their own Dynamo, an energy booster, for years.

There could be some mix ups ahead, with it seeming better to be a washing machine than an athlete.

Kindly thought

From the staff magazine of a Leeds company: "Although J. Edgar Hoover was always prepared to take a calculated risk in his position as chief of the FBI, it is said that he never ate any of the many delicacies sent to him by unknown admirers for fear that someone might thereby try to poison him. He gave such food to orphanages and similar institutions."

Observer

Staffordshire Potteries (Holdings) Limited

INTERIM STATEMENT ON THE GROUP PROFIT FOR THE SIX MONTHS ENDED 31ST DECEMBER, 1977
UNAUDITED ACCOUNTS

	Six months ended 31 December, 1977	1976
	£'000s	£'000s
Group Turnover	5,088	4,414
Trading Profit of the Group	403	365
Interest	27	48
Net Profit Before Tax	376	317
Taxation	34	52
Net Profit After Tax	342	265
Minority Interests	6	(1)
Profit attributable to Holding Company	348	264
Dividend—interim	56	50
To Reserves	292	214
Interim Dividend per share (net)	1.265p	1.15p
Basic Earnings per share	7.85p	6.07p
Fully diluted Earnings per share	7.77p	5.90p

1. Interest for the current period has been reduced by interest relief grants received.
2. Taxation comprises overseas tax and advance corporation tax on the interim dividend.
3. Minority interests reflects the acquisition by the holding company on 1st July, 1976 of 6,838 shares and on 1st July, 1977 of 742 shares in Staffordshire Potteries (Canada) Limited (the holding company's shareholding in this company is 91.04%).
4. Holders of £47,710 of Loan Stock converted into 93,192 Ordinary shares of 25p each in December 1977 leaving £25,764 of Loan Stock still outstanding. Following on conversion of the Loan Stock the issued share capital is now £4,443,662 Ordinary shares of 25p each.

External sales for the six months ended 31st December, 1977 have increased by 15% to £5,088,000, with export sales showing a 33% increase to £1,817,000. Corresponding pre-tax profits have increased by 19% to £376,000. The slackening in demand in the U.K. due to the general recession at retail level has been mitigated to some extent by our healthy overseas order book. Although the Board anticipates a satisfactory full year's results the current rates of exchange for the £ Sterling may lead to some pressure on profit margins.

Our capital investment programme, the major part of which is now complete, has greatly improved manufacturing efficiency and will enhance the company's ability to remain competitive in principal overseas markets. The full benefit of increased sales from the expanded dinnerware production should be obtained in the autumn. The interim dividend will be increased by 10% to 1.265p per share and will be paid on 14th April, 1978 to shareholders on the register at the close of business on 28th March, 1978.



مكزامن الأصول

Financial Times Wednesday March 8 1978

Tractors follow the world economic rut

BY ARTHUR SMITH

E.U.C., as the leading manufacturer of agricultural tractors in Western Europe, could expect to escape the downturn in demand from record levels of recent years. Unofficial estimates of the industry suggest that demand fell 16 per cent. of tractor output in the free world, including Japan, is supplied in Britain.

But Massey-Ferguson and Ford, two companies that have led over the past decade for leadership of the U.K. market, have both announced extensive cut-backs. International Harvester, which has thrust its way into third position, has been expected to cut production by at least 10 per cent. from the 1977 level, but the company has not yet decided whether to do so.

But, as suppliers to a critical industry like agriculture, the tractor manufacturers have learned to live with sudden swings in demand. From a position of running plants near to full capacity, overtime working, and long delivery delays, companies are now having to fight for orders and to cut production programmes. Good harvests in 1976, and consequent large stocks, particularly in North America, have held down world prices of wheat and feed grains. Reduced farmers' liquidity and eroded investment confidence. To the downturn of demand from the advanced western economies must be added the political and economic uncertainties which hamper sales to the developing nations.

Massey-Ferguson, International Harvester, and Ford have attributed part of their production cutbacks to the economic crisis in Turkey. From being the biggest market for

eventually located its main European operation in West Germany.

At present, manufacturers are treating the fall in demand calmly, pointing out that the downturn is from an exceptionally high level. The past boom can be traced to 1972, about the time of the intervention by the Soviet Union to buy up the United States grain surplus. Farm commodity shortages led to higher prices, which attracted more land into cultivation and placed new demands upon the agricultural equipment suppliers. In the U.K., profits from potatoes and other crops drove farmers to the funds and the confidence to press ahead with new investment to push tractor sales to a record 35,381 units in 1976, well above the forecast trend for the current decade of just over 30,000 vehicles a year.

But, as suppliers to a critical industry like agriculture, the tractor manufacturers have learned to live with sudden swings in demand. From a position of running plants near to full capacity, overtime working, and long delivery delays, companies are now having to fight for orders and to cut production programmes. Good harvests in 1976, and consequent large stocks, particularly in North America, have held down world prices of wheat and feed grains. Reduced farmers' liquidity and eroded investment confidence. To the downturn of demand from the advanced western economies must be added the political and economic uncertainties which hamper sales to the developing nations.

Massey-Ferguson, International Harvester, and Ford have attributed part of their production cutbacks to the economic crisis in Turkey. From being the biggest market for

U.K. tractors in 1976, with sales of 19,413, Turkey took only 7,327 units last year. The contract won by International Harvester to supply 2,500 tractors a year in addition to 4,000 sets of components ended with the decision by the Turkish Central Bank to restrict imports merely to "emergency and strategic" goods.

For Massey-Ferguson, the virtual closure of the Turkish market, to which it supplied more than 8,000 units a year, has contributed to the planned lay-offs at the Banner Lane factory, Coventry. Banner Lane, claimed to be the largest tractor plant in the western world, supplies vehicles and components to about 190 countries, and last year accounted for 37.5 per cent. of the Canadian-based multinational's 172,800 world tractor sales.

Though the scheduled lay-offs are extensive, the possibility of redundancies has not yet been raised. However, management has told the unions that not only are prospects poor for an improvement in demand, but also that a number of markets will need to pick up just to support present production programmes.

Massey-Ferguson is particularly exposed because of the aggressive expansion policy pursued in recent years. Whereas major rivals, like John Deere and International Harvester, have a strong home-base with the bulk of their sales going to the less volatile North American market, Massey-Ferguson has looked to the growth markets of Latin America and Third World countries. Despite the risks posed by political and financial instability, the Canadian company has invested in countries like Brazil and pioneered joint venture schemes with states such as Iran and Libya.

BRITISH EXPORTS OF TRACTORS*

(In Units to Selected Countries)

	1975	1976	1977		1975	1976	1977
Belgium	930	1,221	1,942	Australia	8,878	5,345	5,784
Denmark	2,967	5,908	4,498	Canada	5,092	3,947	2,729
France	2,181	2,114	2,801	Greece	2,093	3,425	4,747
West Germany	1,468	1,515	1,348	India	4,773	6,304	14,910
Italy	8,496	10,974	11,849	Japan	5,202	4,819	4,714
Irish Rep.	351	457	572	Libya	1,183	1,010	1,718
Netherlands	2,304	2,186	3,371	Morocco	501	1,415	1,468
EEC	19,669	25,497	26,421	New Zealand	2,993	2,511	3,442
Austria	2,792	2,474	2,370	Nigeria	1,575	1,141	2,141
Finland	5,513	4,854	6,713	Pakistan	5,761	10,272	7,686
Iceland	247	340	372	South Africa	12,423	6,165	2,933
Norway	4,805	5,155	5,543	Thailand	3,390	3,237	4,171
Portugal	1,100	2,787	2,519	Turkey	12,116	19,413	7,572
Sweden	4,652	4,743	3,530	U.S.	7,695	7,915	5,716
Switzerland	848	777	723	Venezuela	2,340	1,990	1,922
EFTA	22,057	20,552	21,670	Total exp.	136,289	140,570	126,077

* Farm and track tractors including used tractors. † Under investigation. Source: Agricultural Engineers Association

The world tractor market is fiercely competitive, with the multinationals often negotiating direct with governments for the big contracts. The very size of such projects is another factor contributing to the uneven flow of new work.

The Japanese, with an annual output of around 250,000 units, have so far concentrated their attention upon the small horticultural-type tractors of up to 30 hp. Leading multinationals have made arrangements to market these vehicles in the West. The Japanese are beginning to show an interest in moving upmarket into the larger tractors, but are not regarded as an immediate threat.

However, incursions by the East European nations into the free world markets have caused ripples of concern. Complaints have been made about the low prices of mass-production models offered by Belarus, of the Soviet Union; Ursus of Poland; Zetor, Czechoslovakia; Univer-

sal, Romania; and Forschrift, of East Germany. But the multinationals are confident that at a time when they can offer early supply, they can present a total package sufficient to hold out the challenge of the Comecon countries.

Given the competitive confines within which they must operate, the multinationals are constantly examining the merits of drawing components and units from one plant rather than another. The point was underlined by Massey-Ferguson during the damaging 11-week strike at the Coventry plant last year. Management pointed out that assembly operations in the city were under threat, not only from domestic and foreign competition but also within the structure of Massey-Ferguson worldwide. Since the late 1950s the Canadian company has reduced its dependence upon the U.K. by increasing tractor assembly and manufacturing facilities in France. Imports

from the Beauvais plant helped to offset the damage inflicted on the company by the Banner Lane strike. But Massey-Ferguson argues that the Coventry factory remains competitive, and has announced plans to improve and expand production facilities.

The assembly operations of the Banner Lane plant, as a proportion of world activities, will undoubtedly decrease as the company pursues its policy of setting up local manufacturing facilities to overcome the tariff, tax, and other barriers imposed by the developing nations.

Ford, which took advantage of the Banner Lane strike to claim a 31.4 per cent. share of the U.K. market last year, has announced a £12m. plan to modernise and increase the capacity of its Basildon plant. The U.K. operation, with an output last year of 47,825 units, accounted for more than one-third of Ford's world tractor sales of 125,075. The fact that the 4,000-

strong Basildon work-force supplies engines and hydraulic equipment for Ford tractors world-wide makes it vulnerable to any general downturn in trade. More significant, Basildon is geared to supply "test and drive" markets, with the Antwerp factory serving the more stable Common Market and the Michigan plant concentrating upon the United States.

International Harvester, partly because of its success in introducing a new range of tractors to comply with noise regulations, has increased its claimed share of the U.K. market from 7 per cent. in 1973 to 18.5 per cent. last year. An 18 per cent. reduction in the 1,700-strong work-force at Bradford is planned, largely to overcome problems posed by the loss of the Turkish contract. But at Doncaster, where 4,700 are employed on manufacture of tractors and other agricultural equipment, there were no plans to reduce manpower. Some £11m. of new investment was announced only last year for the U.K. plant.

The main question confronting all the manufacturers, though they are affected to varying extents, is how deep and how prolonged the current recession will be. In the important North American market, the average annual volume of agriculture tractor sales in the period 1966-1976 has declined at an average annual rate of 1 per cent. But within the total there was a move towards larger tractors: sales of vehicles of more than 80 h.p. increased at an annual rate of 1.7 per cent., reflecting the move towards fewer but bigger farms—a feature common to all the developed nations. Another factor increasing the value, if not volume, of sales is the demand for greater sophistication in vehicles. Technological advances have been

made in areas such as hydraulics and transmission. Reflecting the low farm commodity prices, unit tractor sales declined by around 9.7 per cent. in North America during 1977, and are expected to show a further 9 per cent. drop in the current year. In Western Europe, sales in 1976, at 240,000, were little different from the level ten years earlier, but fell last year and are likely to decline by a further 8 per cent. in 1978.

In Latin America the average annual 10.9 per cent. growth in unit sales continued into 1977, but is expected to fall by 6 per cent. this year. Performance depends largely upon Brazil and Argentina, both of which are currently suffering from rapid inflation, serious balance-of-payments problems, and credit restrictions.

It is difficult to generalise about the developing nations of Africa and Asia, but sales have tended to increase by around 13.5 per cent. a year over the past decade. Despite a 3 per cent. fall in 1977 and continuing economic problems, in important markets, like Turkey and Pakistan, an overall 2 per cent. growth is anticipated for the current year.

Against such forecasts of market trends, the mood of manufacturers at this stage is more one of uncertainty than concern. The present downturn is seen merely as a temporary, if inevitable, cyclical set-back in an otherwise expanding pattern of world demand. In the developed countries, there is a powerful political impetus to raise agricultural output. For the industrialised nations, with their high labour costs, the drive to improve efficiency, yields and profitability will inevitably increase demand for expensive and more sophisticated tractors.

Law and order

from the General Secretary, Labour Party.

Sir—Your correspondent, Mr. Christopher Radmore, who writes about the U.K. market, has asked me to say that I am not following out the Conservative present propaganda.

There is now a standard pattern: (1) find something that is frightening some people; (2) exaggerate it; (3) blame it on the Labour Government; (4) suggest that a Conservative Government would eliminate the threat.

Mrs. Thatcher's race scare set a pattern. She must have been told that 98.7 per cent. of the white population of the U.K. are white, and only 1.3 per cent. are coloured (including those of Indian descent). Yet she talked TV to an audience of millions telling them that people were being "swamped". As a result of this a number of ill-fated street interviews were said. I switched to "voting" because they will "immigrate". Hundreds of our canvassers—the same as Mrs. Thatcher really—asked that 3.3 per cent. of the population were about to swamp 96.7 per cent. and would stop a full stop to immigration.

Now to Mr. Radmore. I share grave concerns of responsible politicians for the extent of violence. Mr. Radmore's more modestly than the Conservative Government will obviously not bring overnight changes but the attitude of the U.K. many of whom are afraid of being attacked in the street at night or in the car at daylight, is now such that many "soft" politicians like

responsibility in your columns about "industrial democracy." But I must ask one question of Mr. Peter Brooke, secretary of the Cambridge Workers Control Group, who took the trouble to read my letter through your columns (March 3).

"May I ask Mr. Brooke why his 'sovereign beings' should bother to assemble in their rubber rooms at all if the Conservative Government is not following out the Conservative present propaganda?"

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first half of 1977, it was Chirau and Ndweni who took much of the initiative; in the more recent, semi-public, sessions ZUPO has played a full, and sometimes vital, part.

If it is the Foreign Secretary's belief that it is the people of Rhodesia who should decide their own future, it is distasteful to the extreme that he should attempt to exclude those who represent a sizeable section of the population. It is to be hoped, also, that the British media will give a fair hearing to this body of opinion. Your own African Affairs correspondent could help.

J. McK. Gibbs, Clifton College, Bristol.

stices, it increases in value. There is thus no penalty on holding land out of use—in fact it is profitable to do so—and this has enormous economic consequences.

There may well be a large amount of land unemployed because of its undesirable location. Land that no-body wants to use is not important. What matters is the large amount of land that people do want to use, but which is held out of use pending a higher price.

Speculation in land is quite different from speculation in commodities. Commodities are not in fixed supply, and the effect of speculation is to even out prices and adjust supply to demand. Nothing like the same effect is had on land however. Speculation in land merely forces up its price to over higher levels because supply cannot be increased.

It is true that with land value taxation the selling price of land would fall towards zero, being driven out of use by the tax. The tax took 100 per cent. of the rent. Land value taxation is not a measure of land nationalisation, however, for "ownership" and control would remain as now. It is, however, a measure of rent nationalisation, and the land is it should be for the land belongs in right to the whole community.

There would not be any difficulty of valuation, or assessment, even with the 100 per cent. land value taxation. Selling price would disappear, but rental value remains, and that is what is assessed. The assessment would be based on rents actually passing, and would be revised every year.

R. C. Grinham, 12, Kimberley Way, Chingford, E.A.

As to compensation, to my mind the boot is on the other foot. The annual value has largely fallen into private hands for hundreds of years probably since the Enclosures Act. That was not justice. Let us let bygones be bygones and start doing it right, now.

T. H. Graves, 8, Spring Terrace, Paradise Road, Richmond, Surrey.

From Mr. M. Lusby

Sir—I was very pleased to see the Financial Times devote three articles (March 2) to the situation—which has now been brought out into the open—regarding the appalling treatment of British Waterways Board by the Department of the Environment.

I would, however, take up the statement in the Editorial comment reference Ministers' reluctance to commit themselves to a major expenditure for a small and declining commercial significance and which are largely and increasingly recreational.

Responsibility for the canal system being small and of declining significance (if indeed it is) lies wholly with the Ministry. It is they who have refused to assist and, in fact, placed obstacles in the path of progress.

There is nothing wrong with the canals being largely and increasingly recreational—the increase, thankfully, has assisted in some small way in keeping them alive and incidentally prove a source of income. Also, since when has sport or recreation been of so little interest to Governments, large advertising concerns, tobacco companies, breweries, car manufacturers, etc.? After all, the Government appeared to think it significant enough to create the post of Minister for Sport.

It is not so well known that to build a new canal costs less per mile than it does to build a motorway (and certainly does less to destroy the environment). Also, that to close a canal is more costly than to build one and the lack of maintenance situation that BWB has been forced into will, ultimately and inevitably, lead to this state in some instances.

M. D. Lusby, 12, North Hill, Foreham, Hants.

GENERAL

U.K. balance of payments (fourth quarter).

TUC Economic Committee meets.

Dr. David Owen, Foreign Secretary, goes to Washington for talks on Rhodesia with Mr. Cyrus Vance, U.S. Secretary of State.

Agricultural safety and health report published.

PARLIAMENTARY BUSINESS

House of Commons: Wales Bill, committee.

House of Lords: Debates on parental choice in education; crime prevention; and Cyprus Select Committee: Expenditure (Trade and Industry sub-committee).

To-day's Events

Subject: Employment and Training Services. Witnesses: CBI and TUC (4.30 p.m., Room 15).

OFFICIAL STATISTICS

Construction output (fourth quarter).

COMPANY RESULTS

BT (full year). Stetley (full year). F. W. Woolworth (full year).

COMPANY MEETINGS

Bakers, Household Stores, Leeds. 12. Blundell Permeleg, Connaught Rooms, W.C. 12. Homefray, Halifax. 12. Lookers, Manchester. 12. Marley, Sevenoaks, Kent. 12. U.S. and General Trust, Bucklersbury House, E.C. 2.30.

potteries limited

are people really afraid of the streets in broad daylight? I haven't met any such. This just standard Tory suggestion! How many people are afraid of opening doors at night? There may be a small number, but of course if the fear keeps up the number of frightened people may grow, this is not just another example of the politics of fear?

about has devoted greater resources to competing rising crime than the Tories ever did in the life of this Government. have spent £250m. more in terms of public expenditure on law and order and protective services than was being at when we took office. An extra £50m. was pumped into the last year.

the greatest deterrent to the crime is police on the street. questions that the number of crimes has fallen since the Tories lost office are just untrue propaganda. By the end of 1977, Britain had 7,500 more policemen than it did in 1974, including 1,300 more in the Metropolitan Police District. We need more.

last year we passed the new Law Act—strengthening the hand of the law and the forces against a larger number of offences. We also increased the penalties in a number of areas.

Hayward, 5th Square, S.W.1.

Representing Rhodesia

From Mr. J. Gibbs.

Sir—The Foreign Secretary has, it appears, gone out of his way to ignore the Zimbabwe United People's Organisation which is led by Chief Jeremiah Chirau. Lord Carver, on recent visit to Salisbury, refused to meet them. Dr. Owen chose not to deliver to them a copy of the revised, post-Malta Anglo-U.S. proposals. He has now excluded them from the invitation list to the United Nations headquarters in New York. All this despite the fact that it is the expressed wish of the Foreign Secretary to involve all interested parties in the discussion, and despite the fact that ZUPO has considerable following within Rhodesia.

I hold no particular brief for ZUPO, or its leaders, but I do know them personally, and know something of their qualities and abilities. Both Chirau and Kayira Ndweni—the vice-president of ZUPO—are chiefs; they are the senior (elected) Mashona and Matabeli chiefs respectively; the institution of chiefs pre-dates by many decades the advent of the Smith Government; and the role of the chief continues to be a very important one in the lives of probably the majority of Rhodesian subjects.

Both Chirau and Ndweni have been in the Government. But by no means is it true that they have been compliant Ministers. They were largely responsible for the abolition of much racial discrimination, as well as for considerable development in the rural areas. The Smith Government was moving too slowly, they resigned their posts and formed their own party. In the preparations for the "internal settlement" which were taking place already in the

Democratic election

From Mr. R. Tremlett.

Sir—Ian Smith is handing over Rhodesia to a black democratic elected government on December 31. In doing this his hand has largely been forced by Messrs. Nkomo, Mugabe and others, who are claiming to represent a sizeable section of the population. It is to be hoped, also, that the British media will give a fair hearing to this body of opinion. Your own African Affairs correspondent could help.

J. McK. Gibbs, Clifton College, Bristol.

Land price explosion

From Mr. T. Graves.

Sir—Surely Mr. Bradley's suggestion (February 20) of restrictions on bank lending for the purchase of land would be impossible to enforce so as to significantly affect the overall price. In any case we hardly need more restrictions.

The practical and just answer is to apply an annual tax on land. The principal elements of this tax is that it is based on the annual value of the site, how much is a user prepared to pay for access to that place to the exclusion of other users—and it thus returns to the community as a whole exactly the value which the community has created. It reduces the purchase price of land to zero, as Mr. Brady (March 5) rightly asserts, thereby releasing into use acres which are now held out of use or in underuse pending profitable resale. It resolves the question of urban sprawl and centre city decay, and in its further implications goes a long way towards the creation of a just society in which enterprise is rewarded but "ownership" is not.

If Mr. Brady cannot distinguish land from paintings, it would be better to tax the latter than to dismiss this form of tax because are not essential to human life. Of course land is unique—of its value is in this category. It should be noted that a tax on annual site value does not include buildings. There is no reason why a competitive market in annual site values should not replace the present market in inflated ownership values—the only difference being the beneficiary, who would now be the community. All taxes on property do not deteriorate. On the contrary, in normal circumstances, it increases in value.

Staffing at No. 10

From Mr. A. Unsworth.

Sir—I was interested to read of a reduction of civil servants of 8,200 during 1977. Between 1974 and 1977 there was an average of 7.5 per cent. The Prime Minister's staff had only increased by 4.04 per cent. during the same period. In a written reply in the House of Commons, the Prime Minister stated that the salary bill for his staff was £234,000 in 1974 and £435,000 in 1977. There were now 71 full-time employees compared with 48 three years ago.

The average salary of the Prime Minister's staff in 1974 was £3,441 whereas in 1977 this was £6,126—an increase of 78 per cent. or 31 per cent. p.a. over that period, during much of this time there was a curb on salary increases.

It would be interesting to know what were the comparative increases in the whole civil service and industry for the same period.

A. K. Unsworth, 1, Court Doughty Road, Beckenham, Kent.

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from the Director General Institute of Directors.

Sir—It would be invidious to along unnecessarily the cor-

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COMPANY NEWS + COMMENT

Blagden & Noakes 15% ahead at £4.36m.

TURNOVER for the year to January 1, 1978, of Blagden & Noakes (Holdings) came to £43.4m., against £37.7m. for the previous 53 weeks and pre-tax profits advanced by 15 per cent. from £3.78m. to £4.36m. after £2.14m. (£1.69m.) for the first half.

The acquisition of W. W. Ball and Sons, was effective from November 18 and results include prior profits in that company for the last part of the year. At the pre-tax level the net effect is £38,000 being profit of £104,500 less interest on money borrowed for the acquisition of £16,500.

Most of the group's activities showed significant advances over the previous year say the directors and only in the chemical division were the results disappointing. While chemical trading produced satisfactory results, chemical manufacturing activities suffered severely from the general downturn in demand.

The directors are very pleased with the initial results from W. W. Ball and opportunities for the company to mutual advantage are greater than had been originally envisaged.

In the offer document for W. W. Ball and with Treasury approval a second interim dividend of 8.75p per 25p share net (3.48p) will be paid making a total 12p (6.25p). Earnings are shown at 29.4p (27.2p) per share.

	1977	1976
Turnover	£43.4	£37.7
Trading profit	£4.36	£3.78
From associates	0.1	0.1
Profit before tax	£4.46	£3.88
Tax	0.1	0.1
Net profit	£4.36	£3.78
Dividends	1.2	1.2
Retained	3.16	2.58

An analysis of turnover and trading profit (shows 2000s omitted): manufactured and reconditioned drums and casks £27.10 (£23.194) and £3.336 (£2.785); plastic engineering mouldings (including W. W. Ball and Sons) £2.540 (£1.317) and £3.41 (£2.2); chemicals £11.264 (£10.784) and £2.21 (£2.494); industrial protective equipment and electrical equipment £2.331 (£1.977) and £3.09 (£2.481). Holding company expenses absorbed £13 (£12.2).

Comment
With a forecast of £4.2m. profit already on the table the actual figures from Blagden & Noakes, taking in a small contribution from the Ball acquisition, are much in line with market expectations. The only area to disappoint in an otherwise reasonable all-round performance, has been chemicals where manufacturing has faced a setback. This year Blagden is looking for some recovery from its chemicals division though at best it is unlikely to show much improvement on the 1976-77 profit of £280,000.

Meanwhile Ball could make £1m. profit, or £800,000 after financing costs, and one of the Ball subsidiaries, Toolchrome, a plating

HIGHLIGHTS

Lex looks at the results of Unilever, where pre-tax profits, down by 10 per cent. to £551m., are very much in line with market expectations which had discounted a flat performance in Europe. Lex also assesses the BSR results in the light of the weak demand trends in Europe and the currency movements which adversely affected the U.S. business in 1977. Comet has come back again for H. Wigfall with a revised offer and the implication of the latest banking figures are also discussed along with the likely outcome from next week's February money supply figures. Elsewhere Provident Financial's pre-tax profits have shown a sharp improvement in the second half, to take the full-year results up by a third.

A company, is thought to have a potential unrealised at the time of the acquisition. Blagden is spending £200,000 on that subsidiary alone this year out of a total spending plan of £21m. Meanwhile the steel drum business remains the back-bone of the company. Demand for reconditioned drums is still good but given the state of the chemical industry growth this year looks limited. Still group profits could be around £5m. pre-tax. Mean time a p/e of 7 and yield of 8.9 per cent. looks fair value at 214p.

Record Ridgway sees £2m.

Speaking at yesterday's AGM of Record Ridgway, Mr. A. B. Hampton, the chairman, told shareholders that the directors are worried that sterling is being allowed to continue to appreciate against the major trading currencies with the consequent continuing erosion of the group's competitiveness in key export markets and the decline in the value of the dollar has made matters worse.

Mr. Hampton said that some 20 per cent. of the group's export trade is now invoiced in dollars and that on these sales the group is suffering a reduction in margins due to sterling appreciation and will continue to do so until selling prices can be adjusted. More seriously, he said, "in all other markets where we still invoice in sterling, the changing currency relationships have an immediate impact on the final price our customers have to pay."

For the current year, Mr. Hampton said that the U.K. economy remains depressed, there has been a significant reduction in the level of export orders, and the directors expect historic profits to be around the £2m. mark.

Mr. Mark Alexander, the chief executive, also announced that there is to be a major sales drive both in the U.K. and overseas.

Advance by Staffs Potteries

TURNOVER for the half year to end 1977 of Staffordshire Potteries (Holdings) expanded from £4.11m. to £5.08m. and pre-tax profits rose from £317,000 to £376,000. The directors say the slackening in demand in the U.K. due to the general recession at retail level has been mitigated to some extent by a healthy overseas order book. Export sales for the first half were up by 33 per cent. to £1.82m. Although they anticipated a satisfactory full year's result, the current rates of exchange for sterling may lead to some pressure on profit margins.

The capital investment programme, the major part of which is now complete, has greatly improved manufacturing efficiency and will enhance the company's ability to remain competitive in principal overseas markets. The full benefit of increased sales from the expanded dinnerware production should be obtained in the autumn.

First half earnings are shown to be up from 6.07p to 7.59p basic, and from 5.9p to 7.7p diluted. The interim dividend is raised from 1.15p to 1.265p net. Last year's total was 3.327p and pre-tax profits came to a record £1.08m.

	1977	1976
Group turnover	£5.08	£4.11
Trading profit	0.376	0.317
Interest	0.01	0.01
Profit before tax	0.386	0.328
Tax	0.01	0.01
Net profit	0.376	0.317
Minority loss	0.01	0.01
Attributable	0.366	0.306
Interim dividend	0.1265	0.115
To reserves	0.2395	0.191

The figures for minority interests reflect the acquisition on July 1, 1976, of 6,888 shares and on July 1, 1977, of 762 shares in Staffordshire Potteries (Canada) thus increasing participation in that company to 91.04 per cent.

Holders of £42,710 of Loan Stock converted into 92,182

Ordinary shares in December 1977 leaving £23,764 stock still out of standing. The issued capital is now 4,443,602 Ordinary shares.

£9.54m. by Provident Financial

WITH TURNOVER rising from £152.24m. to £174.8m., pre-tax profits of Provident Financial Group advanced from £7.3m. to £9.54m. for 1977 after £3.08m. against £2.81m. for the first half. Full year earnings are shown to be up from 8.56p to 11.1p per 25p share and the dividend total is raised from 4.408p to 4.873p net with a second interim of 3.2808p. A further dividend will be paid if the standard rate of income tax is reduced, say the directors.

	1977	1976
Turnover	£174.8	£152.24
Interest	0.1	0.1
Pre-tax profit	£9.54	£7.3
Tax	0.1	0.1
Extraordinary profits	0.1	0.1
Ordinary dividends	1.871	1.711
Profit on redemption	0.1	0.1
Retained	3.597	0.9

Comment
After a desultory first half, Provident Financial's pre-tax profits grew sharply in the second six months and for the full year profits are nearly a third better. Although average short-term money rates fell by nearly a third in 1977, Provident's interest charge dropped by only a tenth and the bulk of the improvement in profits has come from better collections and a 15 per cent. increase in new credit extended. For the first time since 1973 the amounts due from customers have increased but at £155m. the figure in real terms is still a far cry from its peak of £181m. However, the group is pursuing a much more conservative course than it did in the heady days of the early 1970s and its business is much more soundly based. This year new credit extended is likely to rise in line with retail sales and pre-tax profits could reach £11m. At 39p the shares yield 8.3 per cent. and the group is capitalised at £24.5m.

Peter Black long term loan
Peter Black Holdings has converted £2.25m. of existing secured short term borrowings into a secured ten-year loan from County Bank, repayable in eight equal instalments starting in 1981 with interest linked to interbank rates.

A further initial £3.75m. is being made available by way of secured facilities: £1m. from N. M. Rothschild & Sons by way of acceptance credit facility for three years, with the balance from National Westminster Bank on overdraft.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corresponding	Total for year	Total last year
Ayer Hittam	1.50	April 17	208.33	1.50	1.50
J. Bibby	4.04	May 23	3.85	6.54	5.91
Blagden & Noakes 2nd Int.	9.18	April 3	3.5	12	6.03
BSR	3.51	April 28	3.45	4.77	4.07
H. Goldman	0.37	—	—	0.5	0.5
Greenfield Millets	1.13	April 14	0.7	1.73	1.1
James Watson	1.13	April 21	3.11	4.97	4.36
Malayan Tin Dredging	70.45	April 14	—	1.30	—
Provident Fincl. 2nd Int.	3.26	April 21	2.92	4.87	4.41
R.E.T. Textiles	3.11	April 28	2.69	4.60	4.27
Robert Kitchen Taylor	1	April 28	1	1	1
Rosellmond Inv. 2nd Int.	2.18	April 29	1.9	4.18	3.8
Sandhurst Mktg. Int.	0.38	April 25	0.28	0.85	0.85
Staffs Potteries	1.27	April 14	1.18	3.54	2.8
Trench Mlms. 2nd Int.	58	April 17	58	58	58
Unilever	27.84	May 30	7.01	12.5	11.3
Unilever N.V.	35.16	May 30	5.18	8.56	8.36

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ A cash declaration of 12.15p (11.89p) making 19.35p (19.25p). Balance of final dividend which, together with deferred balance of prior dividends amounts to 25.12p to be paid when circumstances permit. § Guilders. ¶ Malaysian cents throughout. Subject to 40 per cent. tax.

Bibby tops forecast with £2m. rise

ON SALES of £182m. compared with £146.8m., Bibby and Sons lifted 1977 pre-tax profits from £4.18m. to £9.17m. At midway when profits stood at £2.79m. against £1.58m., the directors forecast full time result of about £5.5m.

Earnings for the year are shown to be ahead from 47.08p to 51.86p per 25p share. Comparatives have been restated in accordance with SSAPs and ED19. The final dividend is 4.0373p net for total of £3,373p (6,912p) including a final interim of 0.0593p on change of ACT. The proposed dividend is the maximum permitted but the Board will reconsider its recommendations should there be any change in the situation which would permit the payment of a higher dividend.

	1977	1976
Sales	£182	£146.8
Trading profit	£9.17	£4.18
Share of associates	0.1	0.1
Profit before tax	£9.27	£4.28
Tax	0.1	0.1
Net profit	£9.17	£4.18
Minority loss	0.1	0.1
Attributable	£9.07	£4.08
Dividends	1.871	1.711
Retained	3.597	0.9

Comment
J. B. Bibby pre-tax profits are up almost 48 per cent. and the group reports that all its major divisions enjoyed some growth. The biggest percentage profit improvement was seen in the paper division (around 30 per cent. of trading profits) where demand for sterilised hospital paper products was particularly strong.

Petroleum also experienced sharp improvement, notably on the refining side with higher demand for margarine in the U.K. producing more stable prices for edible oils last year. A modest increase from farm products was largely thanks to a first time contribution from new acquisition Broad Acres (turkeys). However, the animal feed and seeds division (the largest single profit earner) had a generally flat time. After a 93 per cent. profits increase in 1976—when an exceptionally poor harvest suited its sowing prices for animal feed—the division saw only a small profits increase last year. At 195p (up 4p yesterday) the shares yield 5.2 per cent. while the p/e is 8.7.

Greenfield Millets finishes £0.2m. ahead

RETAILERS AND wholesalers of leisurewear and camping equipment, Greenfield Millets reports record pre-tax profits and turnover for the year to October 31, 1977, and has recommended a final dividend which increases the total payment by 39 per cent.

Profits for the 12 months show a £208,137 advance to £954,860, after a £104,000 rise to £518,000 at midway when a forecast of a satisfactory increase for the full year was made. The net final dividend is 1.1806p lifting the total payment from 1.0672p to 1.75p payable on capital increased by the rights issue in May, 1977. Treasury consent has been given for the raised dividend.

Expressing optimism that the current year will again reveal good progress, the directors say that the year under review was an extremely difficult one from the economic point of view but that cost control and improved efficiency enabled the company to show notable advancements both in the retail and wholesale divisions. There is "tremendous scope" for further expansion in the company's sector and the directors add that they are making appropriate plans for years to come.

During 1977 nine new stores were opened, bringing the total to 50, compared with 16 when the company became public in 1970. It is planned to open several new branches this year and to increase the size of a number of existing ones. "Own brand" lines, notably tents, are also being developed further and all these factors should provide increasing benefits during the current year.

A shareholders discount scheme is being introduced. This will enable holders, with a minimum of 100 shares, to obtain a 12½ per cent. discount on all goods in the company shops, with the aid of a membership card.

There was a tax credit of £20,587 this year, compared with a charge of £414,764 for the corresponding period and this left stated earnings ahead from 3.4p to 9.59p per 10p share.

	1976-77	1975-76
Turnover	£1,223,971	£1,114,021
Profit before tax	£954,860	£746,725
Tax credit	20,587	414,764
Net profit	£975,447	£331,961
Extraordinary credits	47,545	1,271
Minority profits	2,448	—
Dividends	187,200	162,700
Retained	1,253,433	229,897

Comment
Greenfield Millets pre-tax profits rose 23 per cent. last year after a 49 per cent. increase at the interim stage. The group has been a major beneficiary of the rise in recent years towards self-catering, camping and caravan holidays—as disposable incomes in the U.K. have come under pressure. The wet summer in the U.K. last year may have had some effect on demand in the second half but pre-tax profits still rose.

ISSUE NEWS AND COMMENT

York Waterworks £0.5m. debenture

York Waterworks Company has arranged an issue of £1m. of 11 per cent. Redeemable Debenture Stock 1986 at a price of 99 per cent.

The arrangements for the placing which took place on Monday were made through stockbrokers Seymour Pierce. The placing price is payable at 22½ per cent. on March 13 with the balance on May 11.

Interest on the stock is payable half-yearly on January 2 and July 1 with the first payment of £195 per cent. due next July. The stock is redeemable at par on June 30, 1986.

Proceeds of the issue will be used to redeem £150,000 of 3.15 per cent. Redeemable Preference Stock and to provide funds towards financing capital expenditure.

Comment
Priced at 99 per cent. the issue by York Waterworks yields 11.22 per cent. flat and 11.37 per cent. to redemption. The last debenture stock issued by a water company was in June 1923m issued by Newcastle and Gateshead. But as there has not been any dealings in the Newcastle stock since October commission is perhaps unlikely. Set against a corporation stock such as Cardiff 11 per cent. Redeemable Stock 1986 which yields around 11.2 per cent. flat and 11.3 per cent. to redemption the terms of the York issue look rather tightly set. However it all depends upon the gilt market over the next couple of days. Last night it looked as if the medium to long end of the gilt market might be firmer which would be good news for York.

Rights Results
AGB Research's rights issue has been taken up to 95.48 per cent. The price has been set at a premium of 18.5p above the

Yearlings at 8½%
The coupon rate on this week's batch of local authority loans is unchanged at 8½ per cent. but the price is down from par to 99 15/16 per cent. The bonds are due on March 14, 1978.

This week's issues are:—City of Leeds (£2m.), Lincolnshire County Council (£1m.), West Norfolk District Council (£1m.), Oldham Council (£1m.), West Derbyshire District Council (£1m.), Warrington Borough Council (£1m.), Kennet District Council (£1m.), Medina Borough Council (£1m.), Barnsley District Council (£1m.), Bolton Borough Council (£1m.), Borough of Bournemouth (£1m.), Braintree District Council (£1m.).

City of Cardiff (£1m.), Wokingham District Council (£1m.), City of York (£1m.), Hertfordshire County Council (£1m.), London Borough of Wandsworth (£1m.).

Two year bonds carrying coupon of 9½ per cent. due May 5, 1980 at par have been issued by West Lothian District Council (£1m.) and Gillingham Borough Council (£1m.).

Five year variable rate bonds dated March 2, 1983, issued at par have been issued by Merthyr Tydfil Borough Council (£1m.), Blackburn Borough Council (£1m.), and Borders Region Council (£1m.).

which the Board will ask the holders to vote against the Chairman's proposal. The meeting is being called for April 14.

Target scheme for Second Broadmount
The directors of Second Broadmount Trust, recently under siege from the unit trust managers, have now established the ground on which they propose to give battle. In agreeing to the request from shareholders, for an extraordinary meeting to consider the Chairman's proposals for liquidation via a liquidation of the company, they have also announced an agreement in principle with Target Trust Managers on a scheme of liquidation.

The Second Broadmount Board believes that the Target scheme has advantages over that proposed by the Chairman, and is advising shareholders to proceed with it—though details are not yet available.

Mrs. M. P. Ritchie, a director of Second Broadmount, said yesterday that details of the Target scheme would be sent out to shareholders as soon as possible, and that the scheme was "in the advanced stages" of the extraordinary meeting at for 1976.

Newbold & Burton
With a bright outlook for the year ahead, Mr. W. V. Burton, Chairman of Newbold & Burton Holdings, looks forward to it with the greatest confidence, though he warns members in an annual statement that the proved value of the group could intensify foreign competition, the year progresses.

Mr. Burton reports that throughout the year, strong order books were maintained by all companies in the group, which manufactures ladies' footwear.

As reported on February 17, p. 2, profits were lifted by 11.77p on sales of £3,555m. against £3,512m. The dividend total raised to 2.7951p (2.5055p) net.

At the year end, bank balance and cash in hand had increased to £3,272,280, compared with £3,000,000 advance to £2,077,000 for 1976.

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Copies of the Report and Accounts are available from the Secretary, Lonsdale Universal Limited, York House, 65 West Road, Brentford, Middlesex TW8 3AB

Lonsdale Universal

With an annual turnover now exceeding £26 million, Lonsdale Universal can be regarded as one of the largest United Kingdom companies in the office stationery and printing world.

In the tough conditions of 1977 it successfully secured a larger slice of the office supplies and services market. More than 70% of its sales came from office stationery services and printing with total turnover up 25% and total pre-tax profits up 36%.

This positive growth is continuing with the first quarter's figures up 20%.

In his review of the year published in the Annual Report and Accounts with shareholders today, Chairman, Mr. Norman Ramseyer says, "Record turnover... solid progress... closely related activities... strong financial base for future development... exports doubled... satisfactory integration of stationery acquisitions... maximum permissible dividend."

Turnover 1977 1976
26.019m 20.79m
Pre-tax profits 1.245m 0.914m
Earnings/ord share (basic) 13.90p 8.19p
Ord div (inc tax credit) 7.0188p 6.3808p

مكتبات الأصيل

Financial Times Wednesday March 8 1978

Unilever finishes 1977 down 10% to £550m.

Unilever's 1977 profits fell 10 per cent to £550m, down from £605m in 1976. The company's turnover rose 10 per cent to £2,550m.

BOARD MEETINGS

The following companies have announced their 1977 results. Figures are in millions of pounds unless otherwise stated. Dividends are in pence unless otherwise stated. Dates of meetings are in parentheses.

Company	Results	Dividend	Meeting
Unilever	£550m (down 10%)	10p	Mar. 8
Rochem	£100m (up 10%)	10p	Mar. 8
Woolworth	£100m (up 10%)	10p	Mar. 8
Woolworth	£100m (up 10%)	10p	Mar. 8
Woolworth	£100m (up 10%)	10p	Mar. 8

Kitchen Taylor recovery

INCLUDING a £116,751 release from the £200,000 provision against property stock made last year, Robert Kitchen Taylor and Co. reports a turnaround from a loss of £333,911 to pre-tax profit of £280,050 for the year to September 30, 1977. The company has now recovered to within £116,000 of the record profits of 1976/77.

Improvement continues at H. Goldman

Wholesalers of hardware, clocks and watches, foods, and allied goods, H. Goldman Group achieved a pre-tax profit of £48,535 in the year to October 31, 1977 compared with a loss of £178,740, on sales of £14,355m, against £11,185m. First half profits were £23,357, compared with a loss of £123,357.

Rosediamond unchanged

Revenue for the year to January 31, 1978 of Rosediamond Investment Trust was virtually unchanged at £410,732, a rise of only £700, against a tax of £161,732, against £183,498.

BSR second half setback

TER SHOWING a mid-way fall in £13.02m to £12.2m, pre-tax profits of BSR declined further in the second half to £12.2m, from £13.02m, on sales of £1,111m, against £1,011m.

County Bank

preliminary statement for the year ended 31 Dec. 1977

Further expansion in profit for 1977

	1973	1974	1975	1976	1977
Pre-tax profit	2.68	3.11	2.29	4.27	6.87
Advances	60.6	88.9	146.8	166.9	189.4
Gross assets	440.0	452.2	470.3	494.6	531.9

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Trust Houses Forte Limited

Results:

Year to 31st October	1977	1976	%
Trading Receipts	£51.0	£45.7	18%
Trading Profit	£4.3	£4.6	34%
Profit before Taxation	£38.0	£23.7	60%
Profit after Tax and minority interest	£24.5	£10.6	131%
Earnings per share	24.40p	11.75p	108%
Dividend per share	8.20p	7.35p	
Dividend cover	3.0 times	1.4 times	

Copies of the Annual Report can be obtained from The Secretary, Trust Houses Forte Limited, 1 Jermyn Street, London SW1Y 4UH.

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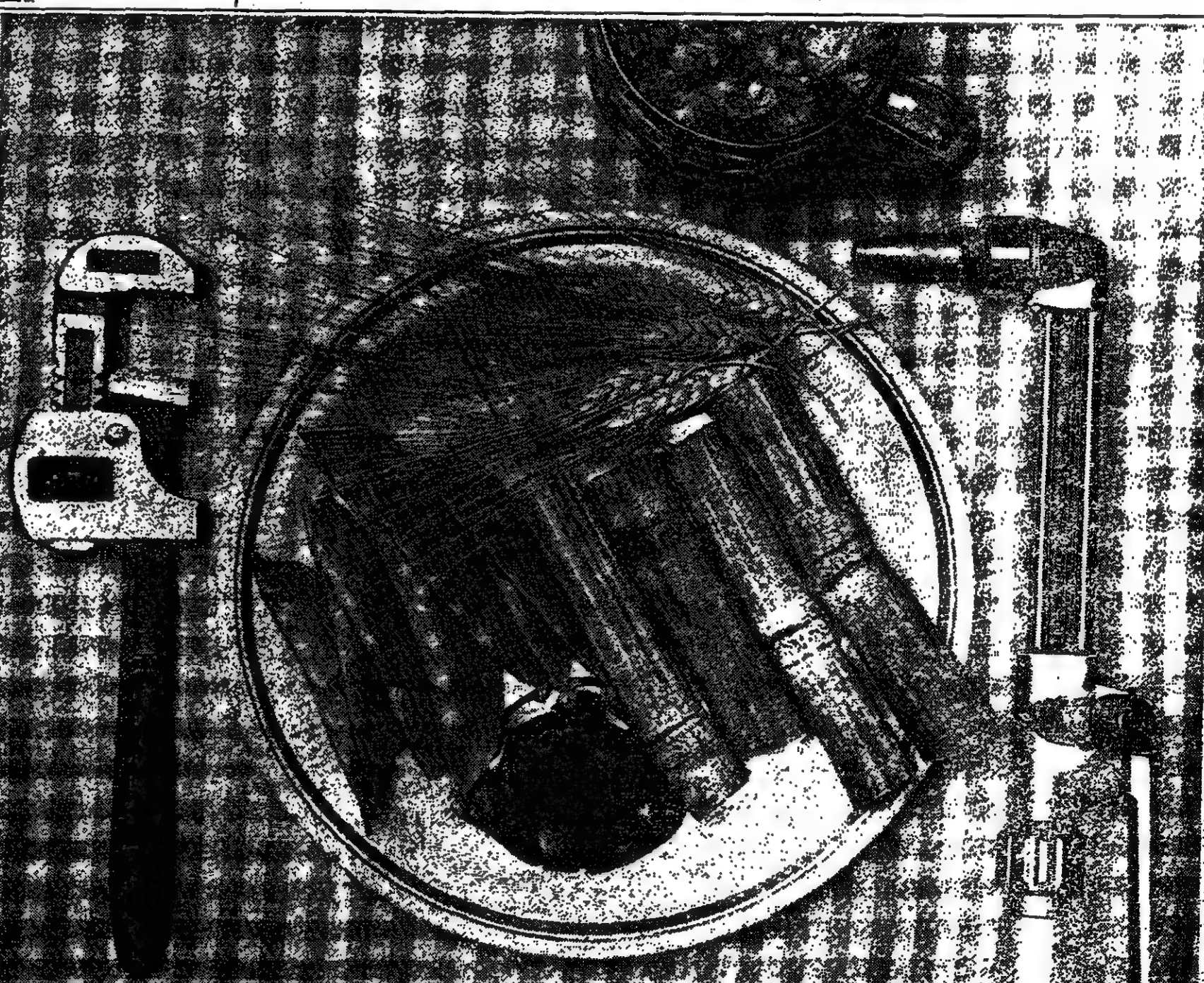
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traditional activities as contractors to the oil, gas and petrochemical industries.

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Unilever in 1977

The Directors of Unilever announce the Companies' provisional results for the fourth quarter and for the year 1977, and their ordinary dividend proposals. The results are subject to completion of the consolidated accounts and audit.

Exchange Rates

As has been our practice throughout the year the results for the fourth quarter and the comparative figures for 1976 have been calculated at comparable rates of exchange being based on £1=Fl. 4.18=US\$ 1.70, which were the closing rates for 1976. Profit attributable to ordinary capital for the fourth quarter 1977 has also been recalculated at the closing rates for 1977 being based on £1=Fl. 4.36=US\$ 1.91 which will be used for the Annual Accounts 1977.

The results and earnings per share for the full year 1977 have been calculated at the closing rates for 1977. The 1976 figures for the full year are based on the closing rates for 1976. The trends are therefore influenced by the changes in exchange rates during the year. For comparison purposes the trends have also been shown based on comparable rates of exchange.

Accounting Policies

As we explained in our previous 1977 quarterly announcements we have, in our reporting prior to 1977, made no distinction between associated companies, which are those in which Unilever has significant shareholdings and participates in commercial and financial policy decisions, and trade investments where it does not. The results of associated

companies have in total been immaterial and, therefore, such companies have been treated as trade investments with only income received taken up in the consolidated Profit and Loss Account. The sales and operating profits of associated companies and trade investments are not included in the Concern figures.

With effect in the consolidated accounts from 1st January, 1977 our shareholding in UAC of Nigeria was reduced from 60 per cent to 40 per cent and that company therefore ceased to be a subsidiary and became an associated company. Consequently, UAC of Nigeria sales and operating profit are no longer in the consolidated figures. After UAC of Nigeria became an associated company total results of associated companies became material and a change in accounting policy was required. As from 1st January, 1977, therefore, whilst the sales of associated companies continue to be excluded our share in their results is shown separately after operating profit.

The 1976 figures are restated on the new accounting basis: sales and operating profit for that year are unaffected but profit before taxation and profit attributable are increased by some 1 per cent over the originally published figures, due to the inclusion of our share of results from associated companies which were previously treated as trade investments.

Combined Results: millions

Fourth Quarter 1977	Fourth Quarter 1976	Increase/Decrease		Full Year 1977	Full Year 1976	Increase/Decrease	
2,480	2,288	+8%	SALES TO THIRD PARTIES—Combined	9,147	8,731	+5%	+11%
1,078	1,036		—Limited	3,958	3,772		
1,384	1,250		—N.V.	5,189	4,959		
135.5	134.1	+2%	OPERATING PROFIT	541.0	532.4	—(14%)	—(9%)
(13.5)	0.8		Non-recurring items	(9.2)	(9.9)		
16.1	3.9		Concern share of associated companies' profit before taxation	58.9	13.7		
(0.1)	0.8		Income from trade investments	0.9	2.2		
(13.6)	(5.7)		Interest	(41.0)	(27.6)		
(10.1)	(10.7)		Interest on loan capital	(43.0)	(41.1)		
(3.5)	5.0		Other interest	2.0	13.5		
125.4	133.9	—(6%)	TOTAL CONCERN PROFIT BEFORE TAXATION	550.8	610.8	—(10%)	—(8%)
(46.5)	(66.9)		Taxation on profit of the year:	(244.3)	(288.9)		
(7.9)	(0.3)		Parent companies and their subsidiaries	(27.8)	(4.7)		
0.8	9.9		Associated companies	(0.2)	6.9		
(0.8)	(0.4)		Taxation adjustments previous years:	(0.6)	(0.4)		
(4.4)	(5.8)		Parent companies and their subsidiaries	(20.3)	(37.0)		
(3.4)	(4.8)		Associated companies	(16.6)	(33.2)		
(1.0)	(1.0)		Outside interests and preference dividends	(3.7)	(3.8)		
60.6	70.4	—(5%)	Total concern profit attributable to ordinary capital	257.4	286.7	—(10%)	—(5%)
(4.3)			—Fourth Quarter at comparable rates				
			—Year at closing rates				
			Difference on recalculation of Fourth Quarter 1977 results at 1977 closing rates				
62.3	70.4	—(12%)	TOTAL CONCERN PROFIT ATTRIBUTABLE TO ORDINARY CAPITAL	257.4	286.7	—(10%)	—(5%)
40.8	47.9		—Limited	150.8	143.0		
21.4	22.5		—N.V.	106.6	143.7		
			Dividends on ordinary and deferred capital	(94.7)	(94.4)		
			—Limited	(31.9)	(30.4)		
			—N.V.	(62.8)	(64.0)		
			Profit of the year retained	162.7	192.3		
16.77p	18.97p	—(12%)	Earnings per 25p of capital	69.29p	77.20p	—(10%)	—(5%)

Results—Fourth Quarter

In the fourth quarter sales were 8 per cent higher than in the previous year but increase in volume was negligible.

Operating profits were 2 per cent above those of the corresponding quarter of 1976 but non-recurring items included in this quarter were substantial and caused profit before taxation to be 6 per cent down. Amongst these non-recurring items are provisions for costs of re-organisation in some of our companies, including our meat business in the Netherlands.

In the depressed European markets there was a small fall in volume. In the quarter the results in Europe of most of the consumer goods operations, edible fats and dairy, frozen products, detergents and toilet preparations were better than in 1976, but other groups fell short.

In North America profits were at about the same level as in the same quarter of 1976; those in other countries outside Europe showed a good improvement.

The Year

For the year as a whole sales rose by 11 per cent at comparable rates entirely due to higher selling prices. The first half-year showed a satisfactory growth but economic conditions worsened in the second half-year, particularly in Europe. The cold and wet summer also affected some of our businesses unfavourably. As a result, profits in Europe for nearly all product groups were below those of 1976 and margins remained unsatisfactory.

In the United States, Lipton Inc. achieved good results but Lever Brothers had a difficult year.

UAC International continued to do well and total results of other overseas countries showed an improvement over last year.

Interest earnings were down—mainly because of lower interest rates.

Total results were influenced throughout the year by the effect of the change in the shareholding of UAC of Nigeria. Based on a comparison with 1976 figures adjusted to show the effect of this change and at comparable exchange rates, sales for the year would have risen in value by 16 per cent, while operating profits for the year would have risen by 6 per cent.

Dividends

The Boards today resolved to recommend to the Annual General Meetings to be held on 17th May, 1978 the

Shareholders are reminded that for the purpose of equalising dividends under the Equalisation Agreement the United Kingdom Advance Corporation Tax in respect of any dividend paid by LIMITED has to be treated as part of the dividend. If the rate of United Kingdom Advance Corporation Tax is changed from the current rate of 34/68ths before payment of the dividend now recommended has been completed, the figures now announced will be adjusted accordingly and a further announcement made.

The Report and Accounts for 1977 will be published on 26th April, 1978.

7th March, 1978

BIDS AND DEALS

FT now taking over Investors Chronicle

BY ADRIENNE GLEESON

Prolonged negotiations over the sale of Morgan-Grampian of Throgmorton Publications, publishers of the weekly magazine Investors Chronicle, have broken down.

The joint owners of Throgmorton Publications, The Financial Times and IPC Business Press, had planned to sell the company to Morgan-Grampian for £125m, for declining to agree to the deal, the Financial Times is now to buy out IPC's 50 per cent stake in the company for £625,000.

Mr. Alan Hare, chief executive and managing director of Throgmorton Publications, said yesterday that there had been four or five points at issue between the parties to the proposed deal, but that the breaking point had come over Morgan-Grampian's desire for a three-year warranty that the FT would not expand into the field covered by Throgmorton's publications, which, in addition to the Investors Chronicle, include Money Management and the IC Newsletter.

There was a problem, he said, in defining the area covered by these magazines, which could include the whole of the City. While the FT had no specific plan for such expansion, they could not preclude such a development in the future.

Mr. Hare said that the FT had been prepared to pay a fairly heavy price for the IPC share, and that it was now backing Throgmorton Publications "100 per cent. We're going to make a go of it," he said. Throgmorton Publications will become part of the FT's Business Enterprises Division.

Mr. Graham Sherren, chairman and chief executive of Morgan-Grampian, said he was very sorry that the deal had fallen through. It was Morgan-Grampian's policy to run the best magazine in its field, and there was nothing else quite as good as the Investors Chronicle. Morgan-Grampian had, he said, no immediate plans to launch a business magazine of its own.

However, Mr. Victor Matthews, deputy chairman and chief executive of Morgan-Grampian's parent company, Trafalgar House, said that the group probably would launch a new business magazine. Morgan-Grampian, he

LON. PAVILION BID LAPSSES

The attempt by Mr. Victor Sandelson to take over London Pavilion for £3.50 a share has failed. The offer, announced in January and subsequently rejected by the London Pavilion Board as "totally unacceptable," has been accepted by holders of only 517 shares, representing 0.33 per cent of the capital, and has been allowed to lapse.

A recent letter from the London Pavilion Board to shareholders said that the bid from Mr. Sandelson "offers to holders nothing which they do not already enjoy."

YOUNG AUSTEN

In the formal offer document regarding the Trafalgar House agreed bid for Young, Austen and Co., the directors of YAY forecast pre-tax profits for the year to April 30, 1978, of about £550,000 compared with £483,000 the previous year.

Mr. D. Pilkington, chairman of YAY, comments that the offer is 31 per cent above the share price prior to the offer "furthermore this is after an increase from 87p to 89p during January 1978, which was against the general trend of the stock market."

The directors intend to accept in respect of their 8 per cent shareholding.

Wigfall turns down new Comet terms

Improved terms from Comet Radiovision valuing Henry Wigfall at around £14.2m, were instantly rejected last night by the holding company and its financial advisers. A spokesman for Bill Samuel, while expressing surprise that Comet had bothered to increase the terms at all, said that the holders representing 45 per cent of the Wigfall equity who rejected the original bid would continue to oppose the new offer.

"The latest offer does not alter the picture at all as far as we are concerned," he said. Wigfall shareholders are now being offered seven Comet shares (valued at 104p each in the market last night), plus £20 in cash, for every ten Wigfall shares held. This places a value on each share of 27.5p, compared with the Wigfall market price yesterday of 19.9p and with under 150p prior to the first Comet bid which officially closed yesterday.

The level of acceptance to the first offer is expected to be disclosed to-day. "Kleinwort Benson, acting for Comet, said, however, that the response by shareholders had been "enough to encourage us to proceed."

Mr. Michael Hollingbery, chairman of Comet, said that the company was persisting with its offer because it would be "very good for Comet" and because Wigfall shareholders were being offered the highest price for their shares for 2½ years. He also called on the trustees who make up a large part of the 45 per cent vote in opposition to consider "this very good offer."

The bid, which is not to be referred to the Monopolies Commission, has now been extended until March 23. Comet has said that its offers will not now be further increased.

Full Samuel issued the usual holding statement last night, advising Wigfall shareholders to take no action with regard to the offer. Shareholders are promised detailed reasons for a rejection of the latest terms.

ANSTON BOARD SAYS ACCEPT

In recommending the cash offer by Clark's Acres (Bassocks) for Anston Holdings, Mr. R. Pascoe, chairman of Anston, says that the Board and its advisers de Zeeuw and Bevan have had regard to "the special circumstances" of the offer. In particular Mr. Pascoe points to the fact that it is being made by a director (Mr. R. F. Stoner) who has a substantial interest in Anston's capital. And he also comments, "the balance between the large shareholders makes it less likely that an offer can be expected from another source."

The bid of 78p per share compares with net tangible assets of £3.8m, or 81.5p per share. The latter figure incorporates a professional revaluation of properties which produced a surplus of £430,000 but is net of contingent liabilities to development land tax and capital gains tax amounting to £210,000.

Appendix III of the offer document shows that Mr. Stoner bought 18,000 shares in Anston Holdings, Clark's Acres, over 25 per cent of the share capital, when the offer was announced. This was with the approval of the Takeover Panel and was designed to take the holding of Mr. Stoner's company, Clark's Acres, to over 25 per cent.

A tax advantage would be obtained by going over this level.

Centreway offer raised to 'final' 48p

Centreway Holdings is to make a general offer for Blakey's (Malleable Castings) at a price of 48p a share. The offer, which will not be further increased by Centreway in any circumstances, follows the purchase of a further 75,000 Blakey's shares at 48p a share through the Stock Market. This brings Centreway's holding to 41.6 per cent.

Centreway made its original offer of 41p a share for the company in January, which was rejected by the Blakey's Board on the grounds that it was "totally inadequate." A document giving detailed reasons for rejection of the earlier offer said that a properly revaluation showed net assets per share at 58p.

THOMAS MARSHALL

Thomas Marshall (Lorley), whose shares were suspended in January following a take-over approach, have issued a statement saying that talks are still in progress "which may, or may not, lead to an offer being made for the capital of the company."

The current market value of Thomas Marshall (Lorley), a manufacturer of freckle refractories, is around £1.5m. The company is known to be a major shareholder in the company, with a holding last September of 13.75 per cent of Marshall equity.

REDIFFUSION

Rediffusion Limited, a subsidiary of BSI, has subscribed £5,000 at Ordinary shares (40 per cent) in Windsor Communications, a private company built up by Mr. David Burns Windsor who receives a 55.25 per cent of the capital. Windsor specialises in obtaining film and television programmes for use in secondary markets.

Mr. David Burns Windsor remains managing director and

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Mr. R. W. "Tiny" Rowland (right), managing director and chief executive of Loughor, with Mr. Edward du Cann, a director (centre), and Dr. Khalil Hassan Mahmood, a former director, who represents the Kuwaiti shareholding, at yesterday's annual meeting in London.

Support for Mr. Rowland

THE DIRECTORS of Loughor yesterday rallied to support the company's chief executive, Mr. R. W. "Tiny" Rowland, over criticism of his personal stake in the company's copper mines. In a vote of 10 to 2, the directors decided not to proceed with a proposed takeover of the company's copper mines, which would have resulted in a 50 per cent increase in the company's share price.

Mr. Edward du Cann, a director, said that he had been asked to support the takeover, but he had decided not to do so. He said that he had been asked to support the takeover, but he had decided not to do so. He said that he had been asked to support the takeover, but he had decided not to do so.

Mr. Rowland said that he was pleased with the decision. He said that he was pleased with the decision. He said that he was pleased with the decision.

Better first quarter for THF

OTEL, catering and leisure group Trust Houses Forte is well advanced in the current year for a budget in the 1978/79 record, says a spokesman. The group's first quarter performance was better than expected, with a 10 per cent increase in turnover and a 5 per cent increase in profit.

The group's first quarter performance was better than expected, with a 10 per cent increase in turnover and a 5 per cent increase in profit. The group's first quarter performance was better than expected, with a 10 per cent increase in turnover and a 5 per cent increase in profit.

The group's first quarter performance was better than expected, with a 10 per cent increase in turnover and a 5 per cent increase in profit. The group's first quarter performance was better than expected, with a 10 per cent increase in turnover and a 5 per cent increase in profit.

MONEY MARKET

Small assistance

Bank of England minimum lending rate 6 1/2 per cent. (since January 6, 1978). Day-to-day credit was expected to be in good supply in the London money market yesterday, but some banks moved against the market. The authorities gave small amounts of assistance by buying Treasury bills from the discount window.

Rate	1 month	3 months	6 months	12 months	Over 12 months
Bank of England	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2
Commercial banks	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2
Local authorities	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2
Overseas banks	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2

Local authorities and finance houses have been asked to provide more information on their lending rates. The Bank of England has also been asked to provide more information on its lending rates.

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Upsurge at Sandhurst Marketing

Suppliers of stationery and allied products and manufacturers of chemical products, Sandhurst Marketing, reports more than doubled pre-tax profits of £100,000, against £50,000, for the half year to end 1977 on turnover of £1.85m, compared with £1.55m.

After tax of £53,500 (£26,000), earnings are given as 15.9p (0.95p) per 10p share, and the interim dividend is stepped up from 0.2015p to 0.2385p net. Last year's total was £233,800 and pre-tax profits were £113,518 including a surplus of £22,321 on the disposal of a motor vehicle.

The directors say they look forward to maintaining and increasing the dividend in the future. The group produced a higher trading profit for the half year than in the whole of the previous year and the directors are confident that results for all 1977-78 will be most encouraging.

Sales are nearly 20 per cent up on last year, all companies are trading profitably, and they see no reason why the group should not grow from strength to strength.

Recovery by London Investment

Announcing a turnaround from a loss of £22,712 to a 227,100 net profit for the six months to September 30, 1977, the directors of London Investment Trust say that recovery is proceeding in the second half. For the whole of the previous year, a pre-tax deficit of £197,000 was incurred.

First-half turnover improved from £131,900 to £299,887. After minorities of £8,100 (£17,178) and an extraordinary debit last time of £56,925, attributable profit emerged as £19,000 (£104,459 loss). Earnings per 5p share are given as 0.045p (0.13p loss) and again no interim dividend is to be paid—the last dividend payment was 0.0575p net in respect of 1974-75.

The company changed its name from Catal Trust, on December 22, 1977.

Room occupancies were at a record level in all divisions during 1976-77 and the catering business in the hotels also made a satisfactory advance. There was steady growth in results from the UK and Ireland division where the domestic market has continued to be strong, particularly in the corporate business sector.

Consumers spend over £3,000m on beer
Manufacturers' sales of perfumes, colognes and toilet waters top £45m
Manufacturers' sales of jewellery - £176m
Population of Greater Manchester - 2,684,000
53% of homes are owner-occupied
75,000 retail outlets in North West England
Live births in the UK fell by over 25% between 1971-76
406,000 marriages in the UK in 1976
55% of households have use of cars
£142m spent on equipment used in schools

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INTERNATIONAL FINANCIAL AND COMPANY NEWS

Stevens directors leave Manufacturers Hanover

NEW YORK, March 7. — THE THREAT of a large-scale withdrawal of union funds from the Manufacturers Hanover Bank looks likely to force the bank's Board of Directors to seek re-election.

The union movement is "continging a bitter battle to try to force Stevens' resignation," said a source close to the bank. Stevens, chairman of the bank's Board, is a director of the Manufacturers Hanover Trust Co., which is a subsidiary of the bank.

At the same time, Mr. Mitchell was also reported as saying that he would not seek re-election to the bank's Board because of conflicting business demands on his part of a bid to unseat from the bank's Board Mr. James H. Stevens, chairman, and David Mitchell, chairman of the bank's Board of Directors.

This novel tactic seems to have been adopted by the bank's Board of Directors to force Stevens' resignation.

Mr. Stevens, who has been in the bank's Board since 1974, is a director of the Manufacturers Hanover Trust Co., which is a subsidiary of the bank.

At the same time, Mr. Mitchell was also reported as saying that he would not seek re-election to the bank's Board because of conflicting business demands on his part of a bid to unseat from the bank's Board Mr. James H. Stevens, chairman, and David Mitchell, chairman of the bank's Board of Directors.

Puerto Rico Chris-Craft takes stake in Fox Film bank up for sale

WASHINGTON, March 7. — THE FEDERAL Deposit Insurance Corporation (FDIC) is looking for a buyer for the troubled Banco Credito y Comercio, Puerto Rico's third largest bank.

The agency has asked 25 banks to consider taking over the Puerto Rican institution, which had year-end deposits of \$350.2m. The FDIC would not say how many banks, if any, had submitted bids.

According to FDIC records, \$22.5m. loss in the prior year, the loss was \$4.4m.

The bank, which had been a pioneer in financing construction in Puerto Rico, was hurt when the recession rocked the building industry. Bank chairman, Mr. Alberto Castro, said in an interview.

"The recession hit us harder than anybody else," he said. "Profits went negative."

Although the names of the banks asked to look at Banco Credito were not disclosed, it is known that two big New York institutions, Chemical Bank, a unit of Chemical New York Corporation, and Manufacturers Hanover Trust, a unit of Manufacturers Hanover Corporation, were among them.

The two banks declined comment but it is understood that Manufacturers Hanover is submitting a bid after reviewing information sent by the FDIC, and that Chemical Bank is not enthusiastic.

AP-DJ

Marshall Field holders may take action on bids

CHICAGO, March 7. — MARSHALL FIELD may be the target of a proxy fight to force the stockholders to back down on their position in takeover attempts, according to some analysts.

Field's stock turned around last week, rising 2 1/2 to 3 1/2 to \$18.30 on Thursday and gaining 1 1/2 to \$19.80 on Friday.

Previously, the stock fell 1/2 to \$18.30 on Wednesday, after Carter Hawley Hale Stores, its offer of \$42 a share, was rejected.

Two stockholder class actions have been filed seeking damages from Field's stockholders for their attempts to take over the company.

Mr. John Landshultz, of Chicago, said that the stockholders are angered by the company's rejection of the Carter Hawley bid, and it seems that the thing is a proxy challenge.

Mr. Irwin Panter, a Chicago lawyer, who represents the stockholders, said that the stockholders are considering a proxy fight.

Banks admit to 'privileges'

NEW YORK, March 7. — RTUAL support for Mr. Bert Lance's contention that it is common practice for United States banks to grant special privileges to "insiders" has emerged from a survey of the 100 largest commercial banks conducted by Federal authorities.

Mr. Lance took his stand on the issue during his testimony before the Senate Banking Committee's investigations of his conduct as director of the Calhoun First National Bank. Although he subsequently resigned as director, Mr. Lance has maintained that his use of overdraft facilities for himself and his family has not been out of the ordinary in the banking world.

The investigation of the less they could cause some disquiet in the Federal Reserve Board, which is strengthening support for moves to limit overdraft facilities under the Control of the Cur which United States banks use—the Federal regulatory operates.

A T & T outlook bright

AMERICAN TELEPHONE and Telegraph Co. (AT & T) which said against around 48 per cent a few years ago, "another good year" 1978, had earnings in 1977 of \$4.50 per share, according to a report by a New York agency.

AT & T chairman, Mr. John T. Harbison, said that the company's earnings will have to rise to \$5.00 per share in 1978, to meet AT & T's \$12.50m. contribution programme for 1978.

AT & T is "gearing up people space" to defend itself in the company's anti-trust suit, Mr. Harbison said, adding that 3,000 employees will be involved in the company's efforts which will cost \$100m. in the first year.

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Agent Bank

The Chase Manhattan Bank, N.A., London

If a 30 per cent. interest was held and no bid was made the holder would be prohibited from obtaining any more shares for the next six months. Over the next six months only a further 5 per cent. could be purchased. Then a further six months period of grace would apply before the cycle could be repeated. This would effectively limit the increase in such shareholdings to 5 per cent. a year.

Wormald profit and dividend increased

The consolidation of Matheson and Platt with Wormald International is proceeding satisfactorily and according to plans. The expansion of the company's activities, particularly in the Middle East and Europe, had been of particular note. The directors expected that the earnings rate of the company, which came

Better terms for OPEC borrowers

new loan carries no guarantee, whereas the loan contracted last year was guaranteed by Abu Dhabi Investment Company.

Qatar is currently negotiating for a loan understood to amount to \$130m, for ten years on a spread of under 1 per cent. Last year, Qatar borrowed \$250m for

Foreign Trade Bank of the USSR, Vneshtorgbank, has been increased to \$400m, with terms (a spread of $\frac{1}{2}$ per cent. for seven years, with a two-year grace period) otherwise unchanged. Joint lead managers are Lloyd's Bank International and Deutsche Bank.

De Beers

Provisional Annual Financial Statements for the year ended 31st December 1977 and Notice of Declaration of Dividend no. 116 on the Deferred Shares

The following are unaudited abridged versions of the consolidated financial statements for the year ended 31st December 1977, together with comparative figures for the year ended 31st December 1976, which should be read in conjunction with the subjoined note.

[illegible]

Notes.—The following is the interim report, as a result of a further rearrangement of shareholdings in the diamond trading companies, the Group disposed of three per cent of the share capital of The Diamond Purchasing and Trading Company (Proprietary) Limited ("Purtra"), which consequently ceased to be a subsidiary company. The results for the year are therefore not directly comparable with 1976 because Purtra's results have not been consolidated and only dividends received from that company are included.

Directorate.—Mr. F. Oppenheimer was appointed a director of the Company on 17th March 1978.

Diamond Market.—The demand for rough diamonds is at an exceptionally high level, but nevertheless there are aspects of the market situation which give cause for concern. Consumer demand continues to be very firm but in addition there has developed in recent months a high level of speculative trading which has earned the price of rough diamonds in the open market levels which are not justified in relation to prices at consumer level. Stockpiles of inflated prices have accumulated in the cutting centres and are largely financed by bank credit which is now at a level substantially higher than that needed to finance the normal working of the industry. The market should be alert to the dangers inherent in this situation.

Strong advance at Blue Metals

THE METAL INDUSTRIES, the on building products group, eased its earnings more than per cent, from \$43.1m. to .0m. (US\$57.7m.) in the number half year, easily outstripping the 1980-81 period. Despite serious drought, 14 per cent, from \$47.8m. (\$48.9m. (US\$103m.). The firm dividend is raised from cents to 3.75 cents a share. Year the group paid a final to directors said that improved productivity, resulting from recent planned modernisation programs, and ongoing strengthening of demand for group products and fine weather all contributed to the improvement. Despite serious drought, 14 per cent, from \$47.8m. (\$48.9m. (US\$103m.). The firm dividend is raised from cents to 3.75 cents a share. Year the group paid a final to directors said that

successfully contained in levels approximating those of the previous year. Group companies serving city office construction remained depressed, but housing related companies had shown slight growth while those serving public authorities had shown stronger growth. Investment income increased by 28.7 per cent, reflecting a higher plateau of construction activity throughout Australia during the six months.

Elder Smith little changed

ADELAIDE, March 7.—THE state-owned Australian airline, Qantas Airways, reported a net profit of \$A173,244 (\$U.S.11,684,000) in the year ended March 31, 1977, against a \$A72.1m. loss in the previous year.

Revenue rose to \$A554.12m. (U.S. \$363.33m) and \$A33.3m. and the number of passengers carried totalled 1,599, against

Qantas back in profit

The state-owned Australian airline, Qantas Airways, reported a net profit of \$A10.24m. (\$U.S.11.68m.) in the year ended March 31, 1977, against a \$A7.21m. loss in the previous year.

Revenue rose to \$A364.12m. (\$U.S.643.63m.) from \$A471.58m., and the number of passengers carried totalled 1.59m. against

SAF Marine setback

South African Marine Corporation (SAF Marine) which is controlled by the Industrial Development Corporation of South Africa and by British and Commonwealth Shipping, has reported a decline in pre-tax profits for the six months to end-December, to R12m. (\$13.6m.), from R15.6m. a year earlier, writes Richard Rolfe from Johannesburg. After R6m. of tax, R3.8m. of which is deferred, earnings per share are down from 31 cents to 23 cents.

Dunlop Australia fall

Dunlop Australia, the rubber, textiles and industrial products group, suffered a fall of about 23 per cent in earnings for the December half-year period from \$410,000 to \$318,000. (BU.S.121n.). James Forth withdrew from Sydney. The directors said that had the power strike not occurred the result would have been very close to 10 per cent. The setback despite a 3-4 per cent increase in sales, from \$4,320,000 to \$4,785,000. (BU.S.122n.).

The Board has declared an interim dividend of 4c. a share, confirming the indication given last December when plans were announced for a \$4.25m. return of capital.

Adelaide Steamship

Adelaide Steamship, one of the most aggressive companies in the reefer specialisation in Australia, boosted earnings 60 per cent from \$A1.74m. to \$A2.9m. (U.S.\$3.3m.) in the December half year, writes James Forth from Sydney. Excluding profits from the sale of assets, the operating result rose 19 per cent. The interim dividend is raised from 3.5 cents a share to 4.5 cents.

Adelaide Steamship has made seven takeover bids in the past two years. The latest was for importer and merchant Abel Lemon, which is now 97 per cent owned and expected to make a worthwhile contribution to the full year's results.

General Tire gain

General Tire, whose main shareholders are the E.S. group of the same name and the local company Williams Hunt, has reported a rise in pre-tax profits to R9.5m. (\$11m.), from R7.5m. writes Richard Rolfe from Johannesburg. Turnover rose from R4.5m. to R5.0m. (\$5.7m.). With the tax rate little changed, earnings per share rose from 160c to 212c. The conservative dividend policy which characterises the group has been continued, the total payment for the year being up from 30c to 35c.

Aberdare Cables down

Like other cable companies operating in South Africa, Aberdare Cables, owned 67 per cent by NKF Groep and ultimately controlled by Philips Gloeilampenfabriek, suffered a sharp fall in profits over the year to December 31, 1976, with the pre-tax figure down from R2.26 to R2.7m. (R\$4m.), writes Richard Rolfe from Johannesburg. Aberdare's earnings a share fell from 66c in 1975 to 26c last year, but the dividend was held at 20c.

New S. Korean bank

A new merchant bank, Asian Banking Corporation, opened on Friday in South Korea, writes John Evans.

The Saudi Arabian company, Triad Holding Corporation, headed by Adnan Khashoggi, owns 50 per cent. of the shares. It is described as the first Saudi investment of its type in South Korea.

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A cars recovery

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

CAR manufacturers throughout the world had a very good year in 1977. This is the message to be gleaned from the registration figures which are now coming through from the major markets. Sales reached record levels in West Germany and France, were only 150,000 short of the U.S. record of 1973, and are now back to the levels being achieved in the early 1970s, in Japan.

Total world registration figures for last year are not yet available, but it is clear that production also returned to the growth trend which was interrupted so dramatically four years ago by the oil crisis. Total motor vehicle output, including both cars and commercial vehicles, rose to 41m. units in 1977. This compares with 29m. in 1970, and corresponds to an average growth rate of 4.9 per cent. in the last seven years, against 8.6 per cent. during the 1960s.

The biggest expansion in vehicle production in this seven-year period has been achieved by Japan, which has increased output by 60 per cent. (from 5.3m. to 8.5m.) followed by North America, where it has gone up by 50 per cent. (from 2.5m. to 3.8m.) and the Eastern bloc, where it is up by 114 per cent. (from 1.4m. to 3.0m.).

The large Japanese growth has been chiefly directed at the North American market. But Japanese cars are also making inroads into Western Europe, where they rose by almost another 1 per cent. last year to 6.5 per cent.

The Western Europe figures show how most of the indigenous manufacturing groups rely heavily on their home market. This is particularly true of Fiat, Volkswagen, Renault and British Leyland.

On the other hand, all of these groups, except British Leyland, have been able to attain significant sales in their competitors' home markets. This is where British Leyland is so patently weak. The company's position in the U.K., while much worse today than it was a few years ago, is still respectable judged on a general European basis. But it simply does not have sufficient overseas sales to cushion its decline in Britain.

Ford, with its dual manufacturing base in the U.K. and Germany, has probably managed this spread of activity, the most effectively of all European manufacturers.

But other European manufacturers are also following the same course of trying to expand their sales in the rest of the Community: Fiat, for example, recently announced a target market share within the EEC outside Italy of 8 per cent. Sales this year, according to forecasts made at the Geneva Motor Show last week, should be about the same or slightly more than in 1976. They are expected to slacken off in both Western Germany and France, but elsewhere should be firm, and luxury manufacturers like BMW and Mercedes expect their resources to be stretched to the limit.

CAR REGISTRATIONS IN MAJOR MARKETS

WEST GERMANY

	1977	%	1976	%
Volkswagen/Audi	782,979	30.8	663,095	28.7
Opel	490,651	19.2	469,304	20.3
Ford	330,618	12.9	345,611	14.9
Daimler-Benz	270,485	8.6	263,213	8.8
BMW	140,182	5.5	130,090	5.4
Others	9,907	0.4	8,245	0.4
Total domestic	1,981,822	77.4	1,809,640	78.3
Renault	126,434	4.9	123,455	5.3
Fiat	113,231	4.4	108,199	4.7
Peugeot/Citroen	92,981	3.6	82,887	3.6
Chrysler	56,824	2.2	55,731	2.4
Other imports	189,984	7.4	132,156	5.7
Total imports	579,456	22.6	502,427	21.7
Total domestic and imports	2,561,278	100.0	2,312,067	100.0

UNITED STATES

	1977	%	1976	%
General Motors	5,148,131	46.1	4,890,716	47.5
Ford	2,552,210	22.9	2,256,277	21.3
Chrysler	1,219,752	10.9	1,301,940	12.9
American Motors	184,361	1.7	247,640	2.4
Total domestic	9,104,454	81.5	8,696,573	85.2
Toyota	493,048	4.4	346,920	3.4
Datsun	388,378	3.5	270,103	2.7
Volkswagen/Audi	316,454	2.8	249,179	2.5
Honda	223,633	2.0	150,929	1.5
Other imports	678,000	5.7	482,000	4.7
Total imports	2,099,513	18.5	1,500,130	14.8
Total domestic and imports	11,203,967	100.0	10,196,703	100.0

FRANCE

	1977	%	1976	%
Renault	441,001	33.6	403,536	32.5
Peugeot	336,425	25.8	331,434	26.8
Citroen	330,389	25.8	301,202	24.2
Chrysler	180,548	14.2	191,742	15.3
Total domestic	1,288,443	79.5	1,227,914	78.8
Ford	76,782	5.1	78,630	4.2
Fiat	71,073	3.7	74,383	4.0
VW/Audi	61,393	3.2	64,549	3.5
General Motors	41,345	2.2	53,031	2.9
Other imports	157,954	8.3	159,727	8.4
Total imports	428,547	22.5	430,320	23.2
Total	1,906,990	100.0	1,858,234	100.0

JAPAN

	1977	%	1976	%
Toyota	892,501	25.7	898,658	26.7
Nissan	755,428	20.2	741,644	20.2
Mitsubishi	218,014	8.7	184,575	7.5
Toyota Kogyo	176,201	7.0	163,213	6.8
Honda	165,749	6.6	166,960	6.8
Fuji Heavy Ind.	84,653	3.8	104,629	4.3
Daihatsu	67,414	2.7	67,834	2.8
Suzuki	50,771	2.0	51,496	2.1
Isuzu	38,086	1.5	29,196	1.2
Total domestic	2,458,811	98.2	2,468,205	98.2
Volkswagen/Audi	15,785	0.4	15,440	0.4
Ford	6,012	0.3	4,065	0.3
Chevrolet (GM)	5,093	0.2	5,312	0.2
Mercedes	3,341	0.1	2,730	0.1
Other imports	11,590	0.6	11,677	0.6
Total imports	41,821	1.8	41,224	1.8
Total domestic and imports	2,500,632	100.0	2,449,429	100.0

UNITED KINGDOM

	1977	%	1976	%
Ford	340,319	25.7	324,659	25.3
British Leyland	322,067	24.3	352,679	27.4
Vauxhall	120,600	9.1	114,494	8.9
Chrysler	79,730	6.0	82,905	6.5
Total domestic	722,947	54.6	797,483	62.1
Datsun	82,133	6.2	68,853	5.4
Fiat	66,015	5.0	48,595	3.8
Renault	55,862	4.2	43,897	3.4
Other imports	350,609	26.5	269,700	21.0
Total imports	606,577	45.4	487,900	38.0
Total domestic and imports	1,329,524	100.0	1,285,383	100.0

ITALY

	1977	%	1976	%
Fiat group	662,665	55.0	650,875	55.6
Alfa Romeo	79,480	6.6	86,412	7.4
Innocenti	20,472	1.7	15,934	1.4
Total domestic	762,617	63.3	753,221	64.4
Renault	76,339	6.0	92,135	7.9
Peugeot/Citroen	90,316	7.5	84,510	7.2
Ford	71,050	5.9	40,877	3.5
Simca	52,987	4.4	63,143	5.4
Other imports	130,934	10.9	137,015	11.6
Total imports	441,628	36.7	417,680	35.6
Total	1,204,245	100.0	1,170,901	100.0

Banking figures

(as table 9 in Bank of England Quarterly Bulletin)

ELIGIBLE LIABILITIES, RESERVE ASSETS, RESERVE RATIO AND SPECIAL DEPOSITS

	Feb 15, 1978	Feb 15, 1977
£m.		
Eligible liabilities		
U.K. banks	23,789	23,789
London clearing banks	2,606	2,606
Scottish clearing banks	824	824
Northern Ireland banks	1,858	1,858
Accepting houses	6,301	6,301
Other	6,301	6,301
Overseas banks		
American banks	3,812	3,812
Japanese banks	236	236
Other overseas banks	2,689	2,689
Consortium banks	210	210
Total eligible liabilities*	42,224	42,224

Reserve assets

	Feb 15, 1978	Feb 15, 1977
£m.		
U.K. banks		
London clearing banks	3,069	3,069
Scottish clearing banks	348	348
Northern Ireland banks	115	115
Accepting houses	336	336
Other	894	894
Overseas banks		
American banks	569	569
Japanese banks	26	26
Other overseas banks	493	493
Consortium banks	54	54
Total reserve assets	5,914	5,914
Constitution of total reserve assets		
Balances with Bank of England	380	380
Money at call:		
Discount market	2,647	2,647
Other	287	287
Government securities		
U.K. Northern Ireland Treasury Bills	721	721
Other bills	87	87
Local authority	686	686
British Government stocks with one year or less in final maturity	179	179
Other	—	—
Total reserve assets	5,914	5,914

Ratios %

	Feb 15, 1978	Feb 15, 1977
U.K. banks		
London clearing banks	12.8	12.8
Scottish clearing banks	19.3	19.3
Northern Ireland banks	14.0	14.0
Accepting houses	18.1	18.1
Other	14.4	14.4
Overseas banks		
American banks	14.9	14.9
Japanese banks	12.3	12.3
Other overseas banks	18.3	18.3
Consortium banks	25.6	25.6
Combined ratio	14.0	14.0
N.B.—Government stock holdings with more than one year but less than 18 months to final maturity amounted to	824	824
2—Finance houses		
Eligible liabilities	328	328
Reserve assets	350	350
Ratio (%)	10.4	10.4

Special deposits at February 15 were £1,219m. (up £28m. from £1,191m. in November 1977). Banks and £10m. (unchanged) for finance houses. * To hearing eligible liabilities were £28,817m. (up £870m.).

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مكتبة الأصيل

London Clearing Banks' balances

at February 15, 1978

TABLES below provide the first indication of the trends of banking and deposits, ahead of the more comprehensive banking and money figures published later by the Bank of England. Tables 1, 2 and 3 prepared by the London clearing banks, cover the business of their offices and their subsidiaries (excluding Scottish and Northern Ireland banks) in England and Wales, the Channel Islands and the Isle of Man which are listed by the Bank of England as falling within the banking sector. Table 3 covers the parent banks only. In this, it is comparable with the figures produced by the Bank of England, which show the reserve positions of all the banking sectors subject to credit control. Minor differences here arise from the exclusion from the clearing bank figures of County, a subsidiary of National Westminster but a clearing bank in its own right.

TABLE 1. REGULATE BALANCES				TABLE 2. INDIVIDUAL GROUPS' BANKS' BALANCES				
Liabilities	Total outstanding		Change on month		Barclays	Lloyds	Midland	National Westminster
	£m.	£m.	£m.	£m.				
Assets								
Banking deposits:								
- banking sector	4,478		+ 30		1,098	199	234	282
- private sector	24,389		- 102		2,578	2,357	1,744	2,496
- public sector	683		- 83		2,536	2,417	1,343	2,897
Overseas residents	2,102		- 36		296	129	417	395
Certificates of deposit	2,279		+ 1		232	118	175	236
Time (fine CD's)	14,213		- 170		490	432	344	632
Banking deposits:	34,524		- 170					
- banking sector	4,478		- 102					
- private sector	24,389		- 83					
- public sector	683		- 36					
Overseas residents	2,102		+ 1					
Certificates of deposit	2,279		- 170					
Time (fine CD's)	14,213		- 152					
Banking deposits:	20,220		- 18					
- banking sector	3,444		- 3					
- private sector	988		+ 41					
- public sector	10,223		- 26					
Overseas residents	1,687		+ 48					
Certificates of deposit	15,680		- 114					
Time (fine CD's)	30,214		- 48					
Banking deposits:	8,077		- 183					
- banking sector	58,291		- 183					
- private sector								
- public sector								
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FINANCIAL TIMES SURVEY

Wednesday March 8 1978

PORTUGAL

Portugal faces serious political and economic problems. But international pressure is forcing the Government to take drastic economic measures demanded by the country's creditors. The political structure, however, remains fragile.

Robert Graham

BIRTHMARKS of the revolution graffiti still the walls and monuments on. But they have been elaborated and are now worn and faded. From crude political aspirations they have been transformed into a curious reminder of the immediate past. Since April 1974, the barometer of the pen-up tions and hopes of the lazar era, their less fre- quise now reflects a general- ness and suspicion of the that welcomed army- tion, decried fascism and for varying degrees of m and proletarian revolu-

consensus is extremely fragile and is in part involuntary— forced upon the political parties by the increasingly precarious nature of the economy and growing international impatience at the politicians' inability to put the national interest ahead of personal and party rivalry. For almost six months before the fall of Sr. Soares's Govern- ment in a vote of confidence last December, he had appeared to over-estimate his ability to handle Portugal's principal international creditors—the U.S., the IMF and West Ger- many. His argument consistently was that he could only govern as a minority and if this minority Government fell, then democracy would be once again seriously endangered. This worked well until about mid- 1977, but from then on the U.S. in particular, adopted an in- creasingly hard-nosed attitude, insisting that he tackle Portu- gal's mounting payments deficit and inflation with deeds, not words.

Pledged

By the beginning of this year Portugal had pledged half its gold reserves, and total foreign exchange reserves (with gold at official IMF prices) covered under 34 months' imports. Whether or not Portugal's inter- national creditors have been duly tough in imposing condi- tions in the granting of financial assistance is still too early to tell.

Certainly, a principal element in settling the Government's crisis, and so unblocking credits, would be presidential rule by President Eanes—which in essence means relying once again for authority upon the

with 14 CDS in Parliament. This gives the Socialist-CDS alliance a total of 143 seats, which provides an adequate majority in the 263-seat Parliament. The inclusion of the CDS marks a significant shift since the 1975 leftwards direction of Portu- guese politics. The CDS enjoys the support of a sizeable portion of the business community and sees itself in a pragmatic but conservative mould, with an avowed belief in a market economy. To some extent this dilution of socialism has been offset by Sr. Soares persuading a small but politically influen- tial group of intellectuals and professionals, Intervention Socialists, to come under the wing of the Socialist Party. This group, something like a mixture between the Fabians and the Tribune group in Britain, had previously been regarded as possible interlocutors between the Socialists and the Com- munist Party.

Disregarding potential differ- ences, this gives on paper a comparatively broad appeal to the Government with aspects to appease both the Left and the Right. In the volatile and glass- bowed atmosphere of Portuguese politics, stability is hard to gauge. With the exception of the Communist Party, which holds 41 seats in Parliament, politics still revolve more round personalities than ideologies.

Thus differences can easily be magnified and exploited. Above all else the Government's stability rests on the uncomfort- able knowledge that, if it fails, an alternative form of govern- ment would be presidential rule by President Eanes—which in essence means relying once again for authority upon the

military—or in more extreme form a direct military govern- ment. Although the prospect of such eventualities are probably more remote than many Portu- guese suspect, the threat that they might happen tends for the time being to shore up the Government.

By the same token the other two main political parties—the Social Democrats (PSD) and the Communists—have no real desire to see the situation de- stabilised. It is to neither's advantage to have presidential or military rule and the PSD has therefore indicated that it will provide "selective sup- port" for the Government. This is "seen" by the more cynical as meaning that oppo- sition will be confined to words. The Communists for their part are saying they will adopt a policy of "selective opposition." In other words they will keep all their options open, but technically it suits them to keep a lower profile for the time being.

Elements

The other element which is expected to act in the Govern- ment's favour is the deteriorat- ing economic situation. Portu- gal's economic problems are so serious that there are few practical alternatives.

The leftist inspired measures of the early days of the revolu- tion—nationalisation, hefty wage rises, State subsidies and workers' control—have proved to be a luxury which Portugal cannot afford and which no in- ternational friend is prepared to support. Therefore opposi- tion to classic "capitalist"

remedies as proposed by the IMF has been more muted. For instance, the Communists, say denationalisation, of greater redistribution to former land- lords of land taken over by the peasants in the south. Dr. Soares has preferred on the land issue to opt more for a policy of self-management or "autogestion," with the more glaring cases of injustice rectified.

The existence of these con- straints has led to a mild and prudent optimism among some that Portugal has now entered upon a necessary period of more pragmatic consolidation when proper attention can be given to restoring the economy to health and preparing for entry into the Common Market. With the ? ? ? those people with nationalised interests who have returned from the colonies are a large and vocal group. They have so far inhibited any open gesture to the colonies, especially Angola, where they still cherish the hope that the Unita rebels might win through.

Outside the Government, the strength of the PSD and, more important, that of the Com- munist Party with their dominant position within the trade union movement, cannot be ignored. Here there are likely to be two sensitive issues: the Government attitude towards "lame duck" industries that have been taken over by workers and the future of agrarian reform. One of the planks of the new Government programme, and an important element in the IMF granting its \$50m. loan upon which the much larger international aid package is dependent, is that tighter budgetary discipline be intro- duced. This includes withdrawal

of financial assistance to those concerns which are considered no longer to be viable in econo- mic and social terms. With Communist control of the unions and unemployment at 18 per cent, the political and social implications of rigorously ob- serving such a policy are manifest.

Erode

The Communists cannot countenance such a policy in public, nor do they want to because this threatens to erode one of their vital areas of support. The same applies to agrarian reform in the south, where occupation of land by landless peasants organised by the Communist Party is con- sidered by the Party to be one of the main achievements of the Portuguese revolution. Some argue that Communist strength in Portugal, under its orthodox leader Sr. Alvaro Cunhal, is exaggerated. Yet this is usually stated by people who have a built-in interest in seeing its influence decline. It is safer for the moment to regard it as a powerful influence, but at the same time it is worth under- standing that it is different from its French, Italian or Spanish counterparts not simply because of its rejection of Euro- communism. It remains essen- tially a proletarian party with- out attracting bourgeois intel- lectuals to its ranks. This tends to make its approach to the present situation more defen- sive and pedestrian.

Perhaps the greatest con- straint on the Communists is their fear of provoking a further shift in the military towards the

BASIC STATISTICS	
Area	35,383 sq. miles
Population	9.5m.
Trade (1977)	
Imports	Esc.170bn.
Exports	Esc.70bn.
Imports from U.K.	£299m.
Exports to U.K.	£230m.
Currency: Escudo	
	£1= Esc.78.35

Right. The re-emergence of the influence of the Right in the military is a significant develop- ment. Yet President Eanes's frequently repeated insistence on his—and the military's—act- ing within the framework of the constitution has allowed the politicians to remain in the centre of the stage. Indeed, the influence of the military prob- ably exists more in the form of their potential ability to inter- vene rather than their willing- ness or real ability to do so. Nevertheless Portugal is the one European country where consti- tutionally the military have the most power.

With a new economic package expected in mid-March and agreement finalised about the same time on the terms that will raise international credit for Portugal, the main indicator to watch will be the behaviour of the trades unions. The con- tinued state of social tension can be gauged by the majority belief that there is as yet no possibility of establishing a three-cornered dialogue between Government, trades unions and management. Despite the absence of such a formal dialogue, the harsh facts of economic life have already resulted in lower than antici- pated wage demands and an improvement at the plant level in management-labour relations. Management was severely chastened by the revolution, and if a new realism can now pervade the shop floor, then these tensions could subside. The task ahead is awesome. But unless everyone begins to bury their differences in the national interest, Portugal will be condemned to backwardness, the poorest member of Europe, and be obliged to surrender more of its national sovereignty to the demands of its interna- tional creditors.

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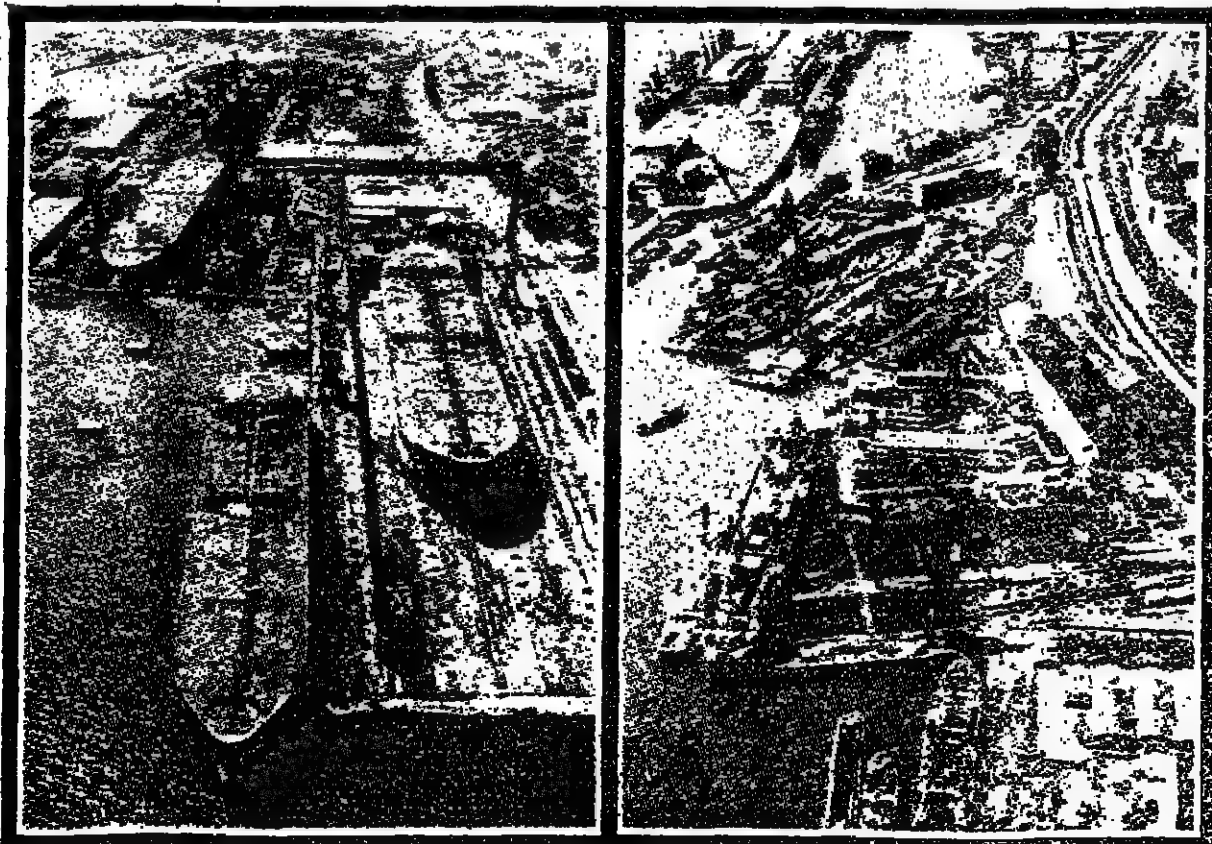


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PORTUGAL II

Economy battles for survival

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THE PORTUGUESE economy has in the past two years acquired the dubious distinction of being the most precarious in Europe. Like no other West European government in the post-war period, Portugal has been obliged to resort to selling and mortgaging gold reserves as a line of last defence to pay its way. Only half its gold reserves are now free, and total gold and foreign exchange reserves cover 3½ months' imports with the gold valued at official IMF prices. Portugal's international friends argue that remedies have been sought more through words than deeds while among the Portuguese there is a widespread feeling that the international community has given too little attention to the complexities of politics and the inherited structural deficiencies of the Salazar era.

This conceptual gap, principally evidenced by the IMF and American view that the Portuguese can help themselves more than they wished to believe and that the Soares Government has cast itself in the role of hapless victim of circumstance, has taken a long time to bridge. Given the urgency of the situation some would say unnecessarily long. Now at last it looks like being bridged. By mid-March a new economic package should have been formulated based upon IMF tough dictates. This in turn will pave the way for activation of a \$50m. IMF loan, and more important, the opening up of credit lines provided by 14 western countries worth \$747.5m.

The precarious nature of the economy largely relates to the problems thrown up in the wake of the 1974 revolution, where first Marxist principles were attempted and then subsequently interrupted as the Socialist Party sought to impose more democratic and market orientated solutions. As a result of the revolution, the State acquired 70 per cent. of industry but lost a major slice of the nation's slim managerial cadres. The State acquired control of banking and insurance, but lost the confidence of the private sector, which still accounted for 90 per cent. of exports. Workers took over control of many industries in the name of social equality not economic viability, and the large landholdings in southern Portugal were occupied by landless peasants.

Wages rose but production declined. Apart from absorbing the impact of the revolution, the economy had to re-adjust very suddenly to the disappearance of its colonies and the increased cost of energy imports.

All this is consigned to history now. But its impact is still felt in a number of important ways. Higher wages and the sudden return of some 400,000 persons from the colonies—equivalent to 4 per cent. of the total population—stimulated demand. This has been responsible for the seemingly contradictory characteristic of Portugal experiencing a much higher growth rate than its economic circumstances would appear to permit. In 1977 growth was almost 6 per cent. In turn this has made it more difficult to impose austerity measures, particularly as the Government has felt obliged to offset the social and political consequences of large numbers of "retornados" lying unemployed by seeking to avoid too many dampening measures.

Harsh

The price of this relatively high growth rate has been unavoidably harsh. The balance of trade has declined sharply—the terms of trade have deteriorated 30 per cent. since 1974, Portugal has become a significant net importer of foodstuffs, a factor aggravated by declining agricultural production which has resulted from poor productivity and compounded by a disastrous 1977 harvest. Wheat, a staple product, suffered a 70 per cent. drop in production last year. Foodstuffs now make up 18 per cent. of Portugal's import bill. Moreover the foodstuffs bill rose 46 per cent. in value terms last year. Parallel with this trend, oil imports have added a heavy additional burden, accounting for 17 per cent. of imports. Overall the trade deficit has widened. Eleven month figures for 1977 show imports at Esc.170bn. and exports at Esc.70bn. Provisional trade estimates by the Bank of Portugal forecast a trade deficit of \$2.5bn.

The trade imbalance has been reflected in a worsening payments position. The current account deficit is now 24 per cent. of GNP, or \$1.5bn. This compares with \$1.2bn. in 1976 and the surplus of the

pre-revolution days. The situation would have been worse last year had not emigrant remittances almost doubled to \$1.1bn. and net tourist receipts improved. In the first ten months net tourist receipts were up 150 per cent. on 1976 to Esc.9bn. With capital inflows the overall balance of payments for 1977 closed provisionally with a deficit of \$1.2bn.

To cover the deficit Portugal has been obliged to increase sharply its level of external debt and to draw down on its gold and foreign exchange reserves. From 1975 through to the end of last year the Bank of Portugal borrowed \$1.5bn. abroad. At the end of February 1978 outstanding foreign debt was \$4.5bn. If interest is included the amount would total \$5bn. Of this 39 per cent. represents indebtedness by the Bank of Portugal, 5 per cent. the Government, 17 per cent. public enterprises guaranteed by the Government and the remainder public and private enterprise with or without Government guarantee. In addition to this mounting foreign debt Portugal's gold has been diminished. Between March 31, 1977, and February 28, 1978, gold reserves fell from 857 tons to 741 tons—and of this only 51.4 per cent. is now "free" gold. During the same period foreign currency reserves fell from \$260m. to \$111m.

In a blunt warning on Portugal's plight, the new Finance Minister, Sr. Victor Constancio, said three weeks ago that the country had reached a point where it was being strangled by balance of payments problems, creating an alarming dependence upon external financial support. The margins of

manoeuvre were becoming increasingly limited, he said. Accordingly the measures being proposed by the IMF are little short of draconian—a stern tightening of budgetary discipline, a major squeeze on credit, raising of interest rates, further devaluation, and an end to State support for uneconomic entities.

There have been serious differences with the IMF over the scope and scale of these measures. The Portuguese authorities maintained that the IMF package ignored the political and social realities of seeking to introduce such measures. However, now the broad principles have been established and it has become more a question of last minute haggling. Tighter control of money supply will be one of the prime instruments. The Bank of Portugal hopes to persuade the IMF that an average of 15 per cent. increase in credit gauged on a month per month basis is acceptable. Within this margin there will be a high degree of selectivity both in the sectors (priority will be given to exports, labour intensive industries and agriculture) and towards individual banks. At present for the first quarter of 1978 the Bank of Portugal is permitting an average of 4 per cent. increase over the credit level of July, August, September and October—the four slackest months in 1977.

Tighter credit will be backed up by higher interest rates and discount rate. Here again selectivity will apply, with the emphasis on special premium deductions on credit devoted to exports, import substitution and labour intensive activities. (The Bank of Portugal hopes to convince the IMF to include conversion in this category.) The Bank also hopes to mop up ex-

cess liquidity by offering more attractive Treasury bills that will be index linked. On the exchange rate side the Portuguese have accepted the principle of further downward adjustments in the escudo. This will be done, the Bank of Portugal hopes, less on the current per cent. per month basis but on a longer average which would still achieve a devaluation of approximately 12 per cent. a year.

On Government expenditure, the IMF has insisted that current outlays be balanced while allowing capital spending to have a small Esc.12bn. deficit. This is to be backed up by tighter control of wages and prices. The net effect of these measures will, it is hoped, reduce growth to 3 per cent., cut inflation to below 20 per cent. and reduce the payments deficit of \$800m.

Complex

However, success depends on a series of complex and inter-relating elements. On the Government spending side, a great deal will depend upon the extent to which Sr. Soares and his ministers are able to carry out an aggressive attitude towards "jane ducks." The Government is pledged to close down those industrial units which cannot justify continuing losses. According to one banker's estimate 90 per cent. of the industrial companies taken over by workers are running at a loss. Their survival until now has depended upon Government guaranteeing outstanding loans. The political problems inherent in a tough market approach to this issue are all too evident. Unemployment is already running at some 16 per cent. and there are political limits to putting workers out of jobs.

Much hinges in this respect on the behaviour of the banks, which though nationalised, still contain the bulk of their original management. It is they who it seems will be given greater authority to decide who should and should not be supported. On the wages side, the general impression so far this year is that workers have preferred to press for very limited increases, fully realising that hefty demands could endanger jobs. The dampening of import

demand however, is a lemmatic. Roughly 50 of imports are made up of oil and capital goods. Small savings in energy, virtu-ally all capital goods, and agricultural sector stabilised, a long-term action—and upon good which so far this year unfortunately absent.

The \$800m. in loans from the U.S. and West Germany is like a life line. It is like a life line only temporary. It is expected to be \$1.7bn. in this the Bank of Portugal has a little public relations roll-over short-term arrangement with the small country like which has no major resources and which over 30 per cent. of its population is employed in these are formidable to shake off. They are more so when the mutually sensitive area of agriculture. And, none of this takes account of the theoretical obligation by nationalisation takeovers.

Until now the have been less than the real plight of the data has been dis-astatistical acrobatics good old-fashioned of information. The for instance, has been in mystery and no taken the trouble the country on the manner in which this last resort has been down.

Often the problem that the technocrat, lacked political authority the politicians have technical knowledge. hope that the new Government has remedied this, a part, by the appointing the former deputy chief Deputy Governor Sr. C. as Finance Minister. first figure in such a to enjoy international domestic confidence revolution. In the confidence is what Portugal lacks most in the years, and it is a which it cannot have

Robert C

The armed forces

IN A military academy near Lisbon, where young officers aspire to become generals, one may notice how those attending classes on Portugal's Nato commitments have clipped hair and crisp uniforms.

Less than four years ago officers such as these, with their fatigues and beads brought from Africa, talked of revolution and, in some cases, tried to make it.

While civilians in Government stress that the country's priorities lie less in socialism than in a solution to the crippling balance of payments deficit, Portugal's high command is taking firm steps to re-establish the sense of discipline and hierarchy that was temporarily destroyed during the political turmoil that followed April 25, 1974.

Significantly a leading article in last month's issue of "Nacion y Defensa," the military journal, argues that the armed forces should no longer feel an obligation to guarantee the conditions for the country's transition towards socialism, as specified in article 273 of the present constitution.

The man most responsible for putting the Portuguese armed forces back on the way to the barracks is General Ramalho Antonio dos Santos Eanes, President of the Portuguese Republic and Commander in Chief of the Armed Forces.

General Eanes emerged as the main strategist behind the defeat of the extreme left-wing military and civilian groups that tried to seize power on November 25, 1975. To-day the loser in that particular battle is Major Otelo Saraiva de Carvalho, currently awaiting trial for his involvement in the events. Stripped of his rank and prevented from granting formal interviews and making public political statements, "Otelo" emerges only now and again to attend the meetings of a recently formed left-wing movement led by a Marxist intellectual and former Minister of Agriculture, Antonio Lopes Cardoso.

The shifting political balance within the armed forces is clearly reflected within the Council of the Revolution, where a commission composed of military officers and civilian jurists is constitutionally empowered to veto Government legislation. Although the nominal head of the commission is still Major Ernesto Melo Antunes, a theoretical Marxist who passionately believes in democratic socialism, the effective power of the "Melo Antunistas" has been checked

in recent months.

Increasingly they have been openly criticised in public by politicians. They are accused of trying to maintain the military in politics, and of plotting behind the scenes against the more detached position adopted by President Eanes. (As yet only one important politician has dared to criticise the President in public, and his attitude cost him the leadership of a political party.)

In a sense the campaign waged by the Press and the deputies in the Assembly against the "Melo-Antunistas," reflects the frustration of a civilian population which has to live with a fragile democracy. The mainstream of Portuguese politics during the past four years has been directed not by the political parties but by impetuous army officers.

Significant

The significant points have not been the elections but the coups and counter-coups that have imposed political directions overnight: a military coup on April 25, 1974 toppled the 20th century oldest fascist regime; an attempted right-wing coup, led by General Antonio Spínola, on March 11, 1975, led to a radical backlash and an attempted left-wing take-over of power which included army officers; and this, in turn, led to yet another coup on November 25, 1975, which, some will argue, has ultimately led to the conservative alliance in Government which will be negotiating with the International Monetary Fund later this month.

Though it would appear that in Portugal to-day the political nature of the armed forces is interdependent with more stable civilian government, the fear of military intervention has not been totally erased.

Ironically, while the country as a whole has been getting poorer, the armed forces have been getting richer. The defence budget forecast for the present year shows that total expenditure will be in the region of \$473m., an approximate increase of 10 per cent. compared to last year. A considerable part of this money will undoubtedly be used to bolster Portugal's membership of Nato. Under President Eanes' leadership, the Portuguese armed forces have regained the confidence of the alliance which, in the heady days of the revolution, was wary of letting Europe's potential "Cuba" into too many secrets.

Jimmy Burns

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Difficult time for industry

THEIR eyes firmly set on the entry into the European Economic Community, the country's second constitutional amendment is taking steps to strengthen its industrial sector.

Portuguese industry, still the least in Europe. For, as the government recognised in its programme passed by parliament last month, Portugal's industrial sector is insufficiently financed, poorly structured. Though the country's transforming industries (which contribute 33 per cent to the gross national product, engages nearly 30 per cent of the population and contributes nearly 32 per cent to gross fixed capital formation) experienced a 7.6 per cent rise in production during 1977, compared to the previous year, this did not affect Portugal's overriding dependence on imported materials.

The problems of Portuguese industry bear the imprint of the failures of the political system which ruled the country since the military coup on April 25, 1974, and the anarchy that followed that event.

The system handed Portuguese industry over to the nobles, discouraged small, medium, or regional development, and allowed itself to become utterly dependent on foreign aid.

Meanwhile, within Portugal, the rule of the whip inspired industrial peace. Unions could exist if they remained within the limits defined by the state: industrial production would invariably lead to imprisonment, and in some cases, torture. In the last years of the dictatorship, foreign investment (in the form of tight control over foreign companies and the small power group of families in charge of Portugal's monopolies) contributed to an appearance of economic stability. An appearance that evaporated once the dictatorship fell. It was the turn of private enterprise and foreign investment to the victims. Nationalisation of the private sector, taken over without compensation, and of foreign capital, and unions, adopted by the Communist Party, went all out to expand, profiting from its

Good geographical position and the advent of the big tankers. To-day, Lisnave has the largest ship-repairing facilities in the world.

In 1975, at the height of the Communist push for power, Lisnave suffered two major strikes in an attempt by workers to destroy the private management of the yard. Productivity slumped.

Yet, despite its political problems and the general world crisis in the shipping industry, Lisnave has managed surprisingly well. Since 1974 over 1,730 ships from all over the world have docked at the yard to be either repaired or converted. The minimum profit achieved last year was due not to lack of productivity but to the wages and benefits bill which is among the highest in the country. In more than one sense Lisnave represents a test case for Portuguese industry.

Workers at the yard remain dominated by the Communist-controlled Confederation of Portuguese Workers (Inter-sindical).

Management remains part foreign (40 per cent Dutch and Swedish shares) part private, and part public. Late last year there have been occasional stoppages at the yard, mainly provoked by the inclusion of the Christian Democrats (CDS) in the new Government, whom the workers define as left-overs from the days of Salazar.

Differences have arisen between foreign and Portuguese interests at the yard concerning future strategy. There is considerable concern, for example, that the Arab Ship Repair Yard (ASRY) which Portuguese expertise helped complete in Bahrain last year, may in the long run prove more of a curse than a blessing in terms of competition.

The huge industrial complex at Sines on the border of the Southern Alentejo has like Lisnave been earmarked for Government attention in the months ahead. Its deep-water port located on vital shipping routes (due to be opened in the summer), an oil refinery, and a ten-unit petrochemical plant owned by CNP, the State-owned Portuguese petrochemical company, makes Sines Portugal's most important link with the rest of the world. As one industrialist has remarked "Sines has trained a lot of people in thinking big" and that, in a country like Portugal, renowned for its industrial underdevelopment, is no mean feat in itself.

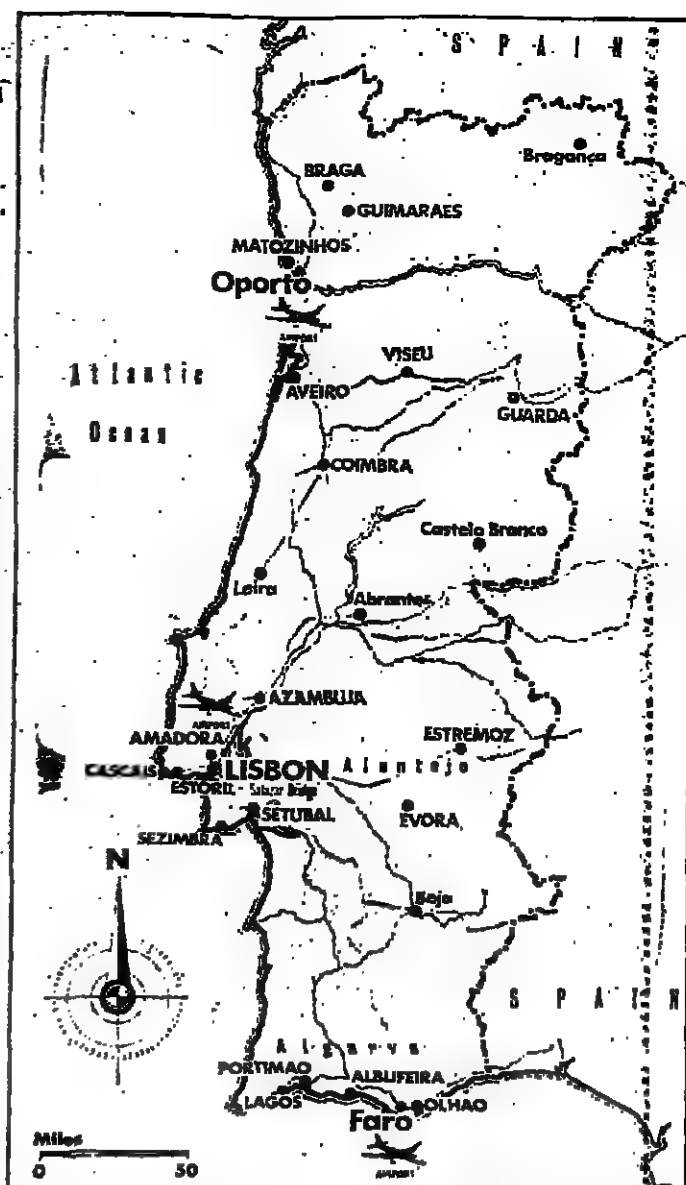
Defined

The construction of new petrochemical units at Sines have been defined as among the "priorities" for future investment in the new Government programme.

The textile industry, which represents 20 per cent of the total value of Portugal's transforming industries, and which is the country's major exports source, is also in line for a boost from the Government. Until now the industry has felt undercapitalised: large firms have been trying to fend off labour troubles; small firms have been struggling to keep up production. The importance of the industry to Portugal was reflected in the recent complaint lodged in Brussels by Dr. Victor Constancio, the country's Minister of Finance and Chief firms which were taken over without compensation.)

Because of its industrial relations will be severely tested. The Confederation of Portuguese Industry (CIP), which represents over 35,000 small and medium-sized private companies, still claims that the private sector will be discriminated against as long as all the banks are nationalised.

The Confederation of Portuguese Workers (Intersindical), Communist dominated and claiming to control around 80 per cent of Portuguese labour, complains that the private sector, far from being victimised, is being given a privileged position in the Government's plans. Nationalisations, which Intersindical sees as its legitimate revolutionary conquest, are threatened by the return of big capital, particularly foreign. (The Government hopes to attract foreign investment by indemnifying the budget is announced—a fact explained by some observers as



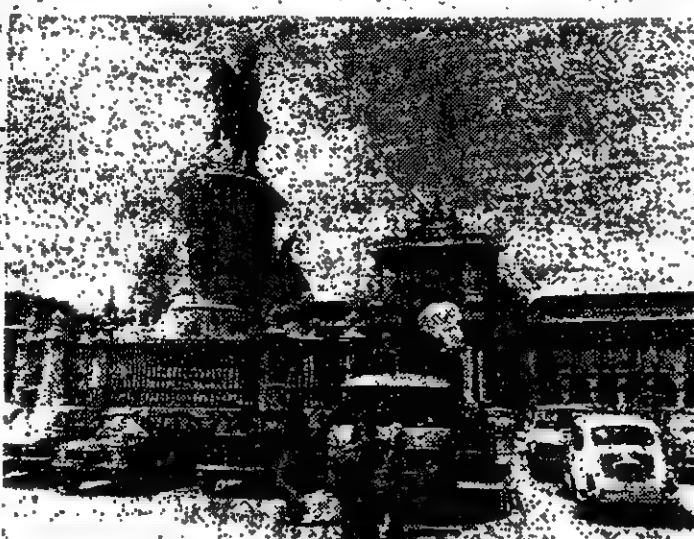
Frontiers

Further legislation passed by parliament last month defined the frontiers between the public and private sectors, stressing that private enterprise was legally entitled to operate freely in certain areas. It would be barred, however, from major sectors including mining, cement and other raw materials, public transport and public utilities, postal and telephone services.

The latest government programme carries at least the promise of further stimulus for the private sector, which it recognises as the true motor of the Portuguese economy. (The private sector accounts for over 85 per cent of Portuguese exports.) Yet, despite the government's intentions of ironing out the previous imbalances, both in structure and financing, in both the private and public sectors, it recognised that given the debt-ridden nature of its economic programme, the industrial prospects in the short term are severely restricted.

One of the great survivors of Portuguese industry remains Lisnave, the large ship-repairing yard on the Tagus Estuary, which accounts for 5 per cent of the country's total export earnings, and with a work force of nearly 8,000, is among the most important employers in the country.

Since its official inauguration in 1967, the yard has gradually expanded, profiting from its



Black Horse Square in Lisbon.

Recovery in tourism

PORTUGAL'S TOURIST authorities could afford to be jubilant in 1977. Travellers and travel agencies alike recovered from their two-year bout of suspicion of the country's interior, politics and fabled Algarve and the Costa del Sol on Lisbon's outskirts.

The more adventurous penetrated the highlands, plains and valleys of the interior, marvelling at the rural north with its tiny farms and vineyards, or the boulder-strewn mountain-sides of the north-east.

The State-owned pousadas—wayside inns comparable to Spain's paradores—turned away thousands of car-driving travellers, since most of them only have 12 to 20 rooms.

Lisbon's streets, hotels and restaurants became cosmopolitan again, with waiters serving EEC-travellers or grappling with Japanese visitors—a welcome change from rooms of empty tables of the previous year.

The figures are eloquent: In 1977, 3m. foreigners entered Portugal (compared with 2.2m. in 1976). According to figures supplied by the State Directorate-general of tourism, 1.5m. of these were tourists (compared with 958,000 in 1976), an increase of 40.4 per cent. In general, entries had 47.1 per cent in tourist entries. Nights spent in hotels increased by 62.2 per cent to 6.8m. in 1977 compared with 3.7m. in 1976.

Gross tourism revenue—needed so desperately to counteract the \$1.3bn. balance of payments deficit—rose by 60 per cent from \$256m. in 1976 to \$414m. in 1977. Net tourism revenue totalled \$279m.—a 94.1 per cent increase over 1976.

After a period of confusion Government and private enterprise are now working to boost Portugal's tourist infrastructure. Hotel capacity is now 100,000 beds. Plans have been approved for additions of 12,000 beds in the near future, and in the pipeline. The 100,000 places available in Portugal's 70 official campsites are due to be increased by 68,000; this is of particular interest to Spanish and French tourists, who prefer to come by car with their families and camp out.

After the near-collapse of the tourist building industry, three years ago, seven new hotels are being built in the Algarve.

Facilities

The authorities have always been careful to prevent the ruin of countryside and atmosphere that took place in Spain's coastal areas by controlling both the height and density of tourist buildings. Thus, the area is still visible and accessible, and fishing villages are still just that—working parts of the community generally unspoiled by incursions of totally tourist-orientated commerce or overbuilding. The hotel, villa and apartment developments sprawl, in some cases with strikingly imaginative architecture, towards the hinterland and the hills, where farmers still tend citrus groves.

The area still needs more restaurants and evening entertainment facilities, but the authorities and local businessmen seem to have finally realised this and learned that excellent beaches and walks or drives along the coast are not enough for holidaymakers.

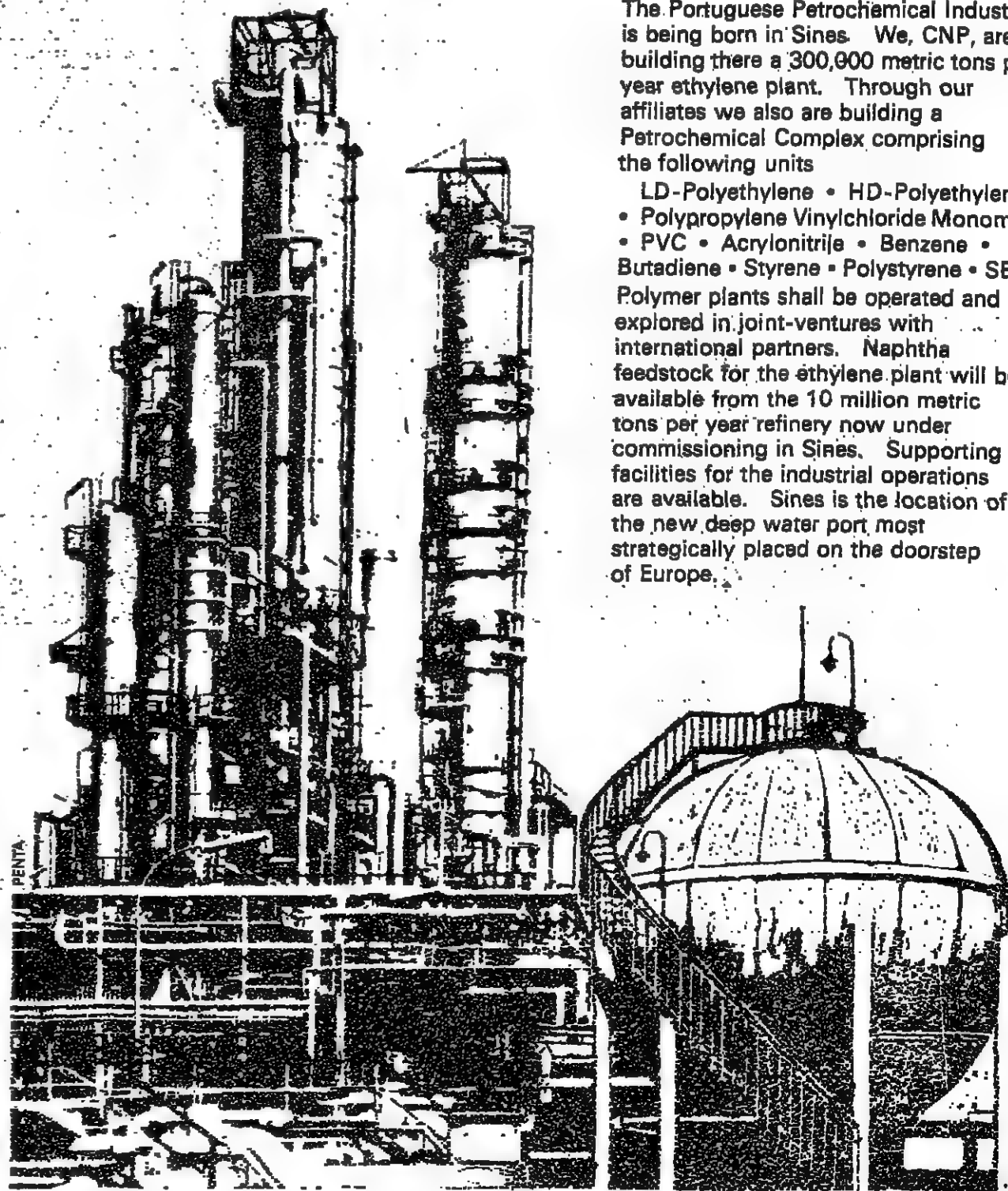
The Algarve was packed out during the February carnival weekend and is fully booked for the spring and summer seasons.

The authorities came under heavy international fire last year for not controlling gross overbooking—which lost the Algarve many potential clients as package tour flights had to be diverted to other destinations.

This year, Portugal's national airline, TAP, a company with a sound safety record, has started its first advertising campaign in several years. Despite its chronic unpunctuality, the airline cannot be faulted for friendliness, serious attempts to avoid the plastic-type food often served in the air and a bonus to oenophiles—generous supplies of free wine.

Diana Smith

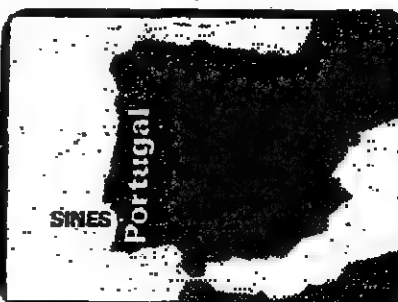
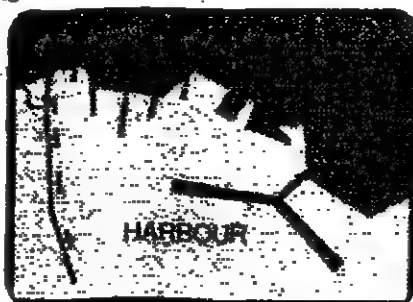
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PORTUGAL IV

Farmers need greater support

FOR DAYS now it has been raining in Portugal. A fierce Atlantic storm has moved in from the coastline, bringing floods to towns, villages and fields. A grim reminder of the incessant rainfall last summer which wrecked crops and caused the worst harvest in over 40 years.

Agriculture's dependence on weather is reflected in last year's production figures which in the key areas such as wheat and olives, fell disastrously, putting further pressure on the country's food bill. They say here that before meeting the International Monetary Fund, the Government should first negotiate with the rain god.

Wheat production in 1977 fell by 72 per cent., olives by 53 per cent., and grapes by 47 per cent., compared to the previous year. Portugal's trade deficit was seriously affected by the country's inability to feed itself and by its consequent increased dependence on imports of foodstuffs.

By the end of last December, this is the biggest single issue Portugal had been forced to affecting the direction of import nearly \$50m. of wheat, a 60 per cent. increase from the previous year.

Under the U.S. AID programme, Portugal received \$50m. in credit to buy agricultural produce from abroad. Until agrarian reform is an indication that the country could not only not feed itself but could not afford to pay for others to feed it.

The housewife, in particular, has suffered from the poor performance in agriculture. Food costs officially rose by 52 per cent. in 1977 compared with 1976, though a labour and the absenteeism of recent breakdown of essential commodities revealed that the price of particular items like chicken, beef and dairy products increased by nearly 70 per cent.

The rain gods cannot be held responsible for the country's desperate state of agricultural sector. Agrarian reform remains unresolved and

political fervour left unresolved the complex tangle of ownership rights.

Last summer the Government showed for the first time that it was prepared to set right the Communist excesses, regardless of the political consequences.

The minority Socialist Government's Land Reform Review Bill, conceived by the (then) Minister of Agriculture, Sr. Antonio Barreto, was passed safely through Parliament, having defined the amount of land that a private farmer could legally retain in the southern and central grain belt.

Under the Barreto law, land was to be assessed on a complex points system that would take into account quality as well as quantity. Farmers would be able legally to reclaim land up to a total of 70,000 points. If the productive capacity of the land was low this would mean as much as 1,250 acres. If it was high it would mean as little as 600 acres.

In effect the Government had given its seal of approval to the break up of some of the collectives, and the restoration of estates to some of their original owners.

In a sense, the Barreto law represented a conscious political move by a Government determined to cut into a region of asserted Communist power. But behind it lay a considerable dose of economic common sense.

At best, the Barreto law, which since its propagation by the President, General Ramalho Eanes, has led to the handing back of hundreds of acres of expropriated land, is the first Government-inspired effort to present a coherent project directed towards technical improvements. At worst it has created considerable political tension. The peasants fear that a return to private farming will result in a cut back of Government credits to the collectives and increased unemployment.

When the first effects of the Barreto law began to be felt at the end of September last year, angry peasants clashed with the Republican Guard that had come to the estates to enforce government orders.

Bombs wrecked six Government farm policy offices in Lisbon in the worst expression of political frustration since before the revolution. Sr. Barreto himself received daily death threats. Government hesitance to-day over proceeding further with the Barreto law (severely criticised by the Right) is influenced by this background, which in one critical month threatened to upset Portugal's hitherto surprisingly peaceful transition from dictatorship to democracy.

There is political tension, too, in the agricultural sector north of the Tagus, which in stark contrast to the south is characterised by thousands of small farms, which are in

urgent need of restructuring. Politically the region is characterised by the overriding influence of the Right and the Church.

Representatives of the thousands of smallholders (and also a handful of once powerful Latifundistas) is the Confederation of Portuguese Farmers (CAP). CAP would like to see the majority of the small farms turned into private collectives in order to provide more central planning.

But the significance of the CAP lies less perhaps in their specific economic demands than in the political power that they represent.

In 1975 CAP, which claims to represent 70,000 farmers, resorted to street action in an extremist counterpoint to the Communists, setting up road blocks, interrupting railways and later threatening to cut off food supplies unless the Government announced firm action to hand back expropriated land.

To-day, suspicions remain that the CAP, like their avowed enemies the Communists, may use the question of land as an excuse to further their dangerous political ends.

Earlier this month, a rival confederation to the CAP was formed in the north. The importance of the new Confederation of Small Farmers is that it is openly Communist-inspired and has the backing of a radical local bishop. The

involvement of the Left and the progressive Church in an area of Portugal until now clearly defined as conservative promises to create more tension still.

Significantly, in Portugal's second constitutional Government which was sworn into office just over a month ago, the new Minister of Agriculture and Fisheries, Sr. Luis Salas, is a little-known lawyer who has never featured prominently in politics. Although his technical knowhow is thought to be more in fisheries than in agriculture, Mr. Salas hopes as an "independent" to steer agrarian reform away from partisan passions. One of his predecessors, Sr. Antonio Lopes Cardoso, a Marxist intellectual, broke away from the Government and the Socialist Party in 1976, and now leads a radical Left-wing movement with links in the unions and the military. Sr. Antonio Barreto is known to have been strongly in favour of a Presidential solution to the political crisis that followed the collapse of the minority Socialist Government in December. A fact that did not endear him to Prime Minister Mario Soares and, some say, lost him his job.

Mr. Salas has already publicly declared that, on the land question he has no time for political extremes of either Left or Right, and that he is only open to dialogue. Left and Right suspect him. Nevertheless he still

reflects his Government's policy of agricultural reform, and that partisan politics must be defused in the interest of the whole country. The Government wants the European Economic Community, and that in itself the solution of Portugal's agricultural problems even pressing.

Ironically, it could be that Portugal's present situation as a substantial importer of agricultural produce, and its less of a potential rival within the Community than Spain, for example, fruit and vegetable not exported in large quantities to represent to Italian and French products though the same may not be for Portugal's tomato trade, which has always strong export.

A more charitable view Portugal needs to strengthen agricultural sector as an industry, so that it can something to offer the Community in the future.

The question that remains whether the peasants south, still inspired by Communist Party avowedly to Portugal's entry in Common Market, will give up their "revolutionary" simply because ministers in Brussels want them to.



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The banks regain their influence

IN THE uncertain atmosphere that hovers over the Portuguese economy, the banking system is being called upon to play an increasingly crucial role. Moreover this is a role that is bound to enlarge when the Government's package of economic measures is announced later this month. Monetary instruments are a key element in the Government policy which will herald increased austerity, primarily by imposing tighter credit restrictions and more selective credit controls. The bankers already believe that the Government is giving them greater authority and discretion in the administration of credit, the bankers in the nationalised banking system playing a rather ambiguous role of both civil servant and market-orientated businessman.

This is a very different story from three years ago. Then the banking system was caught up in the struggle for political power, being one of the most obvious examples of the accumulation of monopolistic control under the old Salazar regime. The commercial banks had developed into powerful empires that had substantial equity portfolios representing the dozen or so major groups of financial power in Portugal which controlled 51 per cent. of fixed capital and some 60 per cent. of industrial activity. It was not surprising, therefore, that in the Communist push for power the 20 banks and finance houses were nationalised. Only the handful of foreign banks and small agricultural credit institutions remained untouched.

Urged on by the Communist Party and the far Left, bank clerks occupied Board rooms and inspected bank accounts. Bank deposits, it was said, would henceforth be used by the state for "the benefit of the people." This meant sustaining employment by propping up small businesses which since the April 1974 coup had found themselves in increasing financial difficulties. The ultimate aim may have been to use the banks to stimulate productive investment. However, credit was primarily used to finance current cash needs that had been forced sharply upwards by wage increases and large pay agreements. Traditional banking discipline was dropped, and replaced by the needs of the revolution.

With banks rapidly moving towards what appeared to be a Soviet-style State capitalism, depositors rushed to withdraw their savings. This was only averted by a change in the country's political direction in November 1975 when the extreme-Left civilian and military groups, keen on further consolidation of the revolution, were eased out after an attempted coup. This change of political direction has led to a remarkable turnaround in the state of the banking system. The powerful hold of the Communists over bank employees has been loosened and now the bank union employees are represented by a PSD (Social Democrat) candidate. In turn management left largely untouched by the revolution, has been allowed to reassert a more traditional role.

This has created in some respects a curious situation.

Managements are now trying to run the nationalised banks competitively with one eye still very much on the fate of the former owners and shareholders. Profits, which are now being made, are ploughed back or put into reserves. The idea that the Government or State should be paid any dividend has been resisted on the grounds that if dividends are paid then indemnity should be paid first. Indemnity for bank nationalisation is likely to be settled sometime this year, perhaps in the form of bonds. In the meantime the banks at least have an incentive to operate.

As a result of the revolution in 1974 there has been a rationalisation within the banking system. The number of commercial banks has been cut from 17 in 1974 to 10. However, the rationalisation has not always been in the name of efficiency. Banks have found themselves obliged to employ extra staff from among those returning from the colonies, and this is a problem which cannot be easily resolved. This problem has increased overheads. However, the banks have been able to ride this out because despite many external appearances the economy has been expanding quite fast, 6 per cent. last year, and with a good deal of liquidity. Sight deposits, for instance, last October were up 29 per cent. on the same period last year and for the year as a whole Banco Portugues do Atlantico, the most important commercial bank, witnessed a 30 per cent. increase in deposits, according to provisional figures.

One of the most notable developments in the banking system during the past two years has been the increasing powers of the Bank of Portugal which has now virtually acquired the functions of a central bank. The support which the bank has been forced to give the flagging Portuguese economy, has effectively made it the nerve centre of the whole system.

Secured

To-day, its links with the Government have been secured with the appointment of Dr. Vitor Constancio as the new Minister of Finance and Planning. Dr. Constancio was, until this year, vice-governor of the Bank of Portugal and alone in the Government he retains the important position of having a foot in two camps. This has been particularly important in Portugal's present negotiations with the International Monetary Fund which will determine the credit policies that should be adopted by the banks. The IMF is insisting that the Bank of Portugal influences a much stronger control over the money supply, "selecting" economically viable areas of industry and agriculture.

Most Portuguese bankers agree that despite the guidelines laid down by the Bank of Portugal, they will still be left to compete with each other, much as they would if they were still in private hands. In the case of financing foreign trade the individual banks are still free to go to the markets that they wish. Moreover, although the Bank of Portugal decides on the general credit

policy, credit ceilings are determined on a per bank basis.

The Confederation of Portuguese Industry (CIP) which represents over 35,000 private companies continues to insist that as long as all the banks are nationalised the economy, in so far as it is represented by the private sector, will not progress.

Yet among most of the major Portuguese commercial banks there has been a growing acceptance in recent months of the economic viability of considerable areas of private industry and these will be in line for stimulus in the coming period of austerity.

The banking system reflects the sense of political balance, which the new Government of alliance between Socialists and Christian Democrats (CDS) swears by. Meanwhile bank clerks prepare to vote their new union representatives at the end of this month, in a campaign so quiet and unobtrusive that it would seem that the Communists have conceded defeat for the second year running.

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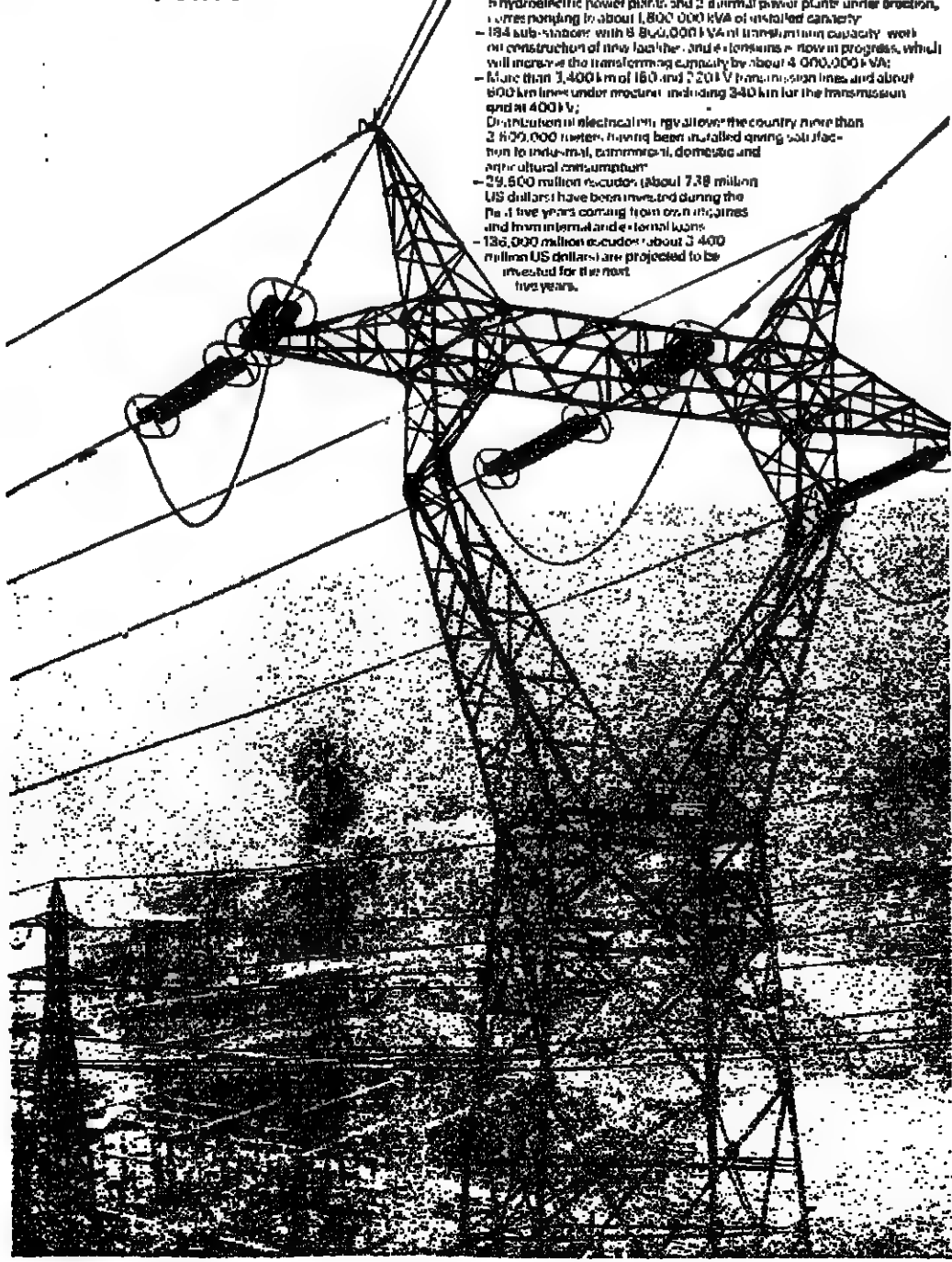
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Price rise warning by steel industry

BY ROY HODSON

ENGINEERING and other metal-using industries face price rises of up to 13 per cent. for some British Steel Corporation products during the next three months.

Plates and long products are most likely to be affected, with flat products, vital for the motor industry, unlikely to suffer such big increases because of weak demand and competition from imports.

A clear warning that British steelmakers intend to pursue a harder pricing policy, now that the EEC industry is underpinned by the imports restraint plan designed by Viscount Davington, EEC industrial commissioner, was given yesterday by Mr. Bill Richardson, British Steel's manager for contracts and prices.

He told steel men at a London seminar that the prices of some products would be raised between April and June and that British Steel would also work towards greater comparability between British and other EEC steel price-lists.

He mentioned no figures, but steel buyers are working on the assumption that some rises in the next three months will be as much as 10 to 12 per cent.

Mr. Richardson said that British steel prices could be expected to keep pace with the European inflation rate. But British Steel did not regard the Davington plan as a licence to raise prices simply in order to eliminate the Corporation's losses.

Discounts

Mr. Eric Varley, Industry Secretary, has urged that British Steel will lose £500m. in the present financial year.

Mr. Richardson hinted yesterday that the losses might be contained at below £500m. But he added: "We still have one or two hiccups."

Negotiations are going on between the EEC and "third" countries whose steel industries export into the Community. The object is to secure bilateral agreements on prices and tonnage. The EEC is willing to allow third countries a price discount of, on average, 5 to 6 per cent. in the European market, but it is proving difficult to reach agreement on tonnage quotas.

Mr. Richardson said that tonnage would be the major stumbling block in the third country negotiations. "The fact is that importers cannot expect to go on increasing their market share in a falling market, while the domestic producers cut output."

The cutbacks in steel imports from third countries should be considerably higher than the 10 per cent. mentioned in some quarters.

The same seminar, organised by Metal Bulletin, directed by Mr. John Safford, director of the British Iron and Steel Consumers' Council, that steeling industries could not accept that British prices should be higher than the Davington guidance prices simply to enable the steel industry to reduce the scale of its losses. That would put Britain at a competitive disadvantage.

De Beers acts to cool gems speculation

BY PAUL CHESERIGHT

DE BEERS, the South African group which is a major diamond producer and whose Central Selling Organisation dominates the international market in rough stones, yesterday acted to cool the overheated gem market.

"There has developed in recent months a high level of speculative trading which has carried the price of rough diamonds in the open market to levels which are not justified in relation to prices at consumer levels," the company said as it announced a substantial profits increase.

"Stocks at inflated prices have accumulated in the cutting centres and are largely financed by bank credit, which is now at a level substantially higher than that needed to finance the normal working of the industry. The market should be alert to the dangers inherent in this situation."

Rough diamonds move into the international market through ten sales held in London every year by the central selling organisation. Despite price rises imposed by the Central Selling Organisation in a 17 per cent. increase in December, they have been changing hands at a premium of up to 50 per cent. on the selling organisation price.

Reluctant

The company seems reluctant at this stage to make another price rise for fear of inflating values in the cutting centre still further.

De Beers and its selling organisation have maintained their primacy over the market by being able and willing to carry stocks in lean times and by funneling stones on to the market at a rate which can be

absorbed. A build-up of stocks outside their immediate control threatens their position. Speculative activity has been most marked in Israel, where diamond traders have been attracted to holding stocks because of the weakness of the Israeli currency and the fluctuations of the U.S. dollar. The result has been to create artificial shortages within the trade.

Diamond traders working on credit have become vulnerable to a downturn in the jewellery market, because it is the high demand over the last two years—especially in the United States, Japan and Germany—that has underpinned prices. A downturn could result in burned fingers and dislocation of the established pattern of diamond trading.

De Beers last year made a net profit of \$635.5m. (\$276.9), compared with \$353m. in 1976. Mining News Page 26

Miners set to defy Carter

By Jurek Martin, U.S. Editor WASHINGTON, March 7.

PRESIDENT Jimmy Carter's attempt to get the unionised coal mines operating again met predictable obstacles today as both miners and employers showed signs of resisting his initiative.

Even though the legal orders implementing his invocation yesterday of the Taft-Hartley Act, putting the miners back to work for an 80-day cooling off period will take effect only on Thursday at the earliest, informal surveys suggested that a majority of the members of the United Mine Workers Union would defy the injunctions.

In addition to their deep resentment of the non-wage elements of the settlement which they have overwhelmingly rejected, the miners are incensed by the President's refusal to order seizure of the mines simultaneously.

The Bituminous Coal Operators' Association, associated to its members that the mines be re-opened but only under the terms of the old 1974 contract. Yesterday Mr. Carter said he hoped to find a way for miners returning to work under Taft-Hartley to be paid wage rates designated in the rejected settlement, which would have provided for a 37 per cent. increase over three years.

Palatable

The statement put out by the Operators Association, which claims that it had no discussions with the Administration about the proposed "sweetener" until Mr. Carter made it public, merely said that wage payments could be made where individual settlements were reached in the course of the cooling off period. It also suggested that the Government and union should produce a new bargaining formula.

In the face of this intransigence from both union and management, there was renewed speculation today that President Carter might yet consider seizure of the mines.

At briefings yesterday senior Administration officials ruled this out, arguing that seizure, while more palatable to the union, would involve a time consuming legislative process and be an inducement for miners not to comply with Taft-Hartley in the meanwhile.

Ray Marshall, the Secretary of Labour, was much less adamant in a television interview last night. Though he argued that a combination of seizure and Taft-Hartley "tend to neutralise each other," he said the Administration would have seizure legislation prepared if necessary.

Mr. Arnold Miller, the beleaguered head of the Mineworkers Union, said he thought some miners would go back to work "because they are law abiding citizens."

Canada's borrowing requirement. Page 4; Feature, Page 22

European setback for Unilever

Unilever's pre-tax profits turn out to be right in the middle of the range of market expectations at \$551m., a decline of 10 per cent. on 1976. The profits of the fourth quarter are down 6 per cent. on a constant exchange rate basis at \$129m.; but after allowing for currency movements and a \$134m. charge for exceptional provisions—mostly relating to the reorganisation of the Dutch meat business—attributable profits for the final period are \$142m. higher at \$263m.

The 1977 figures are also influenced by the reduction in Unilever's shareholding in UAC Nigeria from 60 to 40 per cent.—on a comparable basis operating profits for this year would be up 6 per cent. Nevertheless the overall picture is not inspiring. The group's important European markets have been depressed and sales have actually declined in volume terms. The 11 per cent. sales rise for the group as a whole is fully accounted for by price increases.

With the exception of the Lipton business in the U.S., the only areas of real growth have been in the developing countries. Lever Brothers, Unilever's U.S. detergent business, had another poor year.

So the outlook for a substantial improvement in profits depends very much on Europe. Although outside analysts are forecasting a 15 per cent. increase at the pre-tax level for 1978 there are still few signs that the necessary boost in consumer spending throughout Europe is around the corner. On an unchanged price of 482p for the day, the shares are at a P/E of just under 7, and the unrestricted yield would be 6.3 per cent. In today's market there is nothing special about this rating.

Eligible Liabilities The gilt-edged market picked up a little last night on eligible liability figures which were less buoyant than predicted by some of those who had anticipated a substantial window dressing by corner-fearing bankers. All the same, an advance of 1.4 per cent. is far from satisfactory, coming on top of the rapid growth in other recent months.

It looks as though the money supply figures, when they appear next week, could show a rise of the order of 1 per cent. in sterling M3, seasonally adjusted, and this would lead to an annualised growth rate for the April-February period being 25m. or so up on 1976. But at the moment of around 14 per cent., still as was widely anticipated just six months ago, BSR's pre-tax

profits are in fact at \$20.3m. But the been discounting a back and they closed at 90p last night, 80p per cent. and a 5.8 contrast with group's former stage.

Predictably, BSR's U.S. sound reputation has suffered the weakness of the although North America volume was up by a was offset by sharp Europe, the U.K. and Stripping out the rate movements BSR's sound reputation stagnated. It has subsequently a prices by 8-10 per another 5-6 per cent. pipeline, so even if increase in sales year year profitability recover. Meanwhile consumer products to absorb a £0.5m the recent Judge H acquisition but this back into the black and the group as a whole is able to push above the 1976 peak helped by some sterling.

Comet/Wigfall

At the last possible moment, Comet for Henry Wigfall, an eighth to \$14.2m per share. This time cant. Its only real b ning the day is to resolve of the s controlling 45-51 Wigfall (directors, f and friends) who a resolutely op approaches. So its been to take the heat out of the af the market show how Wigfall could be wi Before yesterday's ment, when it see, that the initial lapse, Wigfall's se down to 196p.

On the basis of figures, the new generous. Even af round, Wigfall's p half-year to next A expected to be much \$11m. Suggestions rental assets could nearly £25m. are irre less it can show that profits are going to substantially, or the else is prepared to at the moment of is that Wigfall's def well above the top-of-the-range six months ago, BSR's pre-tax

Ten-company options for London market

BY MARGARET REID

OPTIONS in shares of ten prominent British companies are expected to be dealt in when the trade share options market opens in London under the auspices of the Stock Exchange, probably early in April.

The ten are British Petroleum; Consolidated Gold Fields; Courtauld; GEC; Grand Metropolitan; Land Securities; Investment Trust; Marks and Spencer; ICI; and Shell Transport.

It is hoped later to increase the list to between 30 and 40. Trading in share options, already developed in Chicago and other markets in the U.S. and elsewhere, introduces a new dimension into investment facilities.

It enables investors not only

as at present, to buy options to purchase shares in future at pre-fixed prices, but also to trade in the options themselves.

Although little has yet been announced about the London venture beyond the Stock Exchange's firm backing for it, preparations are at an advanced stage.

A separate venture in traded options, the European Options Exchange, opens in Amsterdam on April 4, trading initially in options on shares of nine companies, three Dutch, three British and three American.

The London options market, to be conducted from a podium on the Stock Exchange floor daily between 10 a.m. and 3.30 p.m., with no after-hours trading, is a more restricted and substantially

cheaper enterprise than the Amsterdam one.

The London market is not expected to cost more than about £200,000 to set up.

A number of restrictions are planned in London to counter any risk or malpractice or manipulation.

Options will be limited to 10 per cent. of the share capital of the underlying security, and there will be curbs on the number of options of each type which any individual or group or individuals can have.

Although no decision on commission charges has been taken, it is virtually certain that commission will be based on the cost of the options, and not on the value of the underlying share, as in the existing non-tradeable options market.

Chief registrar forbids friendly society to enter new contracts

BY ERIC SHORT

DRUMMOND Assurance Society, the friendly society managed by Drummond and Company, insurance broker, has been forbidden by the chief registrar of friendly societies from accepting new members or from entering into new contracts with members of the society.

The order was made yesterday under section 38(1) of the Friendly Societies Act, 1974. It is the first time the registrar has ordered a society to stop accepting new business since he was given the powers to do so in 1971.

The registrar said yesterday that, first, the amount spent on management of the society was an undue proportion of the society's premium income. Second, it lacked independence of operation since it had officers who were also executives with Drummond and Company and Drummond Investors—two companies whose financial standing was in question.

The society was registered under the 1974 Act on October 18, 1976. According to latest information available to the registrar, it has about 280 policyholders and assets of £16,500 held by Midland Bank Trust Company. The death benefits under the policies are re-assured, and the society's investments are managed by funds managed by notable financial institutions, such as the M and G unit trust group, the Schlesinger group, and Rothschild's New Court fund. Thus the solvency of the society does not depend on its own assets and existing benefits are secure.

Drummond Assurance Society is the investment vehicle for the Drummond Life Assurance Bond—a unit-linked bond marketed by Drummond and Co. which, though it operates as insurance brokers, does not, apparently, belong to any professional body.

A feature of the scheme, with its investment into the units of other financial institutions, is that the tax exempt provisions allowed to friendly societies are not available to the same result under the 1946 Fair Wages Resolution.

With about 5,000 manual workers at Scott Lithgow having also won a fair wages increase, the bulk of claims by Clydeside workers in nationalised yards for extra rises this year have been tied up.

Swan Hunter men return Page 8

committee by workers elsewhere in the industry.

Like the Yarrow claim, they will be justified on the Fair Wages Resolution which stipulates that companies engaged on similar Government work should pay the same to their workers.

Such claims have been prompted this year by the Government pay restrictions and the fact that it is now easier to justify an award since the nationalisation of the industry.

After a variety of awards covering about 5,000 workers in Swan Hunter earlier this year, it is thought inevitable that further claims will be lodged, particularly by Tyne-side shipbuilding workers.

Under the latest award, in what has emerged in recent months as something of a major wages bandwagon in the shipbuilding industry, the Yarrow workers have gained a

similar increase to that achieved earlier this year by 1,200 staff at the yard.

They won a 10 per cent. increase on top of their latest wage rise of 9.32 per cent., after claiming a disparity between their rates and the rates of those doing similar work elsewhere.

While the staff used the Employment Protection Act, Schedule 11, the manual workers in common with those at the Swan Hunter Tyne-side yard earlier this year achieved the same result under the 1946 Fair Wages Resolution.

With about 5,000 manual workers at Scott Lithgow having also won a fair wages increase, the bulk of claims by Clydeside workers in nationalised yards for extra rises this year have been tied up.

Layoff for 850 Ford tractor men

By Arthur Smith, Midlands Correspondent

FORD is the latest U.K. tractor maker to announce short-time working in response to the fall in world demand. About 850 production workers at the company's Basildon, Essex, plant will be laid off for two days before Easter.

Management last night warned that a similar two-day stoppage might be needed next month. The company blamed fluctuations in world markets for the setback. The Basildon factory, which employs 4,000, supplies engines, hydraulics and rear axles for Ford tractor assembly world-wide. The plant built 47,835 tractors last year more than a third of Ford's world sales.

Massey Ferguson has announced that nearly all 4,800 workers at its two Coventry plants will be laid off for the three working days of Easter week. The shutdown will be extended into the following week for the majority of machine shop employees. The company has warned that a further closure of Coventry operations will almost certainly be needed before the end of next month.

International Harvester is seeking the equivalent of 310 redundancies at its Bradford plant, largely because of the collapse of a contract with Turkey to supply 2,500 tractors and 4,000 sets of components a year.

The deal was overturned by the decision of the Turkish central bank to restrict imports. There are no plans to reduce labour at the company's Doncaster plant, where 4,200 make bigger tractors and other equipment.

Yarrow men beat pay guidelines

BY PAULINE CLARK, LABOUR STAFF

ANOTHER MAJOR group of shipbuilding workers has beaten the Government's pay guidelines by winning a fair wages award.

Nearly 4,500 manual workers in the Yarrow Shipbuilding yard on Clydeside ended a month-old overtime ban yesterday after being told by the decision by the Central Arbitration Committee—a permanent tribunal set up by the Employment Protection Act to adjudicate on claims under the Act and other legislation.

The award comes on the eve of today's meeting in Newcastle of the Confederation of Shipbuilding and Engineering Unions at which the financial position of the industry is likely to be discussed in relation to wages in the nationalised yards.

A series of fair wage claims have also been lodged with the

Continued from Page 1

Rhodesia border conflict

Rhodesian attack was simply directed against a Zambian army base, for it would serve little purpose other than to harden the Zambian Government's stand.

Last month Rhodesian troops were reported to have made two raids in swift succession on Zambian forward camps on the Zambian side of Lake Kariba, in which over 20 guerrillas were killed.

Although denying the raids, the Zambian Government did announce the deaths of eight Zambian soldiers in a landmine explosion. Observers believe the mines may have been laid by retreating Rhodesian forces. At least three Zambian civilians also died in land-mine explosions in the same area last month.

Weather

U.K. TO-DAY DRY in the S. Rain in the N. London, S. England, E. Anglia, Midlands, Channel

DRY, bright intervals. Max. 9C (48F). E. N. England Bright at first, rain possible later. Max. 8C (46F). Wales, N.W. England, Lakes Cloudy, occasional rain, clearing. Max. 8C (46F). Scotland, Borders, I. of Man, Orkney, Shetland Cloudy, rain and hill fog, clearing. Max. 6-8C (43-46F).

BUSINESS CENTRES

City	Yday	Today	City	Yday	Today
Amsterdam	F 43	43	Madrid	C 12	12
Antwerp	F 43	43	Munich	C 12	12
Basel	F 43	43	Nuremberg	C 12	12
Berlin	F 43	43	Paris	C 12	12
Bombay	F 43	43	Rome	C 12	12
Buenos Aires	F 43	43	Singapore	C 12	12
Calcutta	F 43	43	Tokyo	C 12	12
Canton	F 43	43	Yokohama	C 12	12
Cardiff	F 43	43			
Chicago	F 43	43			
Columbo	F 43	43			
Connaught	F 43	43			
Dublin	F 43	43			
Edinburgh	F 43	43			
Frankfurt	F 43	43			
Glasgow	F 43	43			
Hankow	F 43	43			
Hong Kong	F 43	43			
Kobe	F 43	43			
London	F 43	43			
Lyons	F 43	43			
Manila	F 43	43			
Medan	F 43	43			
Metz	F 43	43			
Moscow	F 43	43			
Mumbai	F 43	43			
Nagasaki	F 43	43			
Nanking	F 43	43			
Osaka	F 43	43			
Shanghai	F 43	43			
Singapore	F 43	43			
Sourabaya	F 43	43			
Taipei	F 43	43			
Tientsin	F 43	43			
Yokohama	F 43	43			

HOLIDAY RESORTS

City	Yday	Today	City	Yday	Today
Algeria	F 43	43	London	C 12	12
Algiers	F 43	43	Paris	C 12	12
Bahia	F 43	43	Rome	C 12	12
Batavia	F 43	43	Singapore	C 12	12
Bombay	F 43	43	Tokyo	C 12	12
Buenos Aires	F 43	43	Yokohama	C 12	12
Calcutta	F 43	43			
Canton	F 43	43			
Cardiff	F 43	43			
Chicago	F 43	43			
Columbo	F 43	43			
Connaught	F 43	43			
Dublin	F 43	43			
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